



**2023 and 2024 City Manager's Proposed Budget**  
City of Centennial

**TABLE OF CONTENTS**

**SECTION 1: GENERAL INFORMATION**

**1.1** City Manager's Budget Memo.....3  
**1.2** All Funds Summary.....6

**SECTION 2: GENERAL FUND**

**2.1** General Fund Budget.....10  
**2.2** General Fund Decision Packages (DP) and Budget Highlights (BH) Summary. ....11  
**2.3** Elected Officials Budget.....12  
**2.4** City Clerk's Office Budget .....13  
**2.5** City Attorney's Office Budget .....14  
**2.6** City Manager's Office Budget .....15  
    Decision Package Detail: Senior and Youth Services .....16  
    Budget Highlight Detail: Homeless Coordinator IGA with Arapahoe County .....17  
    Budget Highlight Detail: Organizational Staffing Realignment.....18  
**2.7** Finance Budget .....19  
**2.8** Human Resources Budget .....20  
**2.9** Office of Information Technology .....21  
    Decision Package Detail: Virtual Inspections - Building Services.....22  
    Decision Package Detail: Virtual Municipal Court Services .....23  
    Budget Highlight Detail: Human Resources Information System (HRIS).....24  
    Budget Highlight Detail: Digital Accessibility - State Requirements .....25  
    Budget Highlight Detail: Contract Management Software .....26  
**2.10** Communications Budget .....27  
**2.11** Office of Strategic Initiatives Budget .....28  
**2.12** Municipal Court Budget .....29  
**2.13** Law Enforcement Budget .....30  
    Decision Package Detail: Staffing Levels and Behavioral Health Response Program .31  
    Budget Highlight Detail: TASER Replacement Program.....32  
**2.14** Public Works Budget .....33  
**2.15** Community & Economic Development Budget .....34  
    Decision Package Detail: Mediation Services.....35  
    Budget Highlight Detail: Retail Center Transformation Funding (RCTF).....36  
    Budget Highlight Detail: Short Term Rental Management Services .....37  
**2.16** 2023 and 2024 FTE Summary .....38  
**2.17** 2023 and 2024 FTE Detail .....39

**SECTION 3: STREET FUND**

3.1 Street Fund Budget .....41  
3.2 Street Fund Decision Packages (DP) and Budget Highlights (BH) Summary... 44  
3.3 Street Fund Decision Packages (DP) and Budget Highlights (BH) Detail.....45

**SECTION 4: CAPITAL IMPROVEMENT FUND**

4.1 Capital Improvement Fund Budget.....69  
4.2 CIF Decision Packages (DP) and Budget Highlights (BH) Summary. ....70  
4.3 CIF Decision Packages (DP) and Budget Highlights (BH) Detail.....71

**SECTION 5: OPEN SPACE FUND**

5.1 Open Space Fund Budget.....75  
5.2 Open Space Fund Decision Packages (DP) and Budget Highlights (BH) Summary .....76  
5.3 Open Space Fund Decision Packages (DP) and Budget Highlights (BH) Detail .....77

**SECTION 6: CONSERVATION TRUST FUND**

6.1 Conservation Trust Fund Budget .....91  
6.2 CTF Decision Packages (DP) and Budget Highlights (BH) Summary .....92  
6.3 CTF Decision Packages (DP) and Budget Highlights (BH) Detail.....93

**SECTION 7: FIBER FUND**

7.1 Fiber Fund Budget.....94  
7.2 Fiber Fund Decision Packages (DP) and Budget Highlights (BH) Summary. ....95  
7.3 Fiber Fund Decision Packages (DP) and Budget Highlights (BH) Detail. ....96

**SECTION 8: GENERAL IMPROVEMENT DISTRICTS & CURA**

8.1 GIDs & CURA Decision Packages (DP) and Budget Highlights (BH) Summary. ....98  
8.2 Antelope GID Budget .....99  
8.3 Cherry Park GID Budget. ....100  
8.4 Foxridge GID Budget.....101  
8.5 Walnut Hills GID Budget. ....103  
8.6 Willow Creek GID Budget. ....106  
8.7 Centennial Urban Redevelopment Authority Budget. ....108

**SECTION 9: ADDITIONAL INFORMATION**

9.1 Fund and Department Restructures.....109  
9.2 Land Use Fund Budget .....117  
9.3 Revenue Manual .....119  
9.4 Ten Year Capital Improvement Program .....145  
9.5 Office of Information Technology Software Catalog .....160



---

## MEMO

TO: Honorable Mayor Piko and Members of City Council

FROM: Matt Sturgeon, City Manager

CC: Members of the Centennial Budget Committee

DATE: September 19, 2022

RE: Presentation of City Manager's Proposed Budget for 2023 and 2024

---

Please find enclosed the Proposed Budget for the 2023 / 2024 Biennium. This is the first year that the City has undertaken a biennial budget process. We anticipate that the upcoming Council discussions and Budget Workshops will support a more strategic perspective on the opportunities and challenges that face Centennial in the upcoming years. There are several items of note that I want to share with Council as you review the Proposed Budget prior to our Budget Workshops on October 10<sup>th</sup> and 11<sup>th</sup>.

### Centennial's Vision and Mission and Budget Requests

As we have done consistently over the several past budget cycles, Staff sought to ensure alignment of budget requests with the strategic goals of the organization. The City's vision is "a connected community, where neighborhoods matter, education is embraced, businesses are valued, and innovation absolute."

Our mission that furthers this vision is "driven to provide exceptional service to the Centennial community." This Proposed Budget supports both the vision and the mission of the City, through alignment with our strategic goals. We have heard from Council on the importance of Public Safety and Health as well as Transportation and Mobility. Significant funding in the Proposed Budget is dedicated to these two Key Performance Areas over 2023 and 2024.

As this budget, like all budgets, is considered, it will be important to consider the long-term future of the City in the context of these strategic priorities and our vision. Centennial recently adopted a new Transportation Master Plan (TMP) with more than \$100 million in identified projects to benefit our residents and businesses. The TMP utilized the four elements of City's vision in developing goals for the plan. Council will need to continue to evaluate whether the City has sustainable and reliable funding sources for projects to implement the TMP. Staff anticipates this being a strategic conversation for Council continued in 2024.

Our community also continues to enjoy a strong partnership with the Arapahoe County Sheriff's Office. Past and current investments in law enforcement have furthered this partnership. We also have a responsibility to continually examine how public safety services are provided in the City. Strategic discussions about the future of public safety services will advance our goal of being the safest city in Colorado. This goal, together with the need for the community to understand how public safety services are provided in Centennial, is essential to ensuring that we are moving in the right direction.

We will discuss these concepts and more during the upcoming workshops and future strategic planning discussions, but I wanted to briefly touch on a few priorities within the Proposed Budget and their alignment with the City's vision, mission, and goals.

#### *Public Safety and Health*

Within this strategy area, I am recommending funding for an additional co-responder position within the Arapahoe County Sheriff's Office. In addition, Council will also receive a service level update from the Sheriff's Office at a Work Session on September 12<sup>th</sup>. Funding for a proposed homeless navigator agreement with Arapahoe County is also included.

#### *Transportation and Mobility*

Representing one of the key priorities of the City, this will be a topic of significant discussion for Council during this year's budget workshops. Council will be asked to consider the impacts of significant grants from the Denver Regional Council of Governments, the strategy for managing traffic signals within the City, and service level adjustments within the contract for Public Works services. In addition, the next iteration of City efforts around intelligent transportation systems, or ITS, is included. Significant investments in trails and bike and pedestrian infrastructure that implement our Transportation Master Plan are also recommended with the inclusion of several projects within the Proposed Budget.

#### *Future Ready City Government*

There are several items within the Proposed Budget that address the forward-looking operations of the City. Funding is proposed to adjust how we provide service using lessons learned from the COVID-19 pandemic, including the provision of virtual building inspections and virtual court services. These requests balance the obligation of the City to provide service in a fair and accessible manner with the opportunities to provide exceptional service to our community.

#### *Signature Centennial*

Dedicated to creating a desirable, inclusive community, several budget requests are included that align with this strategic goal. Staff is proposing funding for Senior and Youth Services, as previously discussed with Council. These services represent an opportunity to change how Centennial provides support to two of our key constituencies. A new opportunity is presented through our Neighborhood Services program, involving supporting mediation services for community members. Finally, with the success of the short-term rental program implemented by Council, we are proposing looking at an ongoing turnkey service to help us manage short-term rentals within the City.

#### *Economic Vitality*

Council has had discussions in 2022 about the future of the Retail Center Transformation Funding. Staff has identified funds within the Proposed Budget for the implementation of this program, with an opportunity to commit funds in future years in support of these efforts.

#### *Fiscal Sustainability*

As with each annual budget cycle, this Proposed Budget is balanced and represents the City's efforts to fiscal responsibility and resilience. The Budget is balanced, using fund balance for capital projects and pursuing significant grant funding. With the advent of the biennial budgeting process, we have identified several policy discussions for Council over the next two years – questions related to our capital projects and street maintenance, prioritizing funding for major



initiatives, and considering ongoing service levels. This will include conversations about the various amounts identified as “Committed Fund Balance” for specific projects and purposes. With this being the first biennial budget the City has considered, there are a few differences that are important to note. Committed Fund Balances are identified in 2023, unless there is a new or specific project included in 2024. Council will be asked to re-commit these funds when the 2024 budget is considered next year. Effectively, the fund balances are only identified a single time over the biennium – not in both years.

#### Fund and Department Restructures

In the packet, you will notice that there are several pages that explain reorganizations within the Budget. Staff worked to examine the budget structure and we are proposing several changes to this year’s budget with the goal of improving transparency for the use of public dollars. These changes reflect City operations and should aid in future discussions. Visual examples of the changes are included and will be discussed during the upcoming workshops.

First, within the General Fund, Council will notice a restructuring of operations within the Office of Information Technology (OIT). Staff evaluated the organizational structure for the department and flattened the reporting structure to create two divisions with an administration section. This reorganization reflects the operational philosophy within OIT and helped to ensure that resources were best aligned with needs going forward.

Second, the Land Use Fund is recommended to be combined with the General Fund because of reorganization within the Community Development and Economic Development departments. These two departments were combined into “Community and Economic Development,” with the goal of supporting City operations in both service areas. A visual of this reorganization is included, along with a “crosswalk” showing the 2022 Adopted Land Use Fund budget and where expenses are captured in the 2023/2024 Proposed Budget. Revenues from the Land Use Fund are included in the General Fund.

Finally, with the continued maturation of the Street Fund in support of the City’s Transportation and Mobility priorities, Staff is recommending moving the entirety of the Jacobs Public Works contract into the Street Fund. This will help ensure that the costs of operating and maintaining the City’s largest asset are captured in a single fund and aid in transparency for our residents. Certain Public Works costs are still maintained in the General Fund, including administration, fleet, facilities, and mosquito control, as these are not fully associated with maintenance of the rights-of-way.

All Funds Summary 2023 and 2024 Proposed Budget

	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>General Fund</b>							
Beginning Fund Balance	\$ 38,838,187	\$ 27,840,765	\$ 27,840,765	\$ 35,944,655	\$ 26,758,518	29%	-26%
Revenues	73,139,817	71,150,290	75,922,000	\$76,198,000	\$77,957,500	7%	2%
Other Financing Sources, Transfers In							
Transfer In From Land Use Fund	1,737,462	160,090	1,573,540	-	-	-100%	N/A
<b>Total Sources</b>	<b>113,715,466</b>	<b>99,151,145</b>	<b>105,336,305</b>	<b>112,142,655</b>	<b>104,716,018</b>	<b>13%</b>	<b>-7%</b>
Expenditures	53,786,041	63,410,160	57,170,650	60,384,137	62,915,020	-5%	4%
Other Financing Uses, Transfers Out							
Transfer Out To Street Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	N/A	-20%
Transfer Out To Capital Improvement Fund	1,280,000	-	-	-	-	N/A	N/A
Transfer Out To Land Use Fund	808,660	221,000	221,000	-	-	N/A	N/A
Transfer Out To Fiber Fund	-	-	-	-	155,260	N/A	N/A
Ending Fund Balance	27,840,765	23,519,985	35,944,655	26,758,518	21,645,738	14%	-19%
<i>Committed Fund Balance</i>	-	1,928,000	1,928,000	4,678,000	4,325,000	143%	-8%
<i>Uncommitted Fund Balance</i>	27,840,765	21,591,985	34,016,655	22,080,518	17,320,738	2%	-22%
<b>Total Uses</b>	<b>113,715,466</b>	<b>99,151,145</b>	<b>105,336,305</b>	<b>112,142,655</b>	<b>104,716,018</b>	<b>13%</b>	<b>-7%</b>
<b>Street Fund</b>							
Beginning Fund Balance	24,682,789	55,341,185	55,341,185	60,355,735	48,688,625	9%	-19%
Revenues	16,305,703	16,110,000	14,057,000	15,765,350	14,298,000	-2%	-9%
Other Financing Sources, Transfers In							
Transfer In From General Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Transfer In From Capital Improvement Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
<b>Total Sources</b>	<b>72,988,492</b>	<b>89,951,185</b>	<b>87,898,185</b>	<b>101,121,085</b>	<b>82,986,625</b>	<b>12%</b>	<b>-18%</b>
Expenditures	17,624,808	41,382,450	27,542,450	52,432,460	37,108,545	27%	-29%
Ending Fund Balance	55,363,684	48,568,735	60,355,735	48,688,625	45,878,080	0%	-6%
<i>Operating Reserve</i>	-	2,649,730	2,649,730	5,479,430	5,051,950	107%	-8%
<i>Committed Fund Balance Long Term Projects</i>	-	40,050,000	40,050,000	25,359,000	25,359,000	-37%	0%
<i>Uncommitted Fund Balance</i>	55,363,684	5,869,005	17,656,005	17,850,195	15,467,130	204%	-13%
<b>Total Uses</b>	<b>72,988,492</b>	<b>89,951,185</b>	<b>87,898,185</b>	<b>101,121,085</b>	<b>82,986,625</b>	<b>12%</b>	<b>-18%</b>
<b>Capital Improvement Fund</b>							
Beginning Fund Balance	24,176,237	20,751,186	20,751,186	11,921,186	8,190,186	-43%	-31%
Revenues	-	-	-	-	-	N/A	N/A
Other Financing Sources, Transfers In							
Transfer In From General Fund	1,280,000	-	-	-	-	N/A	N/A
<b>Total Sources</b>	<b>25,456,237</b>	<b>20,751,186</b>	<b>20,751,186</b>	<b>11,921,186</b>	<b>8,190,186</b>	<b>-43%</b>	<b>-31%</b>
Expenditures	2,705,051	5,969,390	2,330,000	3,731,000	595,000	-37%	-84%
Other Financing Uses, Transfers Out							
Transfer Out To Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
Ending Fund Balance	20,751,186	8,281,796	11,921,186	8,190,186	7,595,186	-1%	-7%
<i>Committed Fund Balance Building Reserve</i>	-	3,000,000	3,000,000	5,750,000	5,750,000	92%	0%
<i>Uncommitted Fund Balance</i>	20,751,186	5,281,796	8,921,186	2,440,186	1,845,186	-54%	-24%
<b>Total Uses</b>	<b>\$ 25,456,237</b>	<b>\$ 20,751,186</b>	<b>\$ 20,751,186</b>	<b>\$ 11,921,186</b>	<b>\$ 8,190,186</b>	<b>-43%</b>	<b>-31%</b>

All Funds Summary 2023 and 2024 Proposed Budget

	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>Open Space Fund</b>							
Beginning Fund Balance	\$ 15,036,249	\$ 16,610,315	\$ 16,610,315	\$ 14,100,205	\$ 12,245,515	-15%	-13%
Revenues	4,209,106	5,800,200	5,889,420	5,621,000	5,113,210	-3%	-9%
<b>Total Sources</b>	<b>19,245,355</b>	<b>22,410,515</b>	<b>22,499,735</b>	<b>19,721,205</b>	<b>17,358,725</b>	<b>-12%</b>	<b>-12%</b>
Expenditures	2,635,040	13,237,690	8,399,530	7,475,690	7,514,870	-44%	1%
Ending Fund Balance	16,610,315	9,172,825	14,100,205	12,245,515	9,843,855	33%	-20%
<i>Committed Fund Balance Long Term Projects</i>	-	7,304,150	7,304,150	5,259,400	5,770,720	-28%	10%
<i>Uncommitted Fund Balance</i>	16,610,315	1,868,675	6,796,055	6,986,115	4,073,135	274%	-42%
<b>Total Uses</b>	<b>19,245,355</b>	<b>22,410,515</b>	<b>22,499,735</b>	<b>19,721,205</b>	<b>17,358,725</b>	<b>-12%</b>	<b>-12%</b>
<b>Conservation Trust Fund</b>							
Beginning Fund Balance	3,504,556	3,764,010	3,764,010	3,914,010	3,099,010	4%	-21%
Revenues	716,193	635,000	725,000	685,000	700,000	8%	2%
<b>Total Sources</b>	<b>4,220,749</b>	<b>4,399,010</b>	<b>4,489,010</b>	<b>4,599,010</b>	<b>3,799,010</b>	<b>5%</b>	<b>-17%</b>
Expenditures	457,110	600,000	575,000	1,500,000	700,000	150%	-53%
Ending Fund Balance	3,763,639	3,799,010	3,914,010	3,099,010	3,099,010	-18%	0%
<b>Total Uses</b>	<b>4,220,749</b>	<b>4,399,010</b>	<b>4,489,010</b>	<b>4,599,010</b>	<b>3,799,010</b>	<b>5%</b>	<b>-17%</b>
<b>Land Use Fund</b>							
Beginning Fund Balance	-	-	-	-	-	N/A	N/A
Revenues	4,154,849	4,103,000	4,070,500	-	-	-100%	N/A
Other Financing Sources, Transfers In							
Transfer In From General Fund	808,660	221,000	221,000	-	-	N/A	N/A
<b>Total Sources</b>	<b>4,963,509</b>	<b>4,324,000</b>	<b>4,291,500</b>	<b>-</b>	<b>-</b>	<b>-100%</b>	<b>N/A</b>
Expenditures	3,147,623	4,163,910	2,717,960	-	-	-100%	N/A
Other Financing Uses, Transfers Out							
Transfer Out to General Fund	1,815,885	160,090	1,573,540	-	-	-100%	N/A
Ending Fund Balance	-	-	-	-	-	N/A	N/A
<b>Total Uses</b>	<b>4,963,509</b>	<b>4,324,000</b>	<b>4,291,500</b>	<b>-</b>	<b>-</b>	<b>-100%</b>	<b>N/A</b>
<b>Fiber Fund</b>							
Beginning Cash Balance	834,798	840,443	840,443	598,240	175,840	-29%	-71%
Revenues	58,415	38,190	130,000	42,600	33,900	12%	-20%
Net Cash Adjustments	38,061	-	-	-	-		
Other Financing Sources, Transfers In							
Transfer In From General Fund	-	-	-	-	155,260	N/A	N/A
<b>Total Sources</b>	<b>893,213</b>	<b>878,633</b>	<b>970,443</b>	<b>640,840</b>	<b>365,000</b>	<b>-27%</b>	<b>-43%</b>
Expenditures	52,770	545,000	385,000	465,000	365,000	-15%	-22%
Net Cash Adjustments	25,264	-	-	-	-		
Ending Cash Balance	840,443	333,633	585,443	175,840	-	-47%	-100%
<b>Total Uses</b>	<b>\$ 893,213</b>	<b>\$ 878,633</b>	<b>\$ 970,443</b>	<b>\$ 640,840</b>	<b>\$ 365,000</b>	<b>-27%</b>	<b>-43%</b>

All Funds Summary 2023 and 2024 Proposed Budget

	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>Antelope General Improvement District</b>							
Beginning Fund Balance	\$ 65,959	\$ 54,328	\$ 54,328	\$ 37,428	\$ 33,678	-31%	-10%
Revenues	186,418	183,400	185,900	185,400	185,400	1%	0%
<b>Total Sources</b>	<b>252,377</b>	<b>237,728</b>	<b>240,228</b>	<b>222,828</b>	<b>219,078</b>	<b>-6%</b>	<b>-2%</b>
Expenditures	198,049	191,250	202,800	189,150	191,000	-1%	1%
Ending Fund Balance	54,328	46,478	37,428	33,678	28,078	-28%	-17%
<b>Total Uses</b>	<b>252,377</b>	<b>237,728</b>	<b>240,228</b>	<b>222,828</b>	<b>219,078</b>	<b>-6%</b>	<b>-2%</b>
<b>Cherry Park General Improvement District</b>							
Beginning Fund Balance	146,621	183,910	183,910	196,240	196,990	7%	0%
Revenues	67,315	66,350	65,650	68,200	70,000	3%	3%
<b>Total Sources</b>	<b>213,936</b>	<b>250,260</b>	<b>249,560</b>	<b>264,440</b>	<b>266,990</b>	<b>6%</b>	<b>1%</b>
Expenditures	30,026	53,330	53,320	67,450	66,475	26%	-1%
Ending Fund Balance	183,910	196,930	196,240	196,990	200,515	0%	2%
<b>Total Uses</b>	<b>213,936</b>	<b>250,260</b>	<b>249,560</b>	<b>264,440</b>	<b>266,990</b>	<b>6%</b>	<b>1%</b>
<b>Foxridge General Improvement District</b>							
Beginning Fund Balance	2,014,326	492,968	492,968	543,608	494,408	10%	-9%
Revenues	222,148	211,100	216,100	217,340	217,770	3%	0%
<b>Total Sources</b>	<b>2,236,474</b>	<b>704,068</b>	<b>709,068</b>	<b>760,948</b>	<b>712,178</b>	<b>8%</b>	<b>-6%</b>
Expenditures	1,743,506	186,980	165,460	266,540	189,580	43%	-29%
Ending Fund Balance	492,968	517,088	543,608	494,408	522,598	-4%	6%
<b>Total Uses</b>	<b>2,236,474</b>	<b>704,068</b>	<b>709,068</b>	<b>760,948</b>	<b>712,178</b>	<b>8%</b>	<b>-6%</b>
<b>Walnut Hills General Improvement District</b>							
Beginning Fund Balance	723,815	760,376	760,376	762,276	491,436	0%	-36%
Revenues	97,382	103,100	100,000	104,300	106,700	1%	2%
<b>Total Sources</b>	<b>821,197</b>	<b>863,476</b>	<b>860,376</b>	<b>866,576</b>	<b>598,136</b>	<b>0%</b>	<b>-31%</b>
Expenditures	60,821	126,000	98,100	375,140	260,180	198%	-31%
Ending Fund Balance	760,376	737,476	762,276	491,436	337,956	-33%	-31%
<b>Total Uses</b>	<b>821,197</b>	<b>863,476</b>	<b>860,376</b>	<b>866,576</b>	<b>598,136</b>	<b>0%</b>	<b>-31%</b>
<b>Willow Creek General Improvement District</b>							
Beginning Fund Balance	4,942,271	4,642,050	4,642,050	1,597,880	24,380	-66%	-98%
Revenues	357,069	307,550	309,550	311,550	312,800	1%	0%
<b>Total Sources</b>	<b>5,299,340</b>	<b>4,949,600</b>	<b>4,951,600</b>	<b>1,909,430</b>	<b>337,180</b>	<b>-61%</b>	<b>-82%</b>
Expenditures	657,290	4,886,450	3,353,720	1,885,050	288,850	-61%	-85%
Ending Fund Balance	4,642,050	63,150	1,597,880	24,380	48,330	-61%	98%
<b>Total Uses</b>	<b>5,299,340</b>	<b>4,949,600</b>	<b>4,951,600</b>	<b>1,909,430</b>	<b>337,180</b>	<b>-61%</b>	<b>-82%</b>
<b>Centennial Urban Redevelopment Authority</b>							
Beginning Fund Balance	451,565	116,312	116,312	116,312	116,312	0%	0%
Revenues	5,165,597	6,260,500	5,940,500	6,330,500	6,532,500	1%	3%
<b>Total Sources</b>	<b>5,617,162</b>	<b>6,376,812</b>	<b>6,056,812</b>	<b>6,446,812</b>	<b>6,648,812</b>	<b>1%</b>	<b>3%</b>
Expenditures	5,500,850	6,260,500	5,940,500	6,330,500	6,532,500	1%	3%
Ending Fund Balance	116,312	116,312	116,312	116,312	116,312	0%	0%
<b>Total Uses</b>	<b>\$ 5,617,162</b>	<b>\$ 6,376,812</b>	<b>\$ 6,056,812</b>	<b>\$ 6,446,812</b>	<b>\$ 6,648,812</b>	<b>1%</b>	<b>3%</b>

All Funds Summary 2023 and 2024 Proposed Budget

	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>ALL FUNDS</b>							
Beginning Fund Balance	\$ 115,417,373	\$ 131,397,848	\$ 131,397,848	\$ 130,087,774	\$ 100,514,897	-1%	-23%
<b>Revenues</b>	<b>104,680,011</b>	<b>104,968,680</b>	<b>107,611,620</b>	<b>105,529,240</b>	<b>105,527,780</b>	<b>1%</b>	<b>0%</b>
Other Financing Sources, Transfers In							
GF Transfer In From LUF	1,737,462	160,090	1,573,540	-	-	-100%	N/A
LUF Transfer In From GF	808,660	221,000	221,000	-	-	-100%	N/A
Fiber Fund Transfer In From GF	-	-	-	-	155,260	N/A	N/A
CIF Transfer In From GF	1,280,000	-	-	-	-	N/A	N/A
Street Fund Transfer In From GF	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Street Fund Transfer In From CIF	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
<b>Total Transfers In</b>	<b>35,826,122</b>	<b>18,881,090</b>	<b>20,294,540</b>	<b>25,000,000</b>	<b>20,155,260</b>	<b>32%</b>	<b>-19%</b>
<b>TOTAL SOURCES - ALL FUNDS</b>	<b>255,923,506</b>	<b>255,247,618</b>	<b>259,304,008</b>	<b>260,617,014</b>	<b>226,197,937</b>	<b>2%</b>	<b>-13%</b>
<b>Expenditures</b>	<b>88,598,984</b>	<b>141,013,110</b>	<b>108,934,490</b>	<b>135,102,117</b>	<b>116,727,020</b>	<b>-4%</b>	<b>-14%</b>
Other Financing Uses, Transfers Out							
GF Transfer Out to Street Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	N/A	-20%
GF Transfer Out to CIF	1,280,000	-	-	-	-	N/A	N/A
GF Transfer Out to LUF	808,660	221,000	221,000	-	-	N/A	N/A
GF Transfer Out to Fiber Fund	-	-	-	-	155,260	N/A	N/A
LUF Transfer Out to GF	1,815,885	160,090	1,573,540	-	-	-100%	N/A
CIF Transfer Out to Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
<b>Total Transfers Out</b>	<b>35,904,545</b>	<b>18,881,090</b>	<b>20,294,540</b>	<b>25,000,000</b>	<b>20,155,260</b>	<b>32%</b>	<b>-19%</b>
Ending Fund Balance	203,229,067	133,115,598	170,664,058	150,514,897	129,626,177	13%	-14%
<i>Operating Reserve</i>	-	2,649,730	2,649,730	5,479,430	5,051,950	107%	-8%
<i>Committed Fund Balance</i>	-	52,282,150	52,282,150	41,046,400	41,204,720	-21%	0%
<i>Uncommitted Fund Balance</i>	203,229,067	78,183,718	115,732,178	103,989,067	83,369,507	33%	-20%
<b>TOTAL USES - ALL FUNDS</b>	<b>\$ 255,923,506</b>	<b>\$ 255,247,618</b>	<b>\$ 259,304,008</b>	<b>\$ 260,617,014</b>	<b>\$ 226,197,937</b>	<b>2%</b>	<b>-13%</b>

General Fund (001)

General Fund				BIENNIAL BUDGET		% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
	Actual	Budget	Projected	2023 Proposed	2024 Proposed		
<b>Revenues</b>	\$ 73,139,817	\$ 71,150,290	\$ 75,922,000	\$ 76,198,000	\$ 77,957,500	7%	2%
<b>Expenditures</b>	53,786,041	63,410,160	57,170,650	60,384,137	62,915,020	-5%	4%
Elected Officials	252,384	301,580	321,050	297,700	303,760	-1%	2%
City Clerk's Office	373,449	546,250	450,710	450,720	477,000	-17%	6%
City Attorney's Office	937,149	1,148,150	955,000	1,193,680	1,241,030	4%	4%
City Manager's Office	2,841,210	7,114,830	3,756,920	6,142,700	6,122,360	-14%	0%
<i>CMO Administration</i>	984,930	984,650	1,038,950	1,588,670	1,505,420	61%	-5%
<i>Economic Development</i>	473,204	1,018,450	793,920	-	-	-100%	N/A
<i>Central Services</i>	1,383,076	5,111,730	1,924,050	4,554,030	4,616,940	-11%	1%
Finance	1,877,972	2,225,130	1,987,580	2,272,170	2,367,640	2%	4%
<i>Finance Administration</i>	1,449,710	1,597,130	1,421,080	1,647,170	1,719,140	3%	4%
<i>Sales Tax</i>	78,223	238,000	220,000	238,500	244,000	0%	2%
<i>Risk Management</i>	350,040	390,000	346,500	386,500	404,500	-1%	5%
Human Resources	337,910	405,500	368,500	430,490	433,850	6%	1%
Office of Information Technology	3,172,631	4,025,350	3,622,720	5,001,330	5,004,590	24%	0%
<i>OIT Administration</i>	231,356	237,240	312,420	401,860	419,400	69%	4%
<i>Client Services</i>	772,949	1,164,250	1,163,270	3,143,200	3,203,092	170%	2%
<i>Technical Services</i>	1,011,927	1,090,940	1,101,130	1,456,270	1,382,098	33%	-5%
<i>Analytical &amp; GIS Services</i>	370,441	490,810	473,530	-	-	N/A	N/A
<i>Enterprise Services</i>	785,958	1,042,110	572,370	-	-	-100%	N/A
Communications	925,218	1,142,400	912,300	1,378,920	1,419,260	21%	3%
Office of Strategic Initiatives	535,401	599,240	377,300	412,630	421,130	-31%	2%
Municipal Court	429,075	336,880	345,400	430,740	449,340	28%	4%
Law Enforcement	30,053,397	32,325,100	31,250,000	33,972,887	36,084,150	5%	6%
Public Works	10,085,400	10,909,080	10,790,010	2,207,670	2,266,030	-80%	3%
<i>PW Administration</i>	9,304,773	9,947,880	9,830,910	1,132,970	1,176,330	-89%	4%
<i>Facilities &amp; Fleet</i>	780,627	961,200	959,100	1,074,700	1,089,700	12%	1%
Community & Economic Development	1,964,846	2,330,670	2,033,160	6,192,500	6,324,880	166%	2%
<i>CED Administration</i>	516,730	692,340	462,500	1,304,430	1,269,770	88%	-3%
<i>Planning</i>	-	-	-	815,980	844,790	N/A	4%
<i>Building</i>	-	-	-	1,525,360	1,585,540	N/A	4%
<i>Code Compliance</i>	751,310	891,590	835,660	916,840	948,910	3%	3%
<i>Animal Services</i>	696,806	746,740	735,000	754,250	772,210	1%	2%
<i>Economic Development</i>	-	-	-	875,640	903,660	N/A	3%
<b>Revenue over/(under) Expenditures</b>	\$ 19,353,776	\$ 7,740,130	\$ 18,751,350	\$ 15,813,863	\$ 15,042,480	104%	-5%
<b>Beginning Fund Balance</b>	\$ 38,838,187	\$ 27,840,765	\$ 27,840,765	\$ 35,944,655	\$ 26,758,518	\$ 8,103,890	29%
Transfer In							
Transfer In from Land Use Fund	1,737,462	160,090	1,573,540	-	-	-100%	N/A
Transfers Out							
Transfer Out to Land Use Fund	(808,660)	(221,000)	(221,000)	-	-	N/A	N/A
Transfer Out to Fiber Fund	-	-	-	-	(155,260)	N/A	N/A
Transfer Out to Capital Improvement Fund	(1,280,000)	-	-	-	-	N/A	N/A
Transfer Out to Street Fund	(30,000,000)	(12,000,000)	(12,000,000)	(25,000,000)	(20,000,000)	N/A	-20%
<b>Subtotal Transfers Out</b>	<b>(32,088,660)</b>	<b>(12,221,000)</b>	<b>(12,221,000)</b>	<b>(25,000,000)</b>	<b>(20,155,260)</b>	<b>N/A</b>	<b>-19%</b>
<b>Total Transfers In/(Out)</b>	<b>(30,351,198)</b>	<b>(12,060,910)</b>	<b>(10,647,460)</b>	<b>(25,000,000)</b>	<b>(20,155,260)</b>	<b>107%</b>	<b>-19%</b>
Change In Fund Balance	(10,997,422)	(4,320,780)	8,103,890	(9,186,137)	(5,112,780)		
<b>Ending Fund Balance</b>	\$ 27,840,765	\$ 23,519,985	\$ 35,944,655	\$ 26,758,518	\$ 21,645,738	\$ 3,238,533	14%
<b>Percentage of Fund Balance to Expenditures</b>	<b>51.76%</b>	<b>37.09%</b>	<b>62.87%</b>	<b>44.31%</b>	<b>34.40%</b>		

Committed Fund Balance

	2023	2024
<b>Arapahoe County Sheriff's Office Equipment Replacement:</b> Said funds shall be reserved to replace equipment under the ACSO contract. Replacement is for equipment through 2027.	1,383,000	1,030,000
<b>Solar Power Purchase Agreement Buyout:</b> Said funds shall be reserved for the buyout option in the Power Purchase Agreement after 2027 per the contract terms. Represents an option for Council to consider, not a requirement.	295,000	295,000
<b>Retail Center Transformation Funding:</b> Said funds shall be reserved to facilitate improvements in the City's retail centers. Use of the funds will be subject to approval of future policy and agreements with property owners. Committed amount does not include amounts budgeted in 2023 and 2024.	3,000,000	3,000,000
<b>Total Committed Fund Balance</b>	<b>\$ 4,678,000</b>	<b>\$ 4,325,000</b>

General Fund Budget Request Summary

GENERAL FUND DECISION PACKAGES									
Department or Division	Budget Request Description	General Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			GF Amount	Other Fund Amount	GF Amount	Other Fund Amount			
City Manager's Office	Senior and Youth Services	001201 / 55010	375,000	-	300,000	-	\$ 675,000	Signature Centennial	16
Office of Information Technology	Virtual Inspections - Building Services	001412 / 55011	25,000	-	25,000	-	\$ 50,000	Future Ready City Government	22
Office of Information Technology	Virtual Municipal Court Services	001412 / 55011	-	-	25,000	-	\$ 25,000	Future Ready City Government	23
Law Enforcement	Staffing Levels and Behavioral Health Response Program - Clinical Services Request	001511 / 55224	180,299	-	114,308	-	\$ 294,607	Public Safety and Health	31
Community and Economic Development	Mediation Services	001801 / 54132	5,000	-	5,000	-	\$ 10,000	Signature Centennial	35

GENERAL FUND BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	General Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			GF Amount	Other Fund Amount	GF Amount	Other Fund Amount			
City Manager's Office	Homeless Coordinator IGA with Arapahoe County	001201 / 56017	150,000	-	110,000	-	\$ 260,000	Public Safety and Health	17
City Manager's Office	Organizational Staffing Realignment	Various	-	-	-	-	\$ -	Administrative	18
Office of Information Technology	Human Resources Information System (HRIS)	001412 / 55011	50,000	-	25,000	-	\$ 75,000	Administrative	24
Office of Information Technology	Digital Accessibility - State Requirements	001412 / 55011	410,000	-	410,000	-	\$ 820,000	Administrative	25
Office of Information Technology	Contract Management Software	001412 / 55011	100,000	-	50,000	-	\$ 150,000	Administrative	26
Law Enforcement	TASER Replacement Program	001511 / 55224	69,088	-	69,088	-	\$ 138,176	Public Safety and Health	32
Community and Economic Development	Retail Center Transformation Funding (RCTF)	001205 / 59015	1,000,000	-	1,000,000	-	\$ 2,000,000	Economic Vitality	36
Community and Economic Development	Short Term Rental Management Services	001801 / 54132	-	-	15,000	-	\$ 15,000	Signature Centennial	37



Elected Officials (001 101)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>Personnel Costs</b>	\$ 172,031	\$ 195,580	\$ 159,050	\$ 191,700	\$ 197,760	-2%	3%
Salaries and Wages	113,016	113,020	115,200	113,020	113,020	0%	0%
Benefits	59,015	82,560	43,850	78,680	84,740	-5%	8%
<b>Departmental Costs</b>	<b>80,353</b>	<b>106,000</b>	<b>162,000</b>	<b>106,000</b>	<b>106,000</b>	<b>0%</b>	<b>0%</b>
Community Sponsorships	12,900	20,000	20,000	20,000	20,000	0%	0%
Professional Services	10,000	-	-	-	-	N/A	N/A
Professional Development	18,703	60,000	60,000	60,000	60,000	0%	0%
Council Meetings	38,750	26,000	22,000	26,000	26,000	0%	0%
Intergovernmental		-	60,000	-	-	N/A	N/A
<b>TOTAL ELECTED OFFICIALS</b>	<b>\$ 252,384</b>	<b>\$ 301,580</b>	<b>\$ 321,050</b>	<b>\$ 297,700</b>	<b>\$ 303,760</b>	<b>-1%</b>	<b>2%</b>



City Clerk's Office (001 111)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Personnel Costs</b>	<b>\$ 304,100</b>	<b>\$ 424,250</b>	<b>\$ 278,710</b>	<b>\$ 315,520</b>	<b>\$ 341,800</b>	<b>-26%</b>	<b>8%</b>
Salaries and Wages	225,906	305,700	222,910	255,480	265,640	-16%	4%
Benefits	78,194	118,550	55,800	60,040	76,160	-49%	27%
<b>Departmental Costs</b>	<b>69,350</b>	<b>122,000</b>	<b>172,000</b>	<b>135,200</b>	<b>135,200</b>	<b>11%</b>	<b>0%</b>
Boards, Commissions & Community Activities	11,874	20,000	12,000	25,200	25,200	26%	0%
Election Services	29,367	75,000	135,000	75,000	75,000	0%	0%
Professional Services	13,147	5,000	3,000	5,000	5,000	0%	0%
Records Storage	10,373	12,000	15,000	20,000	20,000	67%	0%
Legal Notices	4,088	10,000	7,000	10,000	10,000	0%	0%
<b>TOTAL CITY CLERK'S OFFICE</b>	<b>\$ 373,449</b>	<b>\$ 546,250</b>	<b>\$ 450,710</b>	<b>\$ 450,720</b>	<b>\$ 477,000</b>	<b>-17%</b>	<b>6%</b>

City Attorney's Office (001 121)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Departmental Costs</b>	<b>\$ 937,149</b>	<b>\$ 1,148,150</b>	<b>\$ 955,000</b>	<b>\$ 1,193,680</b>	<b>\$ 1,241,030</b>	<b>4%</b>	<b>4%</b>
City Attorney's Office Service	860,353	906,400	915,000	942,660	980,370	4%	4%
Special Legal Services	72,242	231,750	40,000	241,020	250,660	4%	4%
Outside Counsel Services	4,554	10,000	-	10,000	10,000	0%	0%
<b>TOTAL CITY ATTORNEY'S OFFICE</b>	<b>\$ 937,149</b>	<b>\$ 1,148,150</b>	<b>\$ 955,000</b>	<b>\$ 1,193,680</b>	<b>\$ 1,241,030</b>	<b>4%</b>	<b>4%</b>

City Manager's Office (001 200)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>City Manager Administration (001 201)</b>							
<b>Personnel Costs</b>	<b>\$ 918,732</b>	<b>\$ 894,650</b>	<b>\$ 910,500</b>	<b>\$ 973,670</b>	<b>\$ 1,005,420</b>	<b>9%</b>	<b>3%</b>
Salaries and Wages	664,696	692,040	665,300	752,660	772,990	9%	3%
Benefits	254,037	202,610	245,200	221,010	232,430	9%	5%
<b>Departmental Costs</b>	<b>66,197</b>	<b>90,000</b>	<b>128,450</b>	<b>615,000</b>	<b>500,000</b>	<b>583%</b>	<b>-19%</b>
Professional Services	42,697	90,000	90,000	465,000	390,000	417%	-16%
Project Specific	23,500	-	38,450	-	-	N/A	N/A
Intergovernmental	-	-	-	150,000	110,000	N/A	-27%
<b>Subtotal City Manager Administration</b>	<b>984,930</b>	<b>984,650</b>	<b>1,038,950</b>	<b>1,588,670</b>	<b>1,505,420</b>	<b>61%</b>	<b>-5%</b>
<b>Economic Development (001 203)</b>							
<b>Personnel Costs</b>	<b>289,997</b>	<b>513,450</b>	<b>425,350</b>	<b>-</b>	<b>-</b>	<b>-100%</b>	<b>N/A</b>
Salaries and Wages	234,765	395,600	329,500	-	-	-100%	N/A
Benefits	55,232	117,850	95,850	-	-	-100%	N/A
<b>Departmental Costs</b>	<b>183,207</b>	<b>505,000</b>	<b>368,570</b>	<b>-</b>	<b>-</b>	<b>-100%</b>	<b>N/A</b>
Professional Services	144,205	445,000	308,570	-	-	-100%	N/A
Project Specific	39,003	60,000	60,000	-	-	-100%	N/A
<b>Subtotal Economic Development</b>	<b>473,204</b>	<b>1,018,450</b>	<b>793,920</b>	<b>-</b>	<b>-</b>	<b>-100%</b>	<b>N/A</b>
<b>Central Services (001 205)</b>							
Internship Wages	11,874	20,000	18,000	20,000	20,000	0%	N/A
Annual Compensation	-	455,000	-	709,310	736,700	56%	4%
Tuition Reimbursement	7,750	15,000	10,000	18,000	18,000	20%	0%
Office Supplies	26,528	39,560	40,000	54,000	55,500	37%	3%
Postage and Courier	8,432	16,000	5,000	17,500	17,750	9%	1%
Non-Capital Equipment	-	2,000	1,000	2,000	2,000	0%	0%
CARES Act	62	-	-	-	-	N/A	N/A
County Treasurer Fee	125,151	126,500	129,500	131,500	135,000	4%	3%
Professional Services	12,623	65,000	65,000	65,000	65,000	0%	0%
Printing Services	600	3,000	4,500	3,000	3,000	0%	0%
Bank Fees	126	300	300	-	-	-100%	N/A
Merchant Card Services	-	27,000	27,000	110,000	113,000	307%	3%
Security Services	75,578	167,310	160,000	165,000	165,000	-1%	0%
City Attorney's Office Service	-	100,000	-	100,000	100,000	0%	0%
Professional Development	141,830	251,430	131,500	315,450	316,600	25%	0%
Staff Committees	969	2,500	2,500	8,000	8,000	220%	0%
Dues and Memberships	194,715	260,390	223,750	360,970	372,090	39%	3%
Subscriptions	11,830	15,740	10,000	14,300	14,300	-9%	0%
Equipment Lease	4,760	-	4,000	-	-	N/A	N/A
Cell Phones	-	-	5,000	-	-	N/A	N/A
Sales Tax Incentives	760,247	495,000	787,000	1,060,000	1,100,000	114%	4%
Construction Use Tax Incentive	-	550,000	300,000	400,000	375,000	-27%	-6%
Other Incentives	-	2,500,000	-	1,000,000	1,000,000	-60%	0%
<b>Subtotal Central Services</b>	<b>1,383,076</b>	<b>5,111,730</b>	<b>1,924,050</b>	<b>4,554,030</b>	<b>4,616,940</b>	<b>-11%</b>	<b>1%</b>
<b>TOTAL CITY MANAGER'S OFFICE</b>	<b>\$ 2,841,210</b>	<b>\$ 7,114,830</b>	<b>\$ 3,756,920</b>	<b>\$ 6,142,700</b>	<b>\$ 6,122,360</b>	<b>-14%</b>	<b>0%</b>

**Decision Package: Senior and Youth Services**

**Budget Request Summary**

Decision Package - Senior and Youth Services

Staff previously received direction from Council to evaluate the potential to provide senior and youth services in partnership with a local non-profit agency. Staff has worked with the YMCA to identify potential service needs for both seniors and youth, and is recommending appropriating funding for 2023 to continue to develop the agreements to provide these services.

The senior services would provide regular weekly activities, monthly special events and programs, and targeted fitness programs. Youth services would include an e-sports program and the ability to consider other opportunities.

Staff is proposing an initial 2023 budget that includes startup costs, with ongoing costs estimated in 2024. The provision of these services is subject to Council approval of contracts and agreements.

**2023 Requested Amount: \$375,000**  
**2024 Requested Amount: \$300,000**

Key Performance Area:  
Signature Centennial

**Budget Highlight: Homeless Coordinator IGA with Arapahoe County**

**Budget Request Summary**

Budget Highlight - Homeless Coordinator IGA with Arapahoe County

At Council's direction, Staff has been negotiating with Arapahoe County on an intergovernmental agreement to provide a County employee to work as a coordinator for homeless services. Work will be performed under administrative direction from Arapahoe County subject to an annual workplan adopted by the City.

The Coordinator will work with regional partners to implement an intentional, collaborative approach to rehousing and providing necessary supports and opportunities to people who are currently unsheltered. These efforts should balance a focus on public health, public safety, and housing solutions. This position may also be asked to participate in planning processes to identify longer-term approaches for strengthening efforts to address unsheltered and family homelessness.

2023 costs include the one-time startup costs for the service, while 2024 costs reflect presently-identified ongoing expenditures. The IGA is currently drafted as a three-year pilot program.

**2023 Requested Amount: \$150,000**  
**2024 Requested Amount: \$110,000**

Key Performance Area:  
Public Safety & Health

**Budget Highlight: Organizational Staffing Realignment**

**Budget Request Summary**

**Budget Highlight - Organizational Staffing Realignment**

As part of the departmental budget development process, there were two additional position requests. Staff evaluated these requests against existing authorized positions in the organization, to include vacancies, in order to best meet the needs of the organization.

The re-classification covers moving two vacant positions from the Office of Strategic Initiatives to address the requests. One position will be moving from OSI to Communications (Communications Specialist) to meet service level demands. The other position will be moving from OSI to Public Works (Engineer I) to address increased needs in Public Works projects.

These changes are represented on the FTE Position Summary sheet in the packet. There is no net fiscal impact for these changes.

**2023 Requested Amount: \$ -**  
**2024 Requested Amount: \$ -**

Key Performance Area:  
Administrative

Finance (001 300)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	YEAR 1	YEAR 2	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
				2023 Proposed	2024 Proposed		
<b>Finance Administration (001 301)</b>							
<b>Personnel Costs</b>	\$ 1,218,960	\$ 1,393,350	\$ 1,130,300	\$ 1,467,670	\$ 1,534,940	5%	5%
Salaries and Wages	930,555	1,028,540	850,900	1,074,640	1,117,460	4%	4%
Benefits	288,406	364,810	279,400	393,030	417,480	8%	6%
<b>Departmental Costs</b>	<b>230,750</b>	<b>203,780</b>	<b>290,780</b>	<b>179,500</b>	<b>184,200</b>	<b>-12%</b>	<b>3%</b>
Professional Services	96,933	10,000	100,000	10,000	10,000	0%	0%
Project Specific	-	45,000	45,000	-	-	-100%	N/A
Audit Services	56,100	50,600	50,600	62,000	64,000	23%	3%
Investment Services	23,724	42,000	40,000	43,500	43,500	4%	0%
Bank Fees	8,707	14,000	13,000	13,000	13,500	-7%	4%
Merchant Card Services	13,560	-	-	-	-	N/A	N/A
Financial Accounting Services	31,727	42,180	42,180	51,000	53,200	21%	4%
<b>Subtotal Finance Administration</b>	<b>1,449,710</b>	<b>1,597,130</b>	<b>1,421,080</b>	<b>1,647,170</b>	<b>1,719,140</b>	<b>3%</b>	<b>4%</b>
<b>Sales Tax (001 302)</b>							
<b>Departmental Costs</b>	<b>78,223</b>	<b>238,000</b>	<b>220,000</b>	<b>238,500</b>	<b>244,000</b>	<b>0%</b>	<b>2%</b>
Professional Services	67,498	215,000	200,000	215,000	220,000	0%	2%
Lockbox Fees	10,725	23,000	20,000	23,500	24,000	2%	2%
<b>Subtotal Sales Tax</b>	<b>78,223</b>	<b>238,000</b>	<b>220,000</b>	<b>238,500</b>	<b>244,000</b>	<b>0%</b>	<b>2%</b>
<b>Risk Management (001 303)</b>							
<b>Departmental Costs</b>	<b>350,040</b>	<b>390,000</b>	<b>346,500</b>	<b>386,500</b>	<b>404,500</b>	<b>-1%</b>	<b>5%</b>
Property & Casualty	328,758	375,000	330,000	370,000	386,500	-1%	4%
Workers Compensation Insurance	21,282	15,000	16,500	16,500	18,000	10%	9%
<b>Subtotal Risk Management</b>	<b>350,040</b>	<b>390,000</b>	<b>346,500</b>	<b>386,500</b>	<b>404,500</b>	<b>-1%</b>	<b>5%</b>
<b>TOTAL FINANCE</b>	<b>\$ 1,877,972</b>	<b>\$ 2,225,130</b>	<b>\$ 1,987,580</b>	<b>\$ 2,272,170</b>	<b>\$ 2,367,640</b>	<b>2%</b>	<b>4%</b>

Human Resources (001 401)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Personnel Costs</b>	\$ 322,217	\$ 394,500	\$ 361,500	\$ 403,490	\$ 421,850	2%	5%
Salaries and Wages	243,738	285,480	262,300	297,890	309,770	4%	4%
Benefits	78,479	109,020	99,200	105,600	112,080	-3%	6%
<b>Departmental Costs</b>	<b>15,692</b>	<b>11,000</b>	<b>7,000</b>	<b>27,000</b>	<b>12,000</b>	<b>145%</b>	<b>-56%</b>
Professional Services	360	-	-	-	-	N/A	N/A
Project Specific	10,675	6,000	2,000	21,000	6,000	250%	-71%
Onboarding and Recruitment	4,657	5,000	5,000	6,000	6,000	20%	0%
<b>TOTAL HUMAN RESOURCES</b>	<b>\$ 337,910</b>	<b>\$ 405,500</b>	<b>\$ 368,500</b>	<b>\$ 430,490</b>	<b>\$ 433,850</b>	<b>6%</b>	<b>1%</b>



Office of Information Technology (001 410)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>OIT Administration (001 411)</b>							
<b>Personnel Costs</b>	\$ 231,356	\$ 237,240	\$ 312,420	\$ 401,860	\$ 419,400	69%	4%
Salaries and Wages	191,133	187,520	271,220	309,160	321,490	65%	4%
Benefits	40,223	49,720	41,200	92,700	97,910	86%	6%
<b>Subtotal OIT Administration</b>	<b>231,356</b>	<b>237,240</b>	<b>312,420</b>	<b>401,860</b>	<b>419,400</b>	<b>69%</b>	<b>4%</b>
<b>Client Services (001 412)</b>							
<b>Personnel Costs</b>	<b>223,547</b>	<b>308,170</b>	<b>317,970</b>	<b>733,090</b>	<b>766,240</b>	<b>138%</b>	<b>5%</b>
Salaries and Wages	164,776	217,880	239,460	542,100	563,700	149%	4%
Benefits	58,770	90,290	78,510	190,990	202,540	112%	6%
<b>Departmental Costs</b>	<b>549,402</b>	<b>856,080</b>	<b>845,300</b>	<b>2,410,110</b>	<b>2,436,852</b>	<b>182%</b>	<b>1%</b>
Office Supplies	-	-	510	-	-	N/A	N/A
Computer Supplies	10,605	16,000	8,000	17,280	18,670	8%	8%
Non-Capital Equipment	37,790	73,000	68,200	74,000	60,000	1%	-19%
Professional Services	75,961	100,000	87,770	60,000	62,000	-40%	3%
Project Specific	49,238	161,600	74,500	745,000	589,000	361%	-21%
IT Services	64,978	72,000	50,390	343,200	385,870	377%	12%
Software Licenses and Maintenance	190,734	240,880	382,320	988,930	1,128,220	311%	14%
Software Other	4,231	15,000	12,000	-	-	-100%	N/A
Equipment	32,099	-	2,160	-	-	N/A	N/A
Copiers	13,897	30,000	15,250	39,300	39,300	31%	0%
Telecommunications	34,157	78,400	75,000	80,000	86,400	2%	8%
Cell Phones	35,604	69,200	69,200	62,400	67,392	-10%	8%
Alarm and Fax Lines	108	-	-	-	-	N/A	N/A
<b>Subtotal Client Services</b>	<b>772,949</b>	<b>1,164,250</b>	<b>1,163,270</b>	<b>3,143,200</b>	<b>3,203,092</b>	<b>170%</b>	<b>2%</b>
<b>Technical Services (001 413)</b>							
<b>Personnel Costs</b>	<b>656,196</b>	<b>683,100</b>	<b>701,420</b>	<b>1,013,670</b>	<b>1,061,270</b>	<b>48%</b>	<b>5%</b>
Salaries and Wages	499,093	534,660	530,230	725,270	754,180	36%	4%
Benefits	157,103	148,440	171,190	288,400	307,090	94%	6%
<b>Departmental Costs</b>	<b>355,731</b>	<b>407,840</b>	<b>399,710</b>	<b>442,600</b>	<b>320,828</b>	<b>9%</b>	<b>-28%</b>
Computer Supplies	348	-	-	-	-	N/A	N/A
Non-Capital Equipment	7,736	-	-	-	-	N/A	N/A
Professional Services	35,900	80,000	65,000	201,600	203,328	152%	1%
Project Specific	131,409	39,500	32,620	150,000	105,000	280%	-30%
IT Services	157,643	210,250	224,000	-	-	-100%	N/A
Software License and Maintenance	22,695	78,090	78,090	91,000	12,500	17%	-86%
<b>Subtotal Technical Services</b>	<b>1,011,927</b>	<b>1,090,940</b>	<b>1,101,130</b>	<b>1,456,270</b>	<b>1,382,098</b>	<b>33%</b>	<b>-5%</b>
<b>Analytical &amp; GIS Services (001 414)</b>							
<b>Personnel Costs</b>	<b>299,162</b>	<b>314,370</b>	<b>308,010</b>	-	-	<b>-100%</b>	<b>N/A</b>
New FTE Request	-	-	-	-	-	N/A	N/A
Salaries and Wages	218,472	226,860	222,830	-	-	-100%	N/A
Benefits	80,690	87,510	85,180	-	-	-100%	N/A
<b>Departmental Costs</b>	<b>71,279</b>	<b>176,440</b>	<b>165,520</b>	-	-	<b>-100%</b>	<b>N/A</b>
Professional Services	20,472	90,000	85,520	-	-	-100%	N/A
Software Licenses and Maintenance	50,807	86,440	80,000	-	-	-100%	N/A
<b>Subtotal Analytical &amp; GIS Services</b>	<b>370,441</b>	<b>490,810</b>	<b>473,530</b>	-	-	<b>-100%</b>	<b>N/A</b>
<b>Enterprise Services (001 415)</b>							
<b>Personnel Costs</b>	<b>473,625</b>	<b>583,780</b>	<b>113,340</b>	-	-	<b>-100%</b>	<b>N/A</b>
New FTE Request	-	-	-	-	-	N/A	N/A
Salaries and Wages	344,067	407,790	87,050	-	-	-100%	N/A
Benefits	129,558	175,990	26,290	-	-	-100%	N/A
<b>Departmental Costs</b>	<b>312,333</b>	<b>458,330</b>	<b>459,030</b>	-	-	<b>-100%</b>	<b>N/A</b>
Project Specific	12,064	-	-	-	-	N/A	N/A
IT Services	142,233	147,000	147,700	-	-	-100%	N/A
Software Licenses and Maintenance	158,036	311,330	311,330	-	-	-100%	N/A
<b>Subtotal Enterprise Services</b>	<b>785,958</b>	<b>1,042,110</b>	<b>572,370</b>	-	-	<b>-100%</b>	<b>N/A</b>
<b>TOTAL OFFICE OF INFORMATION TECHNOLOGY</b>	<b>\$ 3,172,631</b>	<b>\$ 4,025,350</b>	<b>\$ 3,622,720</b>	<b>\$ 5,001,330</b>	<b>\$ 5,004,590</b>	<b>24%</b>	<b>0%</b>

**Decision Package: Virtual Inspections - Building Services**

**Budget Request Summary**

Decision Package - Virtual Inspections - Building Services

Staff has identified an opportunity to formalize virtual inspections for building services. This would provide an increased level of service for residents and contractors and implements lessons learned from the COVID-19 pandemic.

Staff efficiencies would be created for one-stop or less complex inspections by eliminating travel time between inspections, while providing an opportunity for flexibility for residents and contractors. The software would be able to capture markup, document any issues identified through pictures or recordings, and support the City's mission to provide exceptional customer service.

Estimated ongoing costs are included in 2024, but are subject to change as requirements are identified and a product selected.

**2023 Requested Amount: \$25,000**  
**2024 Requested Amount: \$25,000**

Key Performance Area:  
Future Ready City Government

## Decision Package: Virtual Municipal Court Services

### Budget Request Summary

#### Decision Package - Virtual Municipal Court Services

The Municipal Court currently utilizes a combination of Zoom and other existing services to provide virtual court. The need for virtual court services is not anticipated to decrease going forward.

As a result, Staff is proposing to implement a new integrated software module within the existing Court software system that will support a seamless experience for customers while reducing support needs for multiple platforms and licensing costs for the City.

**2023 Requested Amount: \$ -**  
**2024 Requested Amount: \$25,000**

Key Performance Area:  
Future Ready City Government

**Budget Highlight: Human Resources Information System (HRIS)**

**Budget Request Summary**

Budget Highlight - Human Resources Information System (HRIS)

As Staff continues to evaluate the provision of services within the information technology environment, an opportunity was identified with the Human Resources systems. Currently, the software needs for Human Resources are met with multiple software systems that are not integrated.

Staff is proposing to consolidate the current suite of applications and streamlining the processes for employees. With this software, several ongoing software support needs could be eliminated while the City would gain better control of the associated data, without having it dispersed across multiple distinct cloud environments. Internal departments would benefit as well from alignment with the entire HR process, and not managing multiple systems.

Estimated ongoing costs are included in 2024, but are subject to change as requirements are identified and a product selected.

**2023 Requested Amount: \$50,000**  
**2024 Requested Amount: \$25,000**

Key Performance Area:  
Administrative

**Budget Highlight: Digital Accessibility - State Requirements**

**Budget Request Summary**

Budget Highlight - Digital Accessibility - State Requirements

In 2021, the Colorado Legislature passed House Bill 21-1110, which requires all local governments' public-facing digital content to fully comply with the latest version of the Web Content Accessibility Guidelines (WCAG) by no later July 1, 2024.

This requirement applies not only to the City's website, but also all software platforms the City uses to communicate with the public and provide access to services. Changes are anticipated for the City's website in order to provide the best user experience to meet public demands and requirements for digital accessibility. In order to meet this new standard, Staff is recommending contracting with a consultant that can help assess the current situation, develop a strategy for mitigating existing content, and recommend practices to ensure future content is compliant.

Due to the scope of the work and limited timeframe, Staff is also anticipating the need for significant contracted assistance with updating existing content to meet WCAG standards, as well as potential costs associated with updating the City's publicly-facing software platforms, such as OnBase (Council and City meetings and content) and Energov (Community and Economic Development services). Additionally, revisions to the City's web strategy and subsequently the website, new software tools and training for Staff may be necessary in order to help ensure all future content is accessible and complies with the state-required standards.

**2023 Requested Amount: \$410,000**  
**2024 Requested Amount: \$410,000**

Key Performance Area:  
Administrative

## Budget Highlight: Contract Management Software

### Budget Request Summary

#### Budget Highlight - Contract Management Software

Contract management is the process of managing contractual agreements through their entire lifecycle. This includes creation, execution, and their eventual termination.

The purpose of this project is to support a City-wide initiative to implement consistent automated workflow processes that would leverage existing enterprise systems for Finance and records management. Project goals would be to improve consistency in contract quality; ensure the appropriate approval cycle is followed; leverage authoritative sources of information to eliminate data redundancy and improve data quality; reduce contract creation turn-around time, and ensure records retention requirements are followed. Currently, several distinct and separate systems are required to manage this process.

The proposal integrates these systems and fully realizes the benefits of the investments previously made into enterprise IT systems. Expenses include both software licensing and professional services. Estimated ongoing costs are included in 2024, but are subject to change based on requirements and the identified solution.

**2023 Requested Amount: \$100,000**

**2024 Requested Amount: \$ 50,000**

Key Performance Area:  
Administrative

Communications (001 420)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Personnel Costs</b>	\$ 469,920	\$ 516,400	\$ 381,300	\$ 650,920	\$ 681,260	26%	5%
Salaries and Wages	353,163	389,540	289,000	469,280	487,980	20%	4%
Benefits	116,757	126,860	92,300	181,640	193,280	43%	6%
<b>Departmental Costs</b>	<b>455,298</b>	<b>626,000</b>	<b>531,000</b>	<b>728,000</b>	<b>738,000</b>	<b>16%</b>	<b>1%</b>
Boards, Commissions and Community Activities	10,708	20,000	7,000	5,000	20,000	-75%	300%
Community Activities	277,370	316,000	316,000	350,000	385,000	11%	10%
Professional Services	110,342	175,000	125,000	222,000	211,000	27%	-5%
Project Specific	-	-	-	30,000	-	N/A	-100%
Printing Services	3,146	25,000	15,000	26,000	27,000	4%	4%
Advertising	11,086	15,000	8,000	15,000	15,000	0%	0%
Newsletter	42,646	75,000	60,000	80,000	80,000	7%	0%
<b>TOTAL COMMUNICATIONS</b>	<b>\$ 925,218</b>	<b>\$ 1,142,400</b>	<b>\$ 912,300</b>	<b>\$ 1,378,920</b>	<b>\$ 1,419,260</b>	<b>21%</b>	<b>3%</b>

Office of Strategic Initiatives (001 430)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Personnel Costs</b>	\$ 502,979	\$ 554,740	\$ 346,300	\$ 390,130	\$ 408,630	-30%	5%
Salaries and Wages	440,407	421,710	303,500	276,950	287,990	-34%	4%
Benefits	62,572	133,030	42,800	113,180	120,640	-15%	7%
<b>Departmental Costs</b>	<b>32,421</b>	<b>44,500</b>	<b>31,000</b>	<b>22,500</b>	<b>12,500</b>	<b>-49%</b>	<b>-44%</b>
Professional Services	1,250	2,500	-	16,500	6,500	560%	-61%
Project Specific	31,171	42,000	31,000	6,000	6,000	-86%	0%
<b>TOTAL OFFICE OF STRATEGIC INITIATIVES</b>	<b>\$ 535,401</b>	<b>\$ 599,240</b>	<b>\$ 377,300</b>	<b>\$ 412,630</b>	<b>\$ 421,130</b>	<b>-31%</b>	<b>2%</b>



Municipal Court (001 500)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>Personnel Costs</b>	<b>\$ 350,032</b>	<b>\$ 248,080</b>	<b>\$ 259,600</b>	<b>\$ 341,940</b>	<b>\$ 356,340</b>	<b>38%</b>	<b>4%</b>
Salaries and Wages	258,825	189,720	196,300	257,360	267,600	36%	4%
Benefits	91,207	58,360	63,300	84,580	88,740	45%	5%
<b>Departmental Costs</b>	<b>79,042</b>	<b>88,800</b>	<b>85,800</b>	<b>88,800</b>	<b>93,000</b>	<b>0%</b>	<b>5%</b>
Professional Services	9,821	22,000	22,000	22,000	22,000	0%	0%
Printing Services	-	1,000	500	1,000	1,000	0%	0%
Merchant Card Services	8,388	-	-	-	-	N/A	N/A
Judge Services	44,004	45,800	45,800	45,800	50,000	0%	9%
Prosecutor Services	16,830	20,000	17,500	20,000	20,000	0%	0%
<b>TOTAL MUNICIPAL COURT</b>	<b>\$ 429,075</b>	<b>\$ 336,880</b>	<b>\$ 345,400</b>	<b>\$ 430,740</b>	<b>\$ 449,340</b>	<b>28%</b>	<b>4%</b>

Law Enforcement (001 510)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>Departmental Costs</b>	<b>\$ 30,053,397</b>	<b>\$ 32,325,100</b>	<b>\$ 31,250,000</b>	<b>\$ 33,972,887</b>	<b>\$ 36,084,150</b>	<b>5%</b>	<b>6%</b>
Public Safety Contract	30,053,397	32,325,100	31,250,000	33,972,887	36,084,150	5%	6%
<b>TOTAL LAW ENFORCEMENT</b>	<b>\$ 30,053,397</b>	<b>\$ 32,325,100</b>	<b>\$ 31,250,000</b>	<b>\$ 33,972,887</b>	<b>\$ 36,084,150</b>	<b>5%</b>	<b>6%</b>

**Decision Package: Staffing Levels and BHRP - Clinical Services Request**

**Budget Request Summary**

Decision Package - Staffing Levels and Behavioral Health Response Program Clinical Services Request

On September 12th, Council heard from the Sheriff's Office on staffing levels related to public safety. This presentation will include detail on calls for service, service level demands, and anticipated future impacts to staffing operations for ACSO. This will be a continuing policy conversation with Council in subsequent years. In 2023, Council is asked to consider a request for an additional Clinician, also known as a co-responder.

The traditional co-responder program partners one deputy with one mental health clinician riding together and responding to mental health related calls in a jurisdiction. In 2019, the Sheriff's Office formed a modified version of this program, the Behavioral Health Response Program (BHRP), where mental health clinicians would be able to respond independently across the service area as appropriate. The BHRP has evolved to an in-house program currently staffed with a Program Manager and five (5) licensed mental health professionals/clinicians, who provide services 7 days a week.

During the first two years of operation (2020 and 2021) the BHRP has been successful in delivering more appropriate service to those experiencing mental health crisis. In 2020, the BHRP handled 1,645 mental health related calls for service, but in 2021 that number jumped to 2,399 calls, a 46% increase. With the increase in calls, there is currently a service gap. Overlapping coverage during the busiest hours of the day (11am to 9pm) is only able to be provided 4 days of the week, resulting in no overlapping coverage the remaining 3 days of the week.

The Sheriff's Office is requesting an additional Clinician for the program to meet the new demand and provide overlapping coverage 7 days a week during the busiest hours. A portion of the amount requested, \$73,469, is for one-time costs, including a vehicle, computer, radio, and other essential equipment.

**2023 Requested Amount: \$180,299**  
**2024 Requested Amount: \$114,308**

Key Performance Area:  
Public Safety & Health

## Budget Highlight: TASER Replacement Program

### Budget Request Summary

#### Budget Highlight - TASER Replacement Program

Axon, the company that manufactures Taser products for law enforcement, is phasing out the "X26P" model, which is currently used by the Sheriff's Office, and moving to the "Taser 7" platform, which is not compatible with the current model's batteries, cartridges, and other key components.

Currently, half of the X26P Tasers will be out of warranty by mid-2023 and almost all of them will be out of warranty by the end of 2025. Once they are out of warranty and something breaks, they must be replaced with a new Taser 7. The Taser 7 requires an entirely different training and certification program, as well as different accessories. It is not feasible to replace the devices on an individual basis as they break.

The Sheriff's Office believes the best option for Taser replacement is to invest in the necessary training, accessories, and certifications to transition all of Public Safety to the Taser 7 platform via a 5-year lease agreement. This lease agreement prevents trying to support two different Taser programs, spreads out the replacement cost, and ultimately helps reduce the overall replacement cost by allowing ACSO to take advantage of trade in opportunities and discounts for large purchases.

Going forward, the Taser replacement lease will be added to the capital replacement schedule (Law Enforcement IGA – Exhibit D – Capital Costs).

**2023 Requested Amount: \$69,088**

**2024 Requested Amount: \$69,088**

Key Performance Area:  
Public Safety & Health

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Public Works (001 600)</b>							
<b>Public Works Administration (001 601)</b>							
<b>Personnel Costs</b>	<b>\$ 790,304</b>	<b>\$ 801,870</b>	<b>\$ 764,900</b>	<b>\$ 938,970</b>	<b>\$ 981,330</b>	<b>17%</b>	<b>5%</b>
Salaries and Wages	586,595	590,350	568,000	698,620	726,460	18%	4%
Benefits	203,709	211,520	196,900	240,350	254,870	14%	6%
<b>Departmental Costs</b>	<b>8,514,469</b>	<b>9,146,010</b>	<b>9,066,010</b>	<b>194,000</b>	<b>195,000</b>	<b>-98%</b>	<b>1%</b>
Materials Fuel	(96,132)	-	-	-	-	N/A	N/A
Professional Services	58,914	150,000	120,000	150,000	150,000	0%	0%
Project Specific	76,349	50,000	-	-	-	-100%	N/A
Public Works Contract	8,431,798	8,898,010	8,898,010	-	-	-100%	N/A
Mosquito Control	41,478	42,000	42,000	44,000	45,000	5%	2%
Animal Services	2,062	6,000	6,000	-	-	-100%	N/A
<b>Subtotal Public Works Administration</b>	<b>9,304,773</b>	<b>9,947,880</b>	<b>9,830,910</b>	<b>1,132,970</b>	<b>1,176,330</b>	<b>-89%</b>	<b>4%</b>
<b>Fleet (001 602)</b>							
<b>Departmental Costs</b>	<b>6,840</b>	<b>10,500</b>	<b>11,200</b>	<b>20,000</b>	<b>20,000</b>	<b>90%</b>	<b>0%</b>
Fuel	1,690	1,000	1,700	5,000	5,000	400%	0%
General Repair and Maintenance	5,150	9,500	9,500	15,000	15,000	58%	0%
<b>Subtotal Fleet</b>	<b>6,840</b>	<b>10,500</b>	<b>11,200</b>	<b>20,000</b>	<b>20,000</b>	<b>90%</b>	<b>0%</b>
<b>Facilities (001 604)</b>							
<b>Departmental Costs</b>	<b>773,787</b>	<b>950,700</b>	<b>947,900</b>	<b>1,054,700</b>	<b>1,069,700</b>	<b>11%</b>	<b>1%</b>
Non-Capital Equipment	10,169	13,000	13,000	13,000	13,000	0%	0%
Professional Services	84,531	90,000	90,000	125,000	125,000	39%	0%
Security Services	9,154	-	3,400	3,500	3,500	N/A	0%
Facilities Contract	334,190	367,500	367,500	390,000	405,000	6%	4%
Grounds Maintenance	65,457	75,000	75,000	75,000	75,000	0%	0%
Park Maintenance	783	1,000	1,000	1,200	1,200	20%	0%
General Repair and Maintenance	68,556	100,000	100,000	140,000	140,000	40%	0%
Utilities	168,284	225,000	225,000	240,000	240,000	7%	0%
Centennial Park Utilities	11,387	20,000	20,000	22,000	22,000	10%	0%
Alarm and Fax Lines	8,025	15,000	15,000	15,000	15,000	0%	0%
Building Improvements	9,144	10,000	8,000	10,000	10,000	0%	0%
Furniture & Fixtures	4,106	34,200	30,000	20,000	20,000	-42%	0%
<b>Subtotal Facilities</b>	<b>773,787</b>	<b>950,700</b>	<b>947,900</b>	<b>1,054,700</b>	<b>1,069,700</b>	<b>11%</b>	<b>1%</b>
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 10,085,400</b>	<b>\$ 10,909,080</b>	<b>\$ 10,790,010</b>	<b>\$ 2,207,670</b>	<b>\$ 2,266,030</b>	<b>-80%</b>	<b>3%</b>

Community & Economic Development (001 800)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change		
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed	
<b>CD Administration (001 801)</b>								
<b>Personnel Costs</b>	\$ 486,830	\$ 551,340	\$ 304,500	\$ 636,430	\$ 666,770	15%	5%	
Salaries and Wages	376,214	411,510	226,980	458,940	477,240	12%	4%	
Benefits	110,617	139,830	77,520	177,490	189,530	27%	7%	
<b>Departmental Costs</b>	<b>29,900</b>	<b>141,000</b>	<b>158,000</b>	<b>668,000</b>	<b>603,000</b>	<b>374%</b>	<b>-10%</b>	
Neighborhood Services	29,900	135,000	135,000	138,000	158,000	2%	14%	
Professional Services	-	6,000	3,000	100,000	100,000	1567%	0%	
Project Specific	-	-	20,000	200,000	100,000	N/A	-50%	
City Attorney Services	-	-	-	230,000	245,000	N/A	7%	
<b>Subtotal CD Administration</b>	<b>516,730</b>	<b>692,340</b>	<b>462,500</b>	<b>1,304,430</b>	<b>1,269,770</b>	<b>88%</b>	<b>-3%</b>	
<b>Planning (001 802)</b>								
<b>Personnel Costs</b>	-	-	-	595,980	624,790	N/A	N/A	
Salaries and Wages	-	-	-	440,000	457,530	N/A	N/A	
Benefits	-	-	-	155,980	167,260	N/A	N/A	
<b>Departmental Costs</b>	-	-	-	220,000	220,000	N/A	N/A	
Professional Services	-	-	-	220,000	220,000	N/A	N/A	
Project Specific	-	-	-	-	-	N/A	N/A	
<b>Subtotal Planning</b>	-	-	-	<b>815,980</b>	<b>844,790</b>	<b>N/A</b>	<b>N/A</b>	
<b>Building (001 803)</b>								
<b>Personnel Costs</b>	-	-	-	1,180,360	1,240,540	N/A	N/A	
Salaries and Wages	-	-	-	823,370	856,170	N/A	N/A	
Benefits	-	-	-	356,990	384,370	N/A	N/A	
<b>Departmental Costs</b>	-	-	-	345,000	345,000	N/A	N/A	
Non-Capital Equipment	-	-	-	10,000	10,000	N/A	N/A	
Professional Services	-	-	-	325,000	325,000	N/A	N/A	
Other Incentives	-	-	-	10,000	10,000	N/A	N/A	
<b>Subtotal Building</b>	-	-	-	<b>1,525,360</b>	<b>1,585,540</b>	<b>N/A</b>	<b>N/A</b>	
<b>Code Compliance (001 804)</b>								
<b>Departmental Costs</b>	751,310	891,590	835,660	916,840	948,910	3%	3%	
Code Compliance Contract	751,310	891,590	835,660	916,840	948,910	3%	3%	
<b>Subtotal Code Compliance</b>	<b>751,310</b>	<b>891,590</b>	<b>835,660</b>	<b>916,840</b>	<b>948,910</b>	<b>3%</b>	<b>3%</b>	
<b>Animal Services (001 805)</b>								
<b>Departmental Costs</b>	696,806	746,740	735,000	754,250	772,210	1%	2%	
Animal Services Contract	696,806	746,740	735,000	754,250	772,210	1%	2%	
<b>Subtotal Animal Services</b>	<b>696,806</b>	<b>746,740</b>	<b>735,000</b>	<b>754,250</b>	<b>772,210</b>	<b>1%</b>	<b>2%</b>	
<b>Economic Development (001 807)</b>								
<b>Personnel Costs</b>	-	-	-	620,640	648,660	N/A	N/A	
Salaries and Wages	-	-	-	464,600	483,120	N/A	N/A	
Benefits	-	-	-	156,040	165,540	N/A	N/A	
<b>Departmental Costs</b>	-	-	-	255,000	255,000	N/A	N/A	
Professional Services	-	-	-	255,000	255,000	N/A	N/A	
Project Specific	-	-	-	-	-	N/A	N/A	
<b>Subtotal Economic Development</b>	-	-	-	<b>875,640</b>	<b>903,660</b>	<b>N/A</b>	<b>N/A</b>	
<b>TOTAL COMMUNITY &amp; ECONOMIC DEVELOPMENT</b>	<b>\$ 1,964,846</b>	<b>\$ 2,330,670</b>	<b>\$ 2,033,160</b>	<b>\$ 6,192,500</b>	<b>\$ 6,324,880</b>	<b>166%</b>	<b>2%</b>	

**Decision Package: Mediation Services**

**Budget Request Summary**

Decision Package - Mediation Services

Staff is proposing the creation of a referral-based mediation program. Mediation services can be used as an alternative means to find resolution for situations related to resident disputes without the City being directly involved. Neighborhood Services would partner with a qualified community mediation contractor to offer mediation services for disputes. Working with a contractor will allow for the City to minimize administrative costs and to provide an alternative perspective on these disputes without creating unnecessary exposure/liability or conflict with Staff.

In the two years since Council authorized the creation of the Neighborhood Services program, potential opportunities for mediation have presented themselves several times. Staff has been monitoring these on an ad hoc basis.

In order to ensure consistency in approach, Staff is proposing this as a level of service change. Staff does not anticipate more than ten referrals in the first year and will monitor demand for future years.

**2023 Requested Amount: \$5,000**  
**2024 Requested Amount: \$5,000**

Key Performance Area:  
Signature Centennial

**Budget Highlight: Retail Center Transformation Funding (RCTF)**

**Budget Request Summary**

Budget Highlight - Retail Center Transformation Funding (RCTF)

City Council previously approved \$2.5 million in funding for 2022 and identified the potential of \$2.5 million in 2023 for a total of \$5 million to facilitate improvements in the City's retail centers. These improvements would align with the City's retail strategies and support the City's sales tax base. As discussed with Council, Staff is currently developing a policy that outlines how the funds will be used and approved. Use of the funds will be subject to approval of the policy and agreements with property owners.

In total, this program is anticipated to be a \$5 million implementation tool for the City's retail strategies with \$1 million in both 2023 and 2024 and \$3 million identified in General Fund Committed Fund Balance for future years.

**2023 Requested Amount: \$1,000,000**  
**2024 Requested Amount: \$1,000,000**

Key Performance Area:  
Economic Vitality



**Budget Highlight: Short Term Rental Management Services**

**Budget Request Summary**

Budget Highlight - Short Term Rental Management Services

The Short Term Rental (STR) Program started in 2022 and currently has approximately 55 registered properties. The intention of the STR program was to implement the process and monitor demand. At this point, Staff anticipates reaching 75 registered properties sometime in 2024. With 75 properties, the recurring administration of the program begins to exceed available resources.

Staff recommends exploring a turnkey STR solution when it becomes appropriate. The cost for this solution is anticipated to be revenue neutral based on licensing fees collected compared to the annual cost of the STR program.

**2023 Requested Amount: \$ -**  
**2024 Requested Amount: \$15,000**

Key Performance Area:  
Signature Centennial

## 2021-2024 FTE SUMMARY

Department/Division	2021 FTE	2022 FTE	BIENNIAL BUDGET		2023 FTE / 2022 FTE
			YEAR 1 2023 FTE	YEAR 2 2024 FTE	
<b>General Fund</b>					
Elected Officials	-	-	-	-	-
City Clerk's Office	4.00	5.00	4.00	4.00	(1.00)
City Manager's Office	7.00	9.00	5.00	5.00	(4.00)
Finance	13.50	14.00	14.00	14.00	-
Human Resources	2.00	3.00	3.00	3.00	-
Office of Information Technology	15.50	17.50	17.50	17.50	-
Communications	5.00	5.00	6.00	6.00	1.00
Office of Strategic Initiatives	7.00	5.00	3.00	3.00	(2.00)
Municipal Court	4.00	3.00	4.00	4.00	1.00
Community & Economic Development	4.00	4.00	27.00	27.00	23.00
Public Works	6.50	6.50	7.50	7.50	1.00
<b>Land Use Fund</b>					
Building and Planning	7.00	19.00	-	-	(19.00)
<b>TOTAL</b>	<b>75.50</b>	<b>91.00</b>	<b>91.00</b>	<b>91.00</b>	<b>-</b>

2021-2024 FTE SUMMARY

Department/Division	BIENNIAL BUDGET				2023 FTE / 2022 FTE	Salary Range Low	Salary Range High	2023 Department
	2021 FTE	2022 FTE	2023 FTE	2024 FTE				
<b>General Fund</b>								
<b>Elected Officials</b>								
Mayor	-	-	-	-	-	\$ 16,008	\$ 16,008	Elected Officials
Mayor Pro Tem	-	-	-	-	-	13,008	13,008	Elected Officials
Council Members	-	-	-	-	-	12,000	12,000	Elected Officials
<b>Elected Officials</b>	-	-	-	-	-			
<b>City Clerk's Office</b>								
City Clerk/Director of Municipal Court	0.50	0.50	0.50	0.50	-	\$ 114,400	\$ 171,600	City Clerk's Office
Deputy City Clerk/Licensing & Passport Manager	1.00	1.00	1.00	1.00	-	75,000	105,000	City Clerk's Office
Records/Data Management Specialist	1.00	1.00	1.00	1.00	-	58,600	82,000	City Clerk's Office
Administrative Coordinator Clerk/Court	0.50	0.50	0.50	0.50	-	44,400	62,200	City Clerk's Office
Assistant City Clerk	-	1.00	1.00	1.00	-	38,900	54,500	City Clerk's Office
Passport Clerk	1.00	1.00	-	-	(1.00)	35,300	47,700	City Clerk's Office
<b>City Clerk's Office</b>	4.00	5.00	4.00	4.00	(1.00)			
<b>City Manager's Office</b>								
City Manager	1.00	1.00	1.00	1.00	-	\$ 200,000	\$ 250,000	City Manager's Office
Deputy City Manager	1.00	1.00	1.00	1.00	-	131,200	196,800	City Manager's Office
Assistant City Manager	1.00	1.00	1.00	1.00	-	131,200	196,800	City Manager's Office
Executive Assistant to City Manager/Mayor	1.00	1.00	1.00	1.00	-	58,600	82,000	City Manager's Office
Neighborhood Services Administrator	1.00	-	-	-	-	75,000	105,000	City Manager's Office
Strategic Advisor - Transportation and Mobility	-	1.00	1.00	1.00	-	67,800	95,000	City Manager's Office
Economic Development Director	1.00	1.00	-	-	(1.00)	114,400	171,600	City Manager's Office
Senior Economic Developer	1.00	1.00	-	-	(1.00)	75,000	105,000	City Manager's Office
Redevelopment Specialist	-	1.00	-	-	(1.00)	58,600	82,000	City Manager's Office
Economic Development Specialist	-	1.00	-	-	(1.00)	58,600	82,000	City Manager's Office
<b>City Manager's Office</b>	7.00	9.00	5.00	5.00	(4.00)			
<b>Finance</b>								
Finance Director	1.00	1.00	1.00	1.00	-	\$ 131,200	\$ 196,800	Finance
Accounting Manager	1.00	1.00	1.00	1.00	-	91,800	133,000	Finance
Revenue Manager	1.00	1.00	1.00	1.00	-	91,800	133,000	Finance
Purchasing Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Finance
Senior Accountant	1.00	1.00	1.00	1.00	-	67,800	95,000	Finance
Accountant	1.00	2.00	2.00	2.00	-	58,600	82,000	Finance
Financial Analyst	1.00	1.00	1.00	1.00	-	58,600	82,000	Finance
Finance Assistant/Payroll Specialist	1.00	1.00	1.00	1.00	-	44,400	62,200	Finance
Buyer/Purchasing Specialist	1.00	1.00	1.00	1.00	-	51,700	72,300	Finance
Sales & Use Tax Technician	2.00	2.00	2.00	2.00	-	44,400	62,200	Finance
Payroll Specialist	0.50	-	-	-	-	44,400	62,200	Finance
Accounting Technician	2.00	2.00	2.00	2.00	-	38,900	54,500	Finance
<b>Finance</b>	13.50	14.00	14.00	14.00	-			
<b>Human Resources</b>								
Human Resources Director	1.00	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Human Resources
Human Resources Generalist/Recruiting Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Human Resources
HR Assistant	-	1.00	1.00	1.00	-	44,400	62,200	Human Resources
<b>Human Resources</b>	2.00	3.00	3.00	3.00	-			
<b>Office of Information Technology</b>								
Director of Innovation & Technology	1.00	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Office of Technology & Innovation
Administrative Assistant IV	0.50	0.50	0.50	0.50	-	44,400	62,200	Office of Technology & Innovation
Enterprise Services Manager	1.00	1.00	-	-	(1.00)	86,400	129,600	Office of Technology & Innovation
Business Analyst	1.00	1.00	1.00	1.00	-	57,200	85,800	Office of Technology & Innovation
Financial Application Administrator	-	1.00	1.00	1.00	-	64,000	96,000	Office of Technology & Innovation
Applications Administrator	2.00	2.00	2.00	2.00	-	64,000	96,000	Office of Technology & Innovation
Applications and Desktop Support Manager	1.00	1.00	1.00	1.00	-	74,400	111,600	Office of Technology & Innovation
Senior Client Systems Administrator	1.00	1.00	1.00	1.00	-	64,000	96,000	Office of Technology & Innovation
Client Systems Administrator	-	1.00	1.00	1.00	-	50,000	75,000	Office of Technology & Innovation
System Engineer	1.00	1.00	1.00	1.00	-	100,100	150,100	Office of Technology & Innovation
Senior Data Architect	1.00	1.00	1.00	1.00	-	86,400	129,600	Office of Technology & Innovation
Senior System Administrator	1.00	1.00	1.00	1.00	-	64,000	96,000	Office of Technology & Innovation
Analytical Services Manager	1.00	1.00	1.00	1.00	-	86,400	129,600	Office of Technology & Innovation
GIS Analyst	1.00	1.00	1.00	1.00	-	53,300	74,500	Office of Technology & Innovation
Senior GIS Analyst	1.00	1.00	1.00	1.00	-	64,000	96,000	Office of Technology & Innovation
GIS Technician	-	-	1.00	1.00	1.00	-	-	-
Network/Cyber Security Engineer	1.00	1.00	1.00	1.00	-	100,100	150,100	Office of Technology & Innovation
System Architect	1.00	1.00	1.00	1.00	-	57,200	85,800	Office of Technology & Innovation
<b>Office of Information Technology</b>	15.50	17.50	17.50	17.50	-			

Department/Division	BIENNIAL BUDGET				2023 FTE / 2022 FTE	Salary Range Low	Salary Range High	2023 Department
	2021	2022	2023	2024				
	FTE	FTE	FTE	FTE				
<b>General Fund</b>								
<b>Communications</b>								
Communications Director	1.00	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Communications
Customer Engagement Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Communications
Communications Strategist	1.00	1.00	1.00	1.00	-	51,700	72,300	Communications
Digital Communications Specialist	1.00	1.00	1.00	1.00	-	51,700	72,300	Communications
Communications Coordinator	1.00	1.00	1.00	1.00	-	44,400	62,200	Communications
Communications Specialist	-	-	1.00	1.00	1.00	44,400	62,200	Communications
<b>Communications</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>1.00</b>			
<b>Office of Strategic Initiatives</b>								
Strategic Initiatives Director	1.00	1.00	-	-	(1.00)	\$ 114,400	\$ 171,600	Office of Strategic Initiatives
Strategic Initiatives Manager	1.00	1.00	1.00	1.00	-	75,000	105,000	Office of Strategic Initiatives
Senior Management Analyst	1.00	1.00	1.00	1.00	-	67,800	95,000	Office of Strategic Initiatives
Management Analyst	1.00	1.00	1.00	1.00	-	58,600	82,000	Office of Strategic Initiatives
Innovation UI/UX Designer	1.00	1.00	-	-	(1.00)	58,600	82,000	Office of Strategic Initiatives
Strategic Advisor - Transportation and Mobility	1.00	-	-	-	-	67,800	95,000	Office of Strategic Initiatives
Strategic Advisor - Organizational Excellence	1.00	-	-	-	-	67,800	95,000	Office of Strategic Initiatives
<b>Office of Strategic Initiatives</b>	<b>7.00</b>	<b>5.00</b>	<b>3.00</b>	<b>3.00</b>	<b>(2.00)</b>			
<b>Municipal Court</b>								
City Clerk/Director of Municipal Court	-	0.50	0.50	0.50	-	\$ 114,400	\$ 171,600	Municipal Court
Court Administrator	1.00	-	-	-	-	91,800	133,000	Municipal Court
Administrative Coordinator Clerk/Court	1.00	0.50	0.50	0.50	-	44,400	62,200	Municipal Court
Senior Court Clerk	-	1.00	1.00	1.00	-	51,700	72,300	Municipal Court
Deputy Court Clerk II	2.00	-	2.00	2.00	2.00	44,400	62,200	Municipal Court
Deputy Court Clerk I	-	1.00	-	-	(1.00)	38,900	54,500	Municipal Court
<b>Municipal Court</b>	<b>4.00</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>1.00</b>			
<b>Public Works</b>								
Director of Public Works	1.00	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Public Works
Engineer Manager	1.00	1.00	1.00	1.00	-	96,300	139,700	Public Works
Public Works Program Manager	-	-	1.00	1.00	1.00	81,700	114,300	Public Works
Engineer II	1.00	1.00	-	-	(1.00)	75,000	105,000	Public Works
Engineer I	1.00	1.00	2.00	2.00	1.00	67,800	95,000	Public Works
Construction Inspector	1.00	1.00	1.00	1.00	-	51,700	72,300	Public Works
Construction/Facilities Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Public Works
Administrative Assistant IV	0.50	0.50	0.50	0.50	-	44,400	62,200	Public Works
<b>Public Works</b>	<b>6.50</b>	<b>6.50</b>	<b>7.50</b>	<b>7.50</b>	<b>1.00</b>			
<b>Community &amp; Economic Development</b>								
Director of Community Economic Development	1.00	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Community Economic Development
Deputy Community Development Director	-	1.00	1.00	1.00	-	91,800	133,000	Community Economic Development
Administrative Assistant IV	1.00	-	1.00	1.00	1.00	44,400	62,200	Community Economic Development
Neighborhood Services Administrator	-	1.00	1.00	1.00	-	75,000	105,000	Community Economic Development
Administrative Analyst	-	-	1.00	1.00	1.00	81,700	114,300	Community Economic Development
Administrative/Project Coordinator	1.00	1.00	-	-	(1.00)	58,600	82,000	Community Economic Development
Principal Planner	1.00	-	1.00	1.00	1.00	81,700	114,300	Community Economic Development
Planner II	-	-	3.00	3.00	3.00	67,800	95,000	Community Economic Development
Planner I	-	-	2.00	2.00	2.00	58,600	82,000	Community Economic Development
Chief Building Official	-	-	1.00	1.00	1.00	96,300	139,700	Community Economic Development
Building Inspector	-	-	4.00	4.00	4.00	67,800	95,000	Community Economic Development
Plans Examiner	-	-	2.00	2.00	2.00	58,600	82,000	Community Economic Development
Permit Technician	-	-	3.00	3.00	3.00	44,400	62,200	Community Economic Development
Administrative Assistant IV	-	-	1.00	1.00	1.00	44,400	62,200	Community Economic Development
Economic Development Director	-	-	1.00	1.00	1.00	114,400	171,600	Community Economic Development
Senior Economic Developer	-	-	1.00	1.00	1.00	75,000	105,000	Community Economic Development
Senior Planner	-	-	1.00	1.00	1.00	75,000	105,000	Community Economic Development
Economic Development Specialist	-	-	2.00	2.00	2.00	58,600	82,000	Community Economic Development
<b>Community &amp; Economic Development</b>	<b>4.00</b>	<b>4.00</b>	<b>27.00</b>	<b>27.00</b>	<b>23.00</b>			
<b>Land Use Fund</b>								
<b>Building &amp; Planning</b>								
Principal Planner	-	1.00	-	-	(1.00)	\$ 81,700	\$ 114,300	Land Use Fund
Senior Planner	1.00	-	-	-	-	75,000	105,000	Land Use Fund
Planner I	2.00	3.00	-	-	(3.00)	58,600	82,000	Land Use Fund
Planner II	3.00	3.00	-	-	(3.00)	67,800	95,000	Land Use Fund
Administrative Assistant IV	1.00	1.00	-	-	(1.00)	44,400	62,200	Land Use Fund
Chief Building Official	-	1.00	-	-	(1.00)	96,300	139,700	Land Use Fund
Deputy Chief Building Official	-	1.00	-	-	(1.00)	81,700	114,300	Land Use Fund
Building Inspector	-	4.00	-	-	(4.00)	67,800	95,000	Land Use Fund
Plans Examiner	-	1.00	-	-	(1.00)	58,600	82,000	Land Use Fund
Permit Technician	-	3.00	-	-	(3.00)	44,400	62,200	Land Use Fund
Administrative Assistant	-	1.00	-	-	(1.00)	44,400	62,200	Land Use Fund
<b>Building &amp; Planning</b>	<b>7.00</b>	<b>19.00</b>	<b>-</b>	<b>-</b>	<b>(19.00)</b>			
<b>TOTAL</b>	<b>75.50</b>	<b>91.00</b>	<b>91.00</b>	<b>91.00</b>	<b>-</b>			

Street Fund (112)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 24,682,789	\$ 55,341,185	\$ 55,341,185	\$ 60,355,735	\$ 48,688,625	9%	-19%
<b>Revenues</b>							
Sales Tax	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	0%	0%
Motor Vehicle Use Tax	6,353,336	5,800,000	6,070,000	6,250,000	6,380,000	8%	2%
Highway Users Tax Fund	5,119,491	4,650,000	4,150,000	3,715,000	4,400,000	-20%	18%
Road and Bridge Shareback	597,256	605,000	632,000	625,000	625,000	3%	0%
Pavement Degradation Fees	49,470	40,000	40,000	40,000	40,000	0%	0%
State Grants	334,266	1,450,000	-	1,450,000	-	0%	-100%
Federal Grants	422,264	-	-	-	-	N/A	N/A
Intergovernmental - Other	623,315	765,000	365,000	885,350	53,000	16%	-94%
Miscellaneous	6,304	-	-	-	-	N/A	N/A
<b>Subtotal Revenues</b>	<b>16,305,703</b>	<b>16,110,000</b>	<b>14,057,000</b>	<b>15,765,350</b>	<b>14,298,000</b>	<b>-2%</b>	<b>-9%</b>
<b>Other Financing Sources</b>							
Transfer In From General Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Transfer In From Capital Improvement Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
<b>TOTAL REVENUES &amp; TRANSFERS</b>	<b>\$ 48,305,703</b>	<b>\$ 34,610,000</b>	<b>\$ 32,557,000</b>	<b>\$ 40,765,350</b>	<b>\$ 34,298,000</b>	<b>18%</b>	<b>-16%</b>

Street Fund (112)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Expenditures</b>							
County Treasurer Fee	\$ 265,686	\$ 275,000	\$ 303,000	\$ 312,500	\$ 319,000	14%	N/A
<b>Roadways (603)</b>							
Materials Snow Removal	620,560	650,000	650,000	700,000	700,000	8%	0%
Materials Asphalt	73,718	130,000	130,000	226,000	226,000	74%	0%
Materials Fuel	157,268	160,000	200,000	250,000	250,000	56%	0%
Professional Services	767,877	3,026,000	1,515,000	2,072,450	550,000	-32%	-73%
Public Works Contract	3,824,469	4,760,190	4,476,190	15,298,760	15,652,060	221%	2%
Animal Services	-	-	-	6,000	6,000		
Median Repairs	-	60,000	20,000	30,000	30,000	-50%	0%
Street Rehab	7,199,612	8,850,000	8,850,000	12,000,000	12,000,000	36%	0%
Roadside Improvements	408,871	1,000,000	1,000,000	1,000,000	-	0%	-100%
Emergency Repairs	67,740	200,000	100,000	200,000	200,000	0%	0%
Major Structures	-	350,000	50,000	350,000	350,000	0%	0%
Minor Structures	36,818	70,000	70,000	50,000	50,000	-29%	0%
TMA Landscaping	51,553	52,000	52,000	52,000	52,000	0%	0%
Roadway Data Collection	2,058	226,300	226,300	-	-	-100%	N/A
Land Acquisition	53,571	500,000	500,000	450,000	500,000	-10%	11%
Roadway Improvements	391,000	1,005,000	-	1,005,000	605,000	0%	-40%
Capital Projects	636,493	11,700,000	4,500,000	8,500,000	-	-27%	-100%
Neighborhood Traffic Mitigation Program	151,618	225,000	225,000	150,000	150,000	-33%	0%
<b>Subtotal Roadways</b>	<b>14,443,226</b>	<b>32,964,490</b>	<b>22,564,490</b>	<b>42,340,210</b>	<b>31,321,060</b>	<b>28%</b>	<b>-26%</b>
<b>Traffic Signalization (605)</b>							
Professional Services	-	517,000	217,000	352,000	854,735	-32%	143%
Public Works Contract	637,411	684,460	684,460	-	-	-100%	N/A
Traffic Signals Maintenance	122,795	200,000	200,000	730,000	150,000	265%	-79%
Traffic Signals Utilities	40,995	37,500	37,500	40,000	40,000	7%	0%
Traffic Signals	596,968	3,029,500	900,000	4,348,000	1,735,000	44%	-60%
ITS Project	-	22,000	22,000	155,000	90,000	605%	-42%
Capital Projects	-	-	-	300,000	250,000	N/A	-17%
<b>Subtotal Traffic Signalization</b>	<b>1,398,170</b>	<b>4,490,460</b>	<b>2,060,960</b>	<b>5,925,000</b>	<b>3,119,735</b>	<b>32%</b>	<b>-47%</b>
<b>Bike &amp; Pedestrian (607)</b>							
Professional Services	-	-	-	650,000	250,000	N/A	-62%
Transit & Shelter Administration	-	20,000	15,000	25,000	20,000	25%	-20%
Roadway Improvements	55,534	40,000	-	50,000	400,000	25%	700%
Sidewalks	458,049	2,140,000	1,150,000	1,791,000	-	-16%	-100%
Traffic Signals	-	452,500	449,000	318,750	658,750	-30%	107%
<b>Subtotal Bike &amp; Pedestrian</b>	<b>513,583</b>	<b>2,652,500</b>	<b>1,614,000</b>	<b>2,834,750</b>	<b>1,328,750</b>	<b>7%</b>	<b>-53%</b>
<b>Street Lighting (608)</b>							
Street Light Maintenance	50,239	100,000	100,000	100,000	100,000	0%	0%
Street Lighting Utilities	953,903	900,000	900,000	920,000	920,000	2%	0%
<b>Subtotal Street Lighting</b>	<b>1,004,142</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,020,000</b>	<b>1,020,000</b>	<b>2%</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>17,624,808</b>	<b>41,382,450</b>	<b>27,542,450</b>	<b>52,432,460</b>	<b>37,108,545</b>	<b>27%</b>	<b>-29%</b>
NET CHANGE IN FUND BALANCE	30,680,895	(6,772,450)	5,014,550	(11,667,110)	(2,810,545)		
<b>ENDING FUND BALANCE</b>	<b>\$ 55,363,684</b>	<b>\$ 48,568,735</b>	<b>\$ 60,355,735</b>	<b>\$ 48,688,625</b>	<b>\$ 45,878,080</b>	<b>0%</b>	<b>-6%</b>
<b>25% Operating Reserve</b>				<b>\$ 5,479,430</b>	<b>\$ 5,051,950</b>		

**Committed Fund Balance**

	2023	2024
<b>Sidewalk Reserve:</b> Said funds shall be reserved to complete sidewalk segments identified within the City's 10-year Capital Improvement Plan.	1,634,000	1,634,000
<b>Easter Avenue and Havana Street Intersection:</b> Said funds shall be applied towards the intersection improvements at Easter Avenue and Havana Street. The committed amount is 20% of the estimated \$12m cost, which would be the City portion of the project.	2,400,000	2,400,000
<b>Infrastructure Replacement Reserve:</b> Said funds shall be applied towards the replacement of existing infrastructure owned and maintained by the City of Centennial. This may include, but is not limited to, streets, sidewalks, street lights, signal lights, and bridges.	1,000,000	1,000,000
<b>Intersection Improvements Reserve:</b> Said funds are committed and will be applied as warrants are approved for signal lights and associated infrastructure and other safety improvements.	1,400,000	1,400,000
<b>Undergrounding Reserve:</b> Said funds shall be reserved for undergrounding overhead utilities within the City of Centennial.	1,000,000	1,000,000
<b>Emergency Capital Repairs:</b> Said funds shall be available if emergency repairs need to be made to infrastructure, or other capital improvements and other appropriated funds are not available or insufficient to cover cost of repairs.	500,000	500,000
<b>Capital Asset Acquisition:</b> Said funds shall be reserved for the potential purchase of capital street-related assets by the City in the event direction is provided.	3,700,000	3,700,000
<b>Capital Projects:</b> Said Funds shall be reserved for projects identified in the Transportation Master Plan. 2023 and 2024 budgeted projects not included in committed fund balance.	6,146,000	6,146,000
<b>Arapahoe Road multimodal sidepaths:</b> Said funds shall be reserved for the 2025 construction of Arapahoe road sidepaths project (full project encumbrance before DRCOG reimbursement in 2025).	4,479,000	4,479,000
<b>Colorado Boulevard Multimodal Improvements:</b> Said funds shall be reserved for the future construction of the Colorado Boulevard multimodal improvements between Dry Creek and Arapahoe Road. Staff will continue to pursue federal funding to offset the full cost of these improvements. The committed amount is 20% of the estimated \$8m cost, which would be the City portion of the project.	1,600,000	1,600,000
<b>Dry Creek and Holly Spanwire Signal Upgrade :</b> Said funds shall be reserved for the 2025 construction of spanwire replacement traffic signals, with anticipated federal HSIP funding of \$1,300,000 in 2025.	1,500,000	1,500,000
<b>Total Committed Fund Balance</b>	<b>\$ 25,359,000</b>	<b>\$ 25,359,000</b>

Street Fund Budget Request Summary

STREET FUND DECISION PACKAGES									
Department or Division	Budget Request Description	Street Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			SF Amount	Other Fund Amount	SF Amount	Other Fund Amount			
Roadways	Public Works Contract Service Level Adjustments	112603 / 55230, 112603 / 53120	561,000	-	585,000	-	\$ 1,146,000	Transportation and Mobility	45
Roadways	Smoky Hill Operational Improvements Design	112603 / 55010	-	-	250,000	-	\$ 250,000	Transportation and Mobility	46
Traffic Signalization	Traffic Signals and Improvements	Various	3,858,000	-	2,297,735	-	\$ 6,155,735	Transportation and Mobility	47
Roadways	Roadside Improvements	112603 / 57154	1,000,000	-	1,000,000	-	\$ 2,000,000	Signature Centennial	49
Various	DRCOG Project Opportunities	Various	2,092,450	250,000	250,000	5,000,000	\$ 7,592,450	Transportation and Mobility	50
Roadways	Street Rehabilitation Services	112603 / 57152	12,000,000	-	12,000,000	-	\$ 24,000,000	Transportation and Mobility	56

STREET FUND BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	Street Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			SF Amount	Other Fund Amount	SF Amount	Other Fund Amount			
Various	Intelligent Transportation System Projects	112605 / 60151, 200604 / 60110	155,000	150,000	90,000	45,000	\$ - 440,000	Transportation and Mobility	57
Roadways	Livable Streets Implementation Funds	112605 / 60180	300,000	-	250,000	-	\$ 550,000	Transportation and Mobility	58
Bike & Pedestrian	Bike & Pedestrian Improvements	112607 / 55010	884,750	-	1,058,750	-	\$ 1,943,500	Transportation and Mobility	59
Bike & Pedestrian	Bus Bench Installation	112607 / 55242	5,000	-	-	-	\$ 5,000	Transportation and Mobility	67
Various	Street Fund Project Rebudgets	Various	11,780,000	-	-	-	\$ 11,780,000	Transportation and Mobility	68



## Decision Package: Public Works Contract Service Level Adjustments

### Budget Request Summary

#### Decision Package - Public Works Contract Service Level Adjustments

Staff is recommending a Decision Package for Council related to service level adjustments within the Public Works contract. This item has three components totalling \$561,000 in 2023: concrete replacement, asphalt major patching and asphalt material costs, and pavement striping. The contract with Jacobs for Public Works services has costs for services included in the Public Works Contract line item, while certain material costs are included in the Materials – Asphalt line item and are paid directly by the City.

2024 costs have been escalated based on the requirements of the Public Works contract.

#### **1) Concrete Replacement (\$185,000) – Public Works Contract**

Council has previously had policy discussions on the service level related to concrete replacement. The 2022 service level includes 466 cubic yards. Staff has analyzed the needs for concrete replacement and is recommending an increase to 600 cubic yards of concrete replacement annually. The impact of this recommended change is \$185,000.

#### **2) Asphalt Major Patching (\$316,000) - \$235,000 in Public Works Contract, \$81,000 in Materials - Asphalt**

Asphalt major patching covers the deployment of asphalt on Centennial's streets for patches that are larger than a regular pothole. Over the years, the costs for material and labor for the installation of asphalt have degraded the quantities installed. Staff is recommending an increase of asphalt major patching quantities from 656 tons in 2022 to an estimated 1500 tons going forward.

The total impact of this recommended change for 2023 is \$316,000. This total includes \$235,000 for labor and supporting materials within the contract, and an additional \$81,000 in the Materials - Asphalt line item. Staff will continue to monitor material costs for this item as costs for asphalt have increased faster than general inflation levels.

#### **3) Pavement Striping (\$60,000) – Public Works Contract**

The third component of this request is to increase the amount of pavement striping from 1.3 million linear feet in 2022 to 1.6 million linear feet in 2023. The amount of pavement striping is directly related to the amount of lane miles of street maintained by the City and the degradation observed in given areas. Staff anticipates the 1.6 million linear feet to be sufficient for operations in 2023 but this amount is subject to change based on future annexation or road expansion conversations. The cost for this is included within the contract at \$60,000 for 2023.

**2023 Requested Amount: \$561,000**  
**2024 Requested Amount: \$585,000**

Key Performance Area:  
Transportation & Mobility

## Decision Package: Smoky Hill Operational Improvements Design

### Budget Request Summary

#### Decision Package - Smoky Hill Operational Improvements Design

This proposal is for the design effort to implement Smoky Hill Operational Improvements along the corridor after the Smoky Hill Corridor Study. With a push from the Denver Regional Council of Governments (DRCOG) to not increase greenhouse gas emissions from increased traffic capacity, funding is not available for an increase from 4 to 6 lanes. After conversations with DRCOG, corridor improvements will be necessary to facilitate better travel times with potential other operational improvements.

This budget effort follows the Transportation Master Plan recommended schedule for the Smoky Hill Widening project and Staff will continue to pursue opportunities for funding for this project.

**2023 Requested Amount: \$ -**  
**2024 Requested Amount: \$250,000**

Key Performance Area:  
Transportation & Mobility

**Decision Package: Traffic Signals and Improvements**

**Budget Request Summary**

**Decision Package - Traffic Signals**

This decision package captures roughly \$3.9 million in spending related to traffic signals and improvements in both 2023 and 2024 for a total of roughly \$6.2 million. It encompasses funds for both design and construction, as well as improvements to portions of the City's signal network. Certain projects also have associated grant funding. The signals are broken out into Design and Construction phases.

**2023 Anticipated Projects (\$3,858,000)**

- Begin construction of signal at Easter and Kenton. This includes rebudget of \$600,000 from 2022 and new funds of \$200,000. Design funding previously budgeted in 2022. (\$800,000)
- Begin construction of signal at Arapahoe and Clarkson through DRCOG Safer Main Streets program. City contribution of \$100,000, DRCOG grant of \$400,000. Design funding previously budgeted in 2022. Rebudget of funds (\$500,000)
- Begin construction of Holly Street HAWK (Pedestrian Hybrid Beacon) Signal through DRCOG Safer Main Streets program. City contribution of \$63,000, DRCOG grant of \$250,000. Design funding previously budgeted in 2022. Rebudget of funds (\$313,000)
- Complete design of signals for spanwire replacement at Arapahoe and Forest; Arapahoe and Heritage Plaza (\$60,000)
- Begin construction of spanwire replacement at Arapahoe and Forest; Arapahoe and Heritage Plaza (\$1,300,000)
- Begin design of traffic signal replacement for two nonstandard City-maintained signals near Inverness – E. Dry Creek Road and Inverness Drive East, E. Dry Creek Road and Inverness Boulevard (\$160,000). Current signals are end of life and present issues for maintenance, needed upgrades.
- Begin non-destructive structural testing for existing signals - two year project, needed every 3-5 years (\$450,000)
- Continue implementation of flashing yellow arrow upgrades (\$75,000)
- Begin installing uninterruptable power supplies (UPS) at intersections (\$200,000)

**2024 Anticipated Projects (\$2,297,735)**

- Begin construction of City traffic signal replacements near Inverness - E. Dry Creek Road and Inverness Drive East, E. Dry Creek Road and Inverness Boulevard (\$1,300,000)
- Begin design of traffic signal replacement for two nonstandard City-maintained signals on Quebec – S. Quebec Street & E. Caley Avenue, S. Quebec Street and E. Peakview Avenue (\$160,000). Construction funding anticipated in 2025. Current signals are end of life and present issues for maintenance, needed upgrades.
- Continue flashing yellow arrow upgrades (\$75,000)
- Continue UPS installation at intersections (\$200,000)
- Begin design for Dry Creek and Holly spanwire replacement (\$327,735). Highway Safety Improvement Program (HSIP) funding of \$1.3 million for construction anticipated in 2025.
- Replacement of existing span wire traffic signals at Dry Creek and Franklin; Chenango and Himalaya (\$235,000)

Line Item: Street Fund / Various

**2023 Requested Amount: \$3,858,000**  
**2024 Requested Amount: \$2,297,735**

Key Performance Area:  
Transportation & Mobility

**Decision Package: Roadside Improvements**

**Budget Request Summary**

Decision Package - Roadside Improvements

Council previously funded a pilot program for the improvement of several roadsides across the City. This included portions of roadside adjacent to Arapahoe Road and Dry Creek Boulevard, as well as E. Chenango Drive and S. Himalaya Street. The work completed installed cobble to improve aesthetics and reduced ongoing maintenance requirements such as weeding or watering. No additional areas were identified from previous Council direction as the pilot program has ended with improving previously identified areas. Through 2021, total spending from this pilot program was \$1,292,439.

An additional \$1.0 million was included in the 2022 Budget, subject to a policy discussion with Council. That policy discussion was held on April 11th, 2022. Council provided direction to move forward with completing improvements along the north and south sides of Dry Creek, roughly between Arapahoe High School and S. Clarkson Street; as well as a portion of the intersection of E. Chenango Drive and S. Himalaya Street.

Funding of \$1.0 million in both 2023 and 2024 is proposed to address additional areas identified in the City. Staff is recommending this funding be treated as a placeholder pending a policy discussion with Council in late 2022 or early 2023 prior to expenditure of the funds. Options for consideration include portions of Jordan Road between Fremont and Broncos Parkway; Arapahoe Road at Euclid Avenue; and other areas identified by Council.

**2023 Requested Amount: \$1,000,000**  
**2024 Requested Amount: \$1,000,000**

Key Performance Area:  
Signature Centennial

Line Items: Street Fund / Roadways / Professional Services  
Street Fund / Roadways / Land Acquisition  
Street Fund / Bike and Pedestrian / Professional Services  
Open Space Fund / Lone Tree Creek Trail

## Decision Package: DRCOG Project Opportunities

### Budget Request Summary

Decision Package - DRCOG Project Opportunities

Staff has worked to submit multiple requests through the Denver Regional Council of Governments, or DRCOG, for funding for Transportation and Mobility projects. Project opportunities for projects led by other agencies are also included here. Additional information was provided to Council on September 12th. The projects are summarized here together with anticipated budget impacts. The final decision by DRCOG on the grant funding will be included prior to budget adoption by Council.

**1) Support for Transit and Micro-mobility Study (Centennial \$21,450, Arapahoe County lead agency)**

The study will focus on the complete trip, origins and destinations, identify areas with lack of transit services/infrastructure in the urban area of the County and determine what type of services could be used to meet these needs, determine the transit needs of commuters in the urban areas of Arapahoe County including those that come in and out of the County by coordinating with adjacent jurisdictions to address need of trips going from one jurisdiction to another, seek input from providers to give input on existing services and future solutions.

The total grant request is \$1,450,000 and includes partnership from Arapahoe County, Aurora, Englewood, Greenwood Village, Littleton, and the Denver South TMA.

**2) Support for High Line Canal Underpass and Bridge Replacement Design (Centennial \$121,000, Arapahoe County lead agency)**

This project is for the design of an underpass and bridge replacement at Broadway Road just south of Arapahoe to support a safer crossing of the High Line Canal Trail. The underpass is anticipated to be a 16' wide by 12' tall box culvert structure. The project will include utility relocation and right-of-way acquisition.

The total grant request is \$1,800,000 and includes partnership from Arapahoe County and Littleton.

**3) Design and Property Acquisition for Arapahoe Road Sidepaths (Centennial initial cost \$700,000, Centennial local match \$425,000, Centennial lead agency)**

This project covers the design and land acquisition costs for the proposed Arapahoe Road sidepaths project from I-25 to Parker Road. The project would construct multimodal side paths to fill in gaps in existing sidewalk. ADA-compliant curb ramps would be provided or upgraded and improvements in access to transit facilities are anticipated.

The total grant request is \$4,479,000 with a \$25,000 contribution from Greenwood Village. Staff will be pursuing additional partnership opportunities with Aurora and Arapahoe County.

Line Items: Street Fund / Roadways / Professional Services  
Street Fund / Roadways / Land Acquisition  
Street Fund / Bike and Pedestrian / Professional Services  
Open Space Fund / Lone Tree Creek Trail

**4) Design for Lone Tree Creek Trail Phase III – Arapahoe Road Underpass (Centennial initial cost \$500,000 - \$250,000 from Street Fund, \$250,000 from Open Space Fund, Centennial match \$431,000 from Open Space Fund, Centennial lead agency)**

This project would construct a box culvert underneath Arapahoe Road to connect two Lone Tree Creek Trail phases and Centennial Center Park for a new pedestrian undercrossing. The undercrossing would provide a safe and unobstructed trail crossing while also eliminating the need for trail users to cross at S. Revere Parkway.

The total grant request is \$4,311,700. Anticipated project costs are \$5.0 million with City funding for construction anticipated in the Open Space Fund in 2024.

**5) Design for Colorado Boulevard Multimodal Project (Centennial initial cost \$150,000, Centennial lead agency)**

Staff anticipates applying for future DRCOG TIP funding of this project. The City plans to take a phased approach to the project, focusing for this first phase on the portion of Colorado Boulevard between Dry Creek Road on the south and Arapahoe Road on the north. Important aspects of the project include a "road diet," limiting the road to three lanes of vehicle traffic, and a protected bicycle and pedestrian corridor, either a widened multimodal sidepath, raised bike lanes, or a similar element to support separation between motorized and non-motorized traffic along the corridor. The three lanes for vehicular traffic will consist of one through lane in each direction (northbound and southbound) with the third center lane providing for left turn storage for either direction at intersections, as appropriate.

This project is anticipated for an application in a future DRCOG funding cycle.

**6) Design for Havana and Easter Intersection Improvements (Centennial initial cost \$1,000,000, Centennial lead agency)**

Staff anticipates applying for future DRCOG TIP funding of this project. This funding is included as a placeholder in anticipation of a successful grant application for construction funding. The intersection project would include a continuous flow intersection to reduce traffic congestion, pedestrian improvements, and needed sidewalks.

**2023 Requested Amount: \$2,342,450**  
**(\$2,092,450 in Street Fund, \$250,000 in Open Space Fund)**  
**2024 Requested Amount: \$5,250,000**  
**(\$250,000 in Street Fund, \$5,000,000 in Open Space Fund)**

Key Performance Area:  
Transportation & Mobility



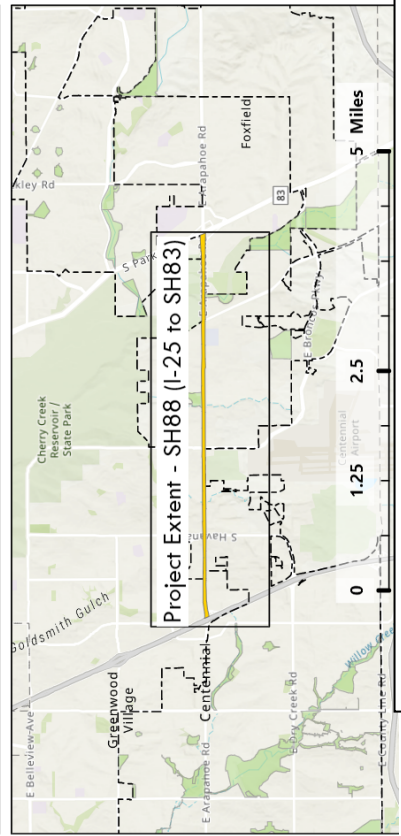
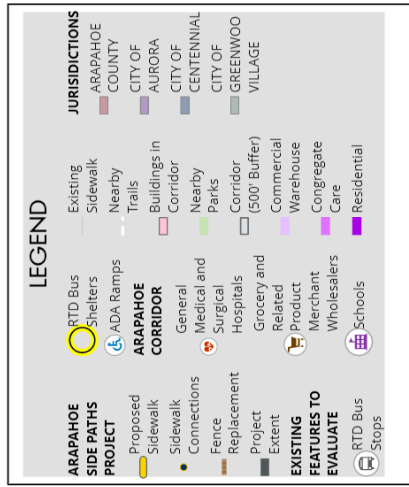
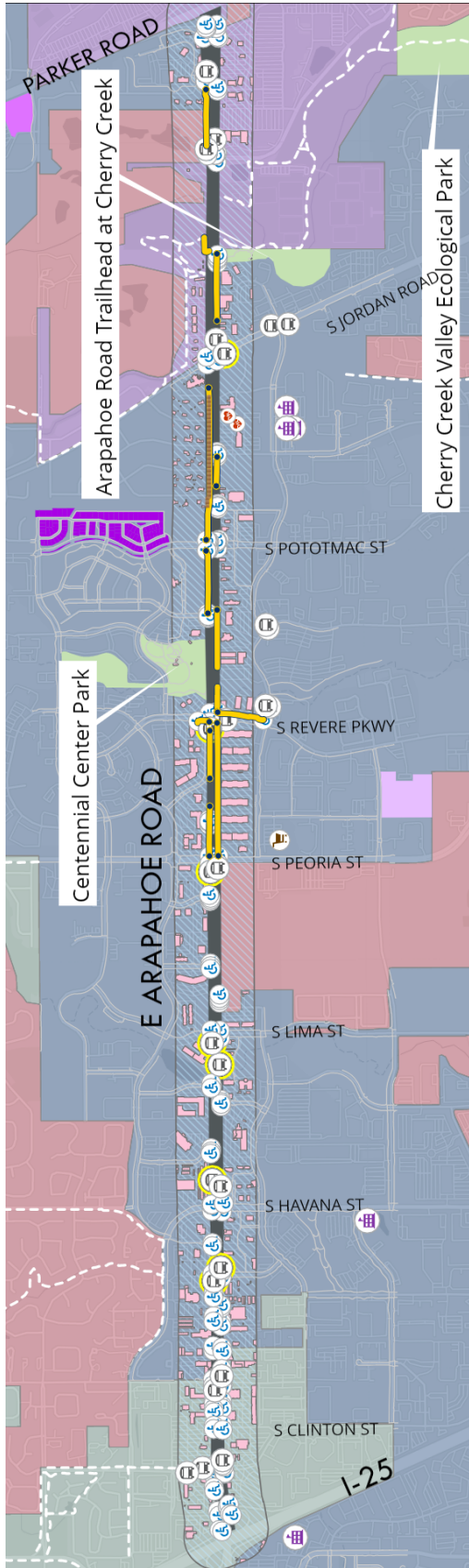
Line Items: Street Fund / Roadways / Professional Services  
Street Fund / Roadways / Land Acquisition  
Street Fund / Bike and Pedestrian / Professional Services  
Open Space Fund / Lone Tree Creek Trail



*Vicinity Map – High Line Canal Underpass and Bridge Replacement Design*



Line Items: Street Fund / Roadways / Professional Services  
 Street Fund / Roadways / Land Acquisition  
 Street Fund / Bike and Pedestrian / Professional Services  
 Open Space Fund / Lone Tree Creek Trail

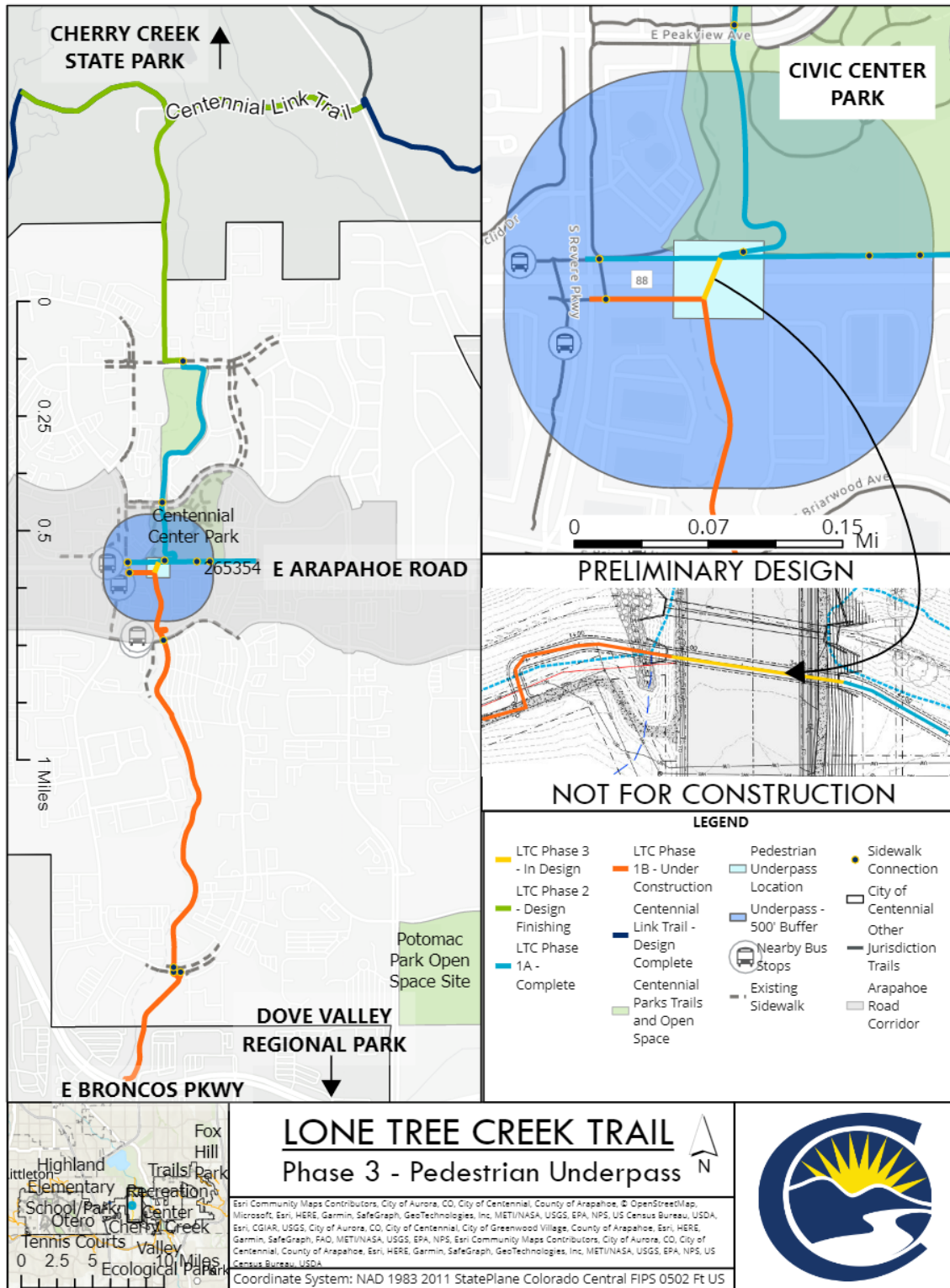


Vicinity Map - Arapahoe Road Sidepaths

Feature	Estimate
Buildings in Corridor	387
Addresses in Corridor	429
Existing Bus Stops	26
Existing Bus Shelters	8
Existing ADA Ramps	170
Proposed Sidewalk (Est Mi.)	2.18
Sidewalk Connections	24
Park Connections	3
Trail Connections	2
Fence Replacement (Est Ft.)	1720

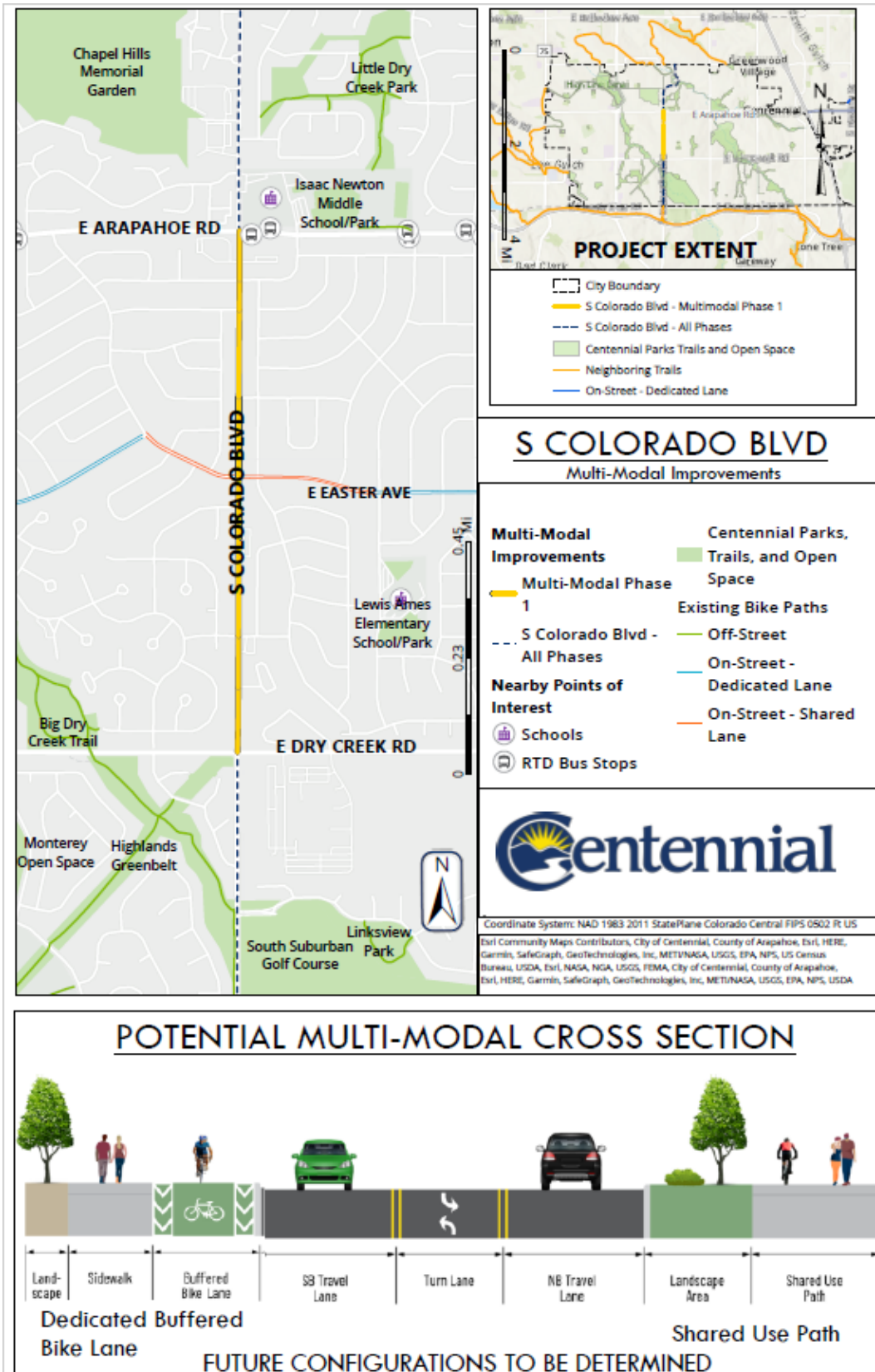
EERI, NASA, NGA, USGS, FEMA, City of Aurora, CO, City of Centennial, County of Arapahoe, ERI, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, INPS, USDA, ERI Community Maps Contributors, City of Aurora, CO, City of Centennial, County of Arapahoe, ERI, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, INPS, US Census Bureau, USDA

Line Items: Street Fund / Roadways / Professional Services  
 Street Fund / Roadways / Land Acquisition  
 Street Fund / Bike and Pedestrian / Professional Services  
 Open Space Fund / Lone Tree Creek Trail



Lone Tree Creek Trail Vicinity and Site Map – Phase 3 Underpass

Line Items: Street Fund / Roadways / Professional Services  
 Street Fund / Roadways / Land Acquisition  
 Street Fund / Bike and Pedestrian / Professional Services  
 Open Space Fund / Lone Tree Creek Trail



**Decision Package: Street Rehabilitation Services**

**Budget Request Summary**

Decision Package - Street Rehabilitation Services

The Street Rehabilitation Program includes pavement mill and overlay, surface treatment, and concrete repairs for identified streets throughout the City. In April 2022, Council appropriated additional funding for the street rehabilitation program due to inflationary increases for asphalt and road materials. Additional information was presented to Council on September 12<sup>th</sup> on the recent results of the pavement condition index, or PCI.

The long-term strategy of how the City manages its largest single asset is anticipated to be a future policy conversation with Council as we move through the next two years. Decisions made during this policy conversation may have a future fiscal impact.

Staff is recommending funding for \$12.0 million in funding for 2023 and placeholder funding for 2024 of \$12.0 million.

**2023 Requested Amount: \$12,000,000**  
**2024 Requested Amount: \$12,000,000**

Key Performance Area:  
Transportation & Mobility



**Budget Highlight: Intelligent Transportation System Projects**

**Budget Request Summary**

Budget Highlight - ITS Projects

As the City completes the initial deployment of the Intelligent Transportation System, or ITS, Staff is examining recommended next steps and anticipated needs for ongoing management of the ITS program. In 2023, this request provides a total of \$305,000 in funding from the Street (\$155,000) and Capital (\$150,000) Funds for ongoing operational needs, connection of a remaining signal, and support of the traffic management center. In 2024, ongoing operational needs of \$135,000 (Street - \$90,000; Capital - \$35,000) are identified.

In the Street Fund, operational needs (\$40,000) include support for the Centrac system, which supports the management of the City's traffic signal system. Staff is proposing to implement a software program (DiExSys Vision Zero - \$15,000) utilized by CDOT and other local agencies for predictive and diagnostic analysis of traffic safety. Funding for the continued deployment of pilot equipment in support of future potential improvements is included at \$50,000. A fiber connection to the signal at Orchard and Clarkson (\$65,000) is proposed, which will be coordinated with the City's FiberWorks operations. Funding in 2024 includes ongoing support for Centrac, DiExSys, and the ITS Pilot Equipment.

Within the Capital Improvement Fund (Building Improvements), \$150,000 in funding for 2023 is proposed for the update of the Traffic Management Center, or TMC. The TMC represents the control room for the City's ITS system. Staff is proposing to replace and upgrade the existing monitors, which are end of life, in order to best manage the program going forward. Additional funding is included for furniture, fixtures, and equipment to finish renovations. Continued funding in 2024 is proposed (\$45,000) that will provide for workstation upgrades to increase function and efficiency for Staff once the changes from 2023 are implemented.

**2023 Requested Amount: \$305,000**  
**(Street Fund: \$155,000, Capital Improvement Fund \$150,000)**  
**2024 Requested Amount: \$135,000**  
**(Street Fund: \$90,000, Capital Improvement Fund \$45,000)**

Key Performance Area:  
Transportation & Mobility

**Budget Highlight: Livable Streets Implementation Funds**

**Budget Request Summary**

Budget Highlight - Livable Streets Implementation Funds

Council previously discussed the concept of Livable Streets at Work Sessions in 2022.

The funding in this Budget Highlight provides for implementation funding for striping, Rapid Rectangular Flashing Beacons (RRFBs), and other improvements as identified on specific streets to include Long, Clarkson, Monaco, Telluride, Chenango, and others.

**2023 Requested Amount: \$300,000**  
**2024 Requested Amount: \$250,000**

Key Performance Area:  
Transportation & Mobility

**Budget Highlight: Bike & Pedestrian Improvements**

**Budget Request Summary**

**Budget Highlight - Bike & Pedestrian Improvements**

Improvements to bike and pedestrian infrastructure are proposed in the 2023 (\$884,750) and 2024 (\$1,058,750) budget cycles. This funding implements recommendations from the City's Transportation Master Plan (TMP) as well as provides funds for design and construction of crossings and retrofitting pedestrian signals to improve usability.

Five sidewalk projects from the Transportation Master Plan were recommended in 2023, totaling \$366,000:

- 1) Alton Way - TMP ID #443 (Alton Court to Yosemite Street/Xanthia Street) - \$83,000
- 2) Alton Court - TMP ID #444 (Alton Way to Dry Creek) - \$125,000
- 3) Otero Avenue - TMP ID #439 (Newport Way to St. Thomas More church) - \$65,000
- 4) Niagara Street - TMP ID #65 (Newport Way to Newport Court) - \$66,000
- 5) Easter Avenue - TMP ID #448 (immediately west of Havana Street, south side)- \$25,000

Design and construction funds for two pedestrian crossings are proposed:

- 1) Colorado Boulevard and Euclid Avenue, just north of Newton Middle School (\$100,000 in 2023 for design, \$400,000 in 2024 for construction)
- 2) Arapahoe Road and Little Dry Creek, replacing a closed underpass crossing with at-grade crossing improvements (\$100,000 in 2023 for design, \$340,000 in 2024 for construction)

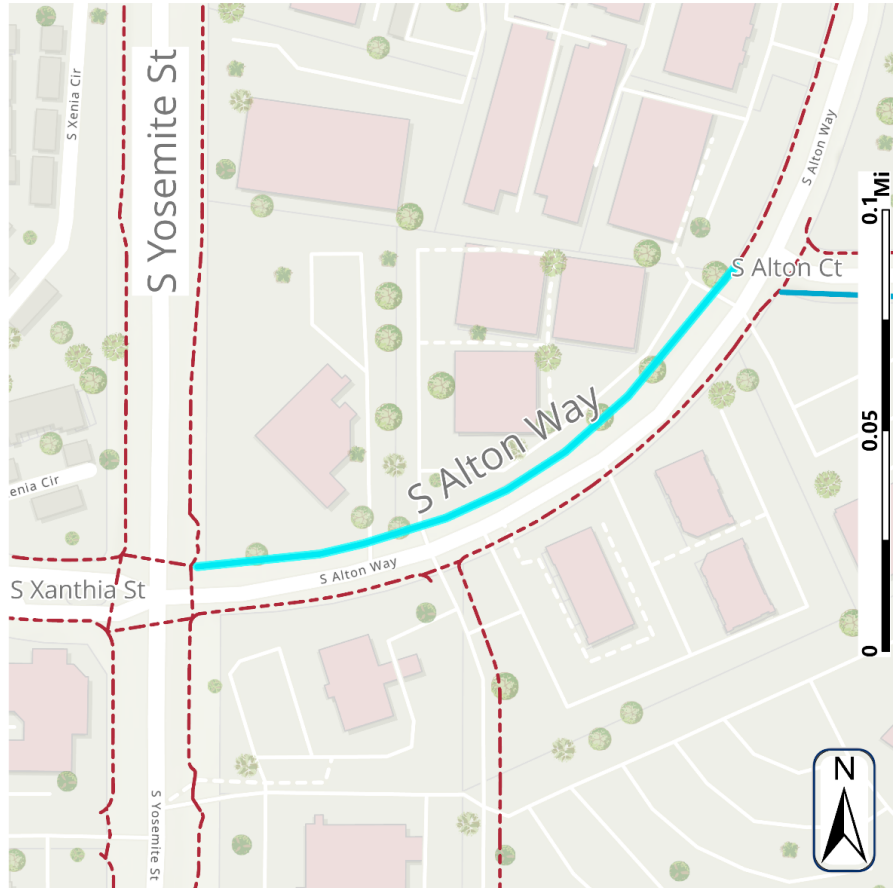
Funds are also included to begin a Citywide Advanced Pedestrian retrofit over four years at an estimated annual cost of \$318,750. This would allow pedestrians to begin crossing on an advance walk signal, before a vehicle receives a green light. This technology helps to improve pedestrian visibility at crossings.

**2023 Requested Amount: \$884,750**  
**2024 Requested Amount: \$1,058,750**

**Key Performance Area:  
Transportation & Mobility**

# ALTON WAY

## Future Sidewalk Project



S Alton Ct to S Xanthis St - TMP ID 443

- Future Sidewalk Projects
- - - Existing Sidewalks



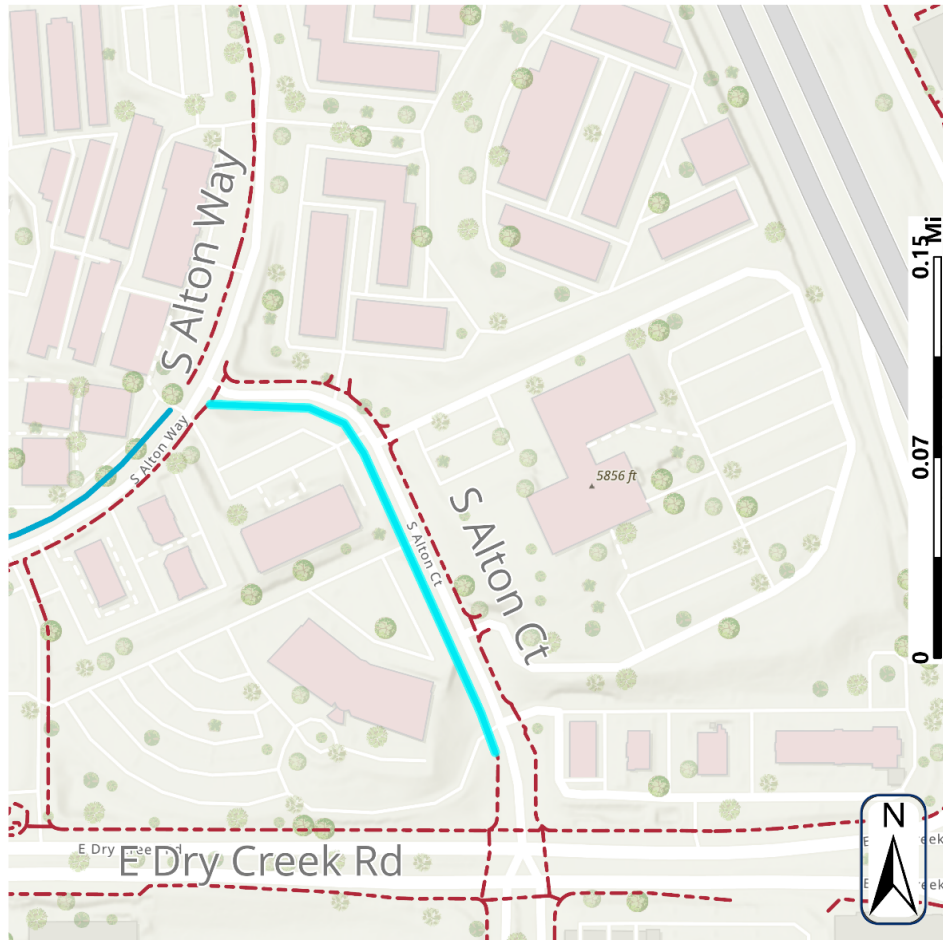
Esri Community Maps Contributors, City of Aurora, CO, City of Centennial, County of Arapahoe, © OpenStreetMap, Microsoft, Esri, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, Sources: Esri, Airbus DS, USGS, NGA, NASA, CGIAR, N Robinson, NCEAS, NLS, OS, NMA, Geodatastyrelsen, Rijkswaterstaat, GSA, Geoland, FEMA, Intermap and the GIS user community

*Vicinity Map – Alton Way Sidewalk Project*



# ALTON COURT

## Future Sidewalk Project



S Alton Way to E Dry Creek Road - TMP ID 444

- Existing Sidewalks
- Future Sidewalk Projects



Esri Community Maps Contributors, City of Aurora, CO, City of Centennial, County of Arapahoe, © OpenStreetMap, Microsoft, Esri, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, Esri, NASA, NGA, USGS, FEMA

*Vicinity Map – Alton Court Sidewalk Project*

# Otero Avenue

## Future Sidewalk Project



S Newport Ct to Existing - TMP ID 439

- Existing Sidewalks
- Future Sidewalk Projects
- Centennial Parks Trails and Open Space

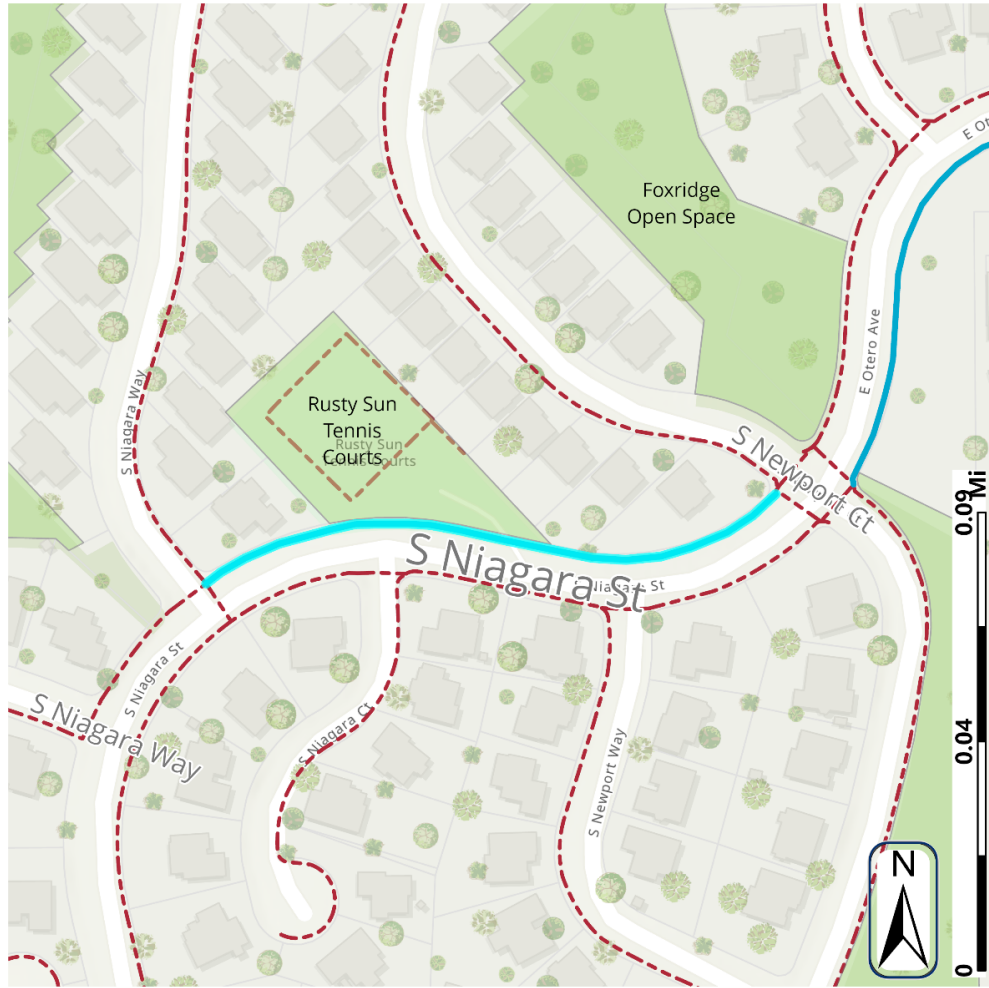


Esri Community Maps Contributors, County of Arapahoe, County of Douglas, CO, © OpenStreetMap, Microsoft, Esri, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, Sources: Esri, Airbus DS, USGS, NGA, NASA, CGIAR, N Robinson, NCEAS, NLS, OS, NMA, Geodatastyrelsen, Rijkswaterstaat, GSA, Geoland, FEMA, Intermap and the GIS user community

*Vicinity Map – Otero Avenue Sidewalk Project*

# Niagara Street

## Future Sidewalk Project



S Niagara Way to S Newport Ct - TMP ID 65

- Existing Sidewalks
- Future Sidewalk Projects
- Centennial Parks Trails and Open Space



Esri Community Maps Contributors, County of Arapahoe, County of Douglas, CO, © OpenStreetMap, Microsoft, Esri, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, Sources: Esri, Airbus DS, USGS, NGA, NASA, CGIAR, N Robinson, NCEAS, NLS, OS, NMA, Geodatasyrelsen, Rijkswaterstaat, GSA, Geoland, FEMA, Intermap and the GIS user community

Vicinity Map – Niagara Street Sidewalk Project

# Easter Avenue

## Future Sidewalk Project



E Easter Ave Sidewalk Infill - TMP ID 448

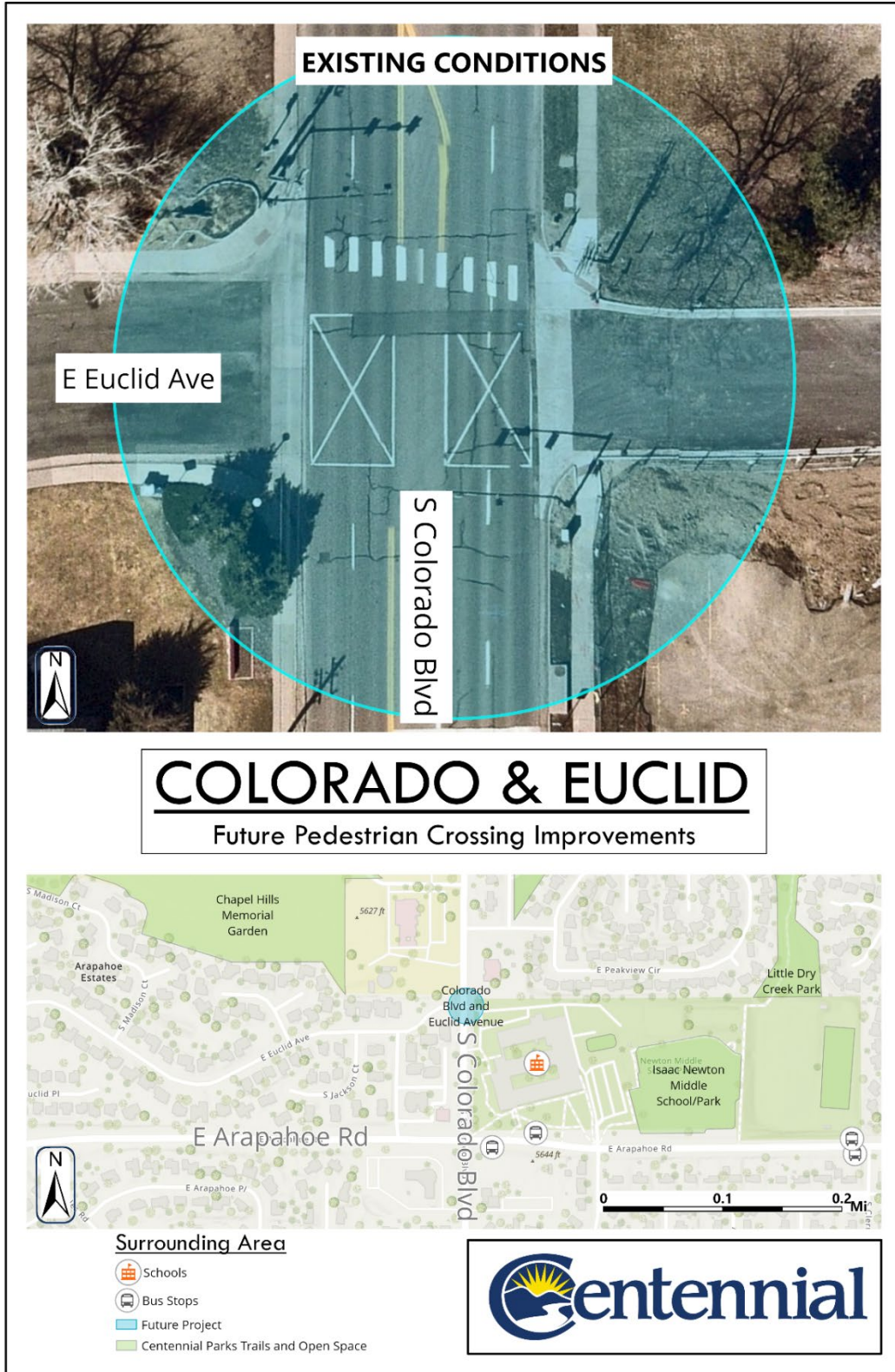
- Existing Sidewalks
- Future Sidewalk Projects



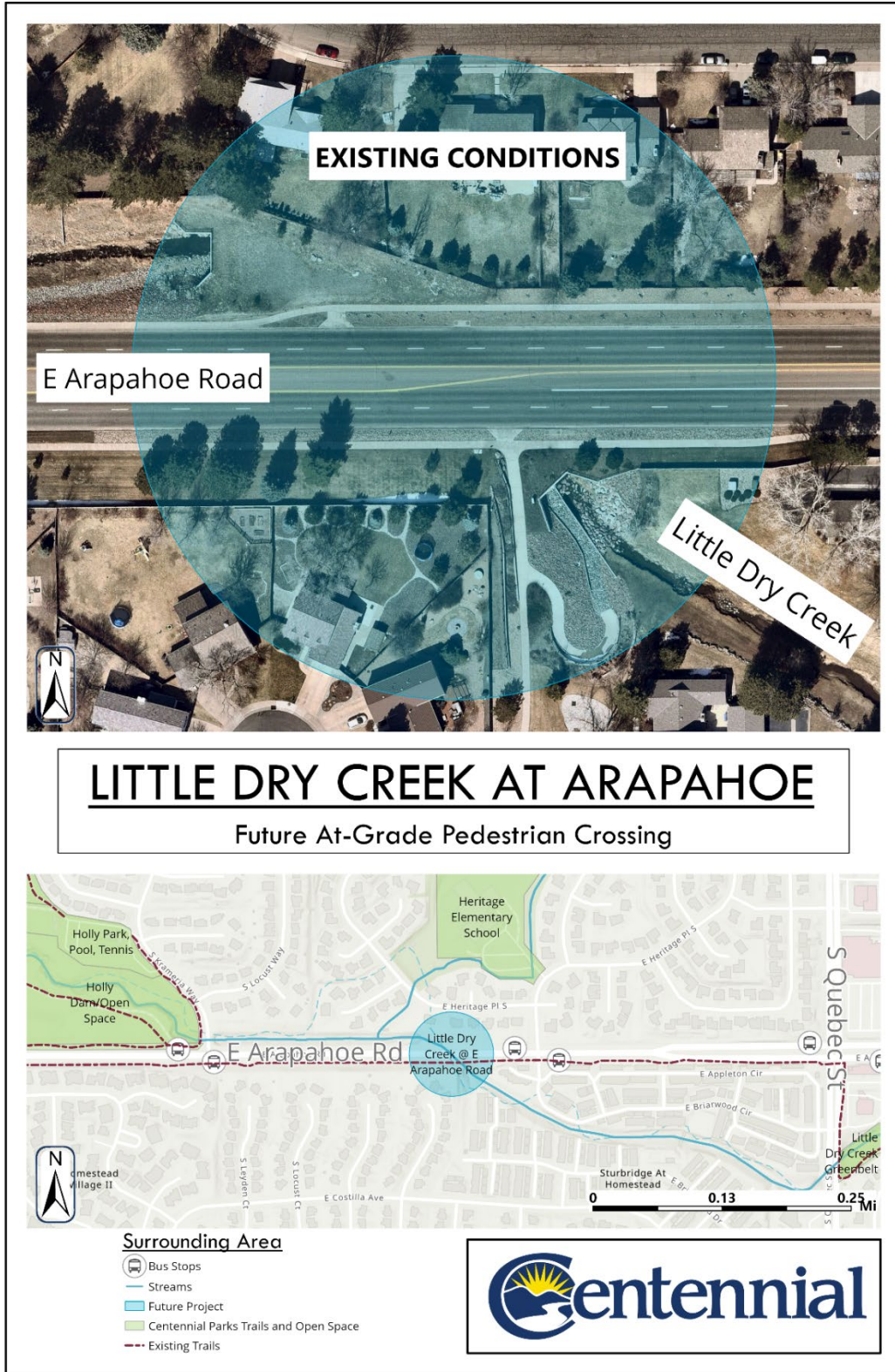
Esri Community Maps Contributors, City of Aurora, CO, City of Centennial, County of Arapahoe, © OpenStreetMap, Microsoft, Esri, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, Sources: Esri, Airbus DS, USGS, NGA, NASA, CGIAR, N Robinson, NCEAS, NLS, OS, NMA, Geodatastyrelsen, Rijkswaterstaat, GSA, Geoland, FEMA, Intermap and the GIS user community

Vicinity Map – Easter Avenue Sidewalk Project





Vicinity Map – Colorado & Euclid Pedestrian Crossing



Vicinity Map – Colorado & Euclid Pedestrian Crossing



**Budget Highlight: Bus Bench Installation**

**Budget Request Summary**

Budget Highlight - Bus Bench Installation

Staff analyzed bus stops per Council direction in April 2022. One location was identified, the northwest corner of Arapahoe and Revere, for recommended installation of a new stand-alone bench. A concrete pad is already existing at the proposed location – construction costs for the new bench are anticipated at \$5,000. The remaining stops in the City without shelters or benches either have low ridership numbers or insufficient right-of-way to accommodate a bench or shelter. Long-term bench maintenance costs are expected to be minimal.

Council may provide alternate direction, including installing a transit shelter instead of stand-alone bench. The cost for purchasing and installing a new shelter is approximately \$15,000. Additional funds for long-term maintenance of the shelters would need to be programmed into future annual budgets (roughly \$1,500+ per shelter).

**2023 Requested Amount: \$5,000**

**2024 Requested Amount: \$ -**

Key Performance Area:  
Transportation & Mobility

## Budget Highlight: Street Fund Project Rebudgets

### Budget Request Summary

#### Budget Highlight – Street Fund Project Rebudgets

A total of \$12,780,000 is requested to be rebudgeted from 2022. These funds either represent ongoing projects, like the Arapahoe Road Bridge Replacement, or represent work that will not be completed by the end of 2022.

Staff is requesting funds be rebudgeted for the following items:

#### Street Fund / Roadways:

- Tagawa Road – Design (\$75,000)
- Arapahoe Rd Bridge Replacement - Design (\$75,000)
- Structures Preventative Maintenance - Design (\$50,000)
- Orchard Rd. Widening - Design (\$30,000)
- Havana and Easter - Design (\$1,000,000)
- Arapahoe Rd Bridge Replacement – Construction Management (\$400,000)
- Street Lighting Standards and Policies (\$50,000)
- County Line Road from University to Broadway – Land Acquisition (\$200,000)
- Orchard Rd Widening from Franklin to High Line Canal – Construction (\$1,500,000)
- Arapahoe Road Bridge Replacement - Construction (\$4,000,000)
- County Line Road Widening - Construction Contribution (\$3,000,000)

#### Street Fund / Bike & Pedestrian:

- Fremont Trail – Construction Contribution (\$50,000)
- Arapahoe & Holly Trail - Construction (\$250,000)
- Alton Way from Yosemite St to Easter Pl - Construction (\$850,000)
- Lone Tree Creek Trail Underpass - Design (\$250,000)

#### Street Fund / Traffic Signalization

- System 2 System Project – Design and Implementation (\$1,000,000)

**2023 Requested Amount: \$12,780,000**

**2024 Requested Amount: \$ -**

Key Performance Area:  
Transportation & Mobility



Capital Improvement Fund (200)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 24,176,237	\$ 20,751,186	\$ 20,751,186	\$ 11,921,186	\$ 8,190,186	-43%	-31%
Transfer In From General Fund	1,280,000	-	-	-	-	N/A	N/A
<b>TOTAL REVENUES &amp; TRANSFERS</b>	<b>1,280,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
<b>Expenditures</b>							
Building Improvements	214,568	2,050,340	920,000	1,745,000	90,000	-15%	-95%
Equipment	-	20,000	-	-	-	-100%	N/A
Vehicles	72,731	160,000	160,000	75,000	-	-53%	-100%
ITS Project	2,187,276	1,469,050	850,000	981,000	255,000	-33%	-74%
Traffic Signals	10,267	150,000	100,000	250,000	250,000	67%	0%
IT Systems	165,080	1,215,000	250,000	-	-	-100%	N/A
Professional Services	-	225,000	-	-	-	-100%	N/A
Project Specific	55,128	680,000	50,000	680,000	-	0%	-100%
<b>Subtotal Expenditures</b>	<b>2,705,051</b>	<b>5,969,390</b>	<b>2,330,000</b>	<b>3,731,000</b>	<b>595,000</b>	<b>-37%</b>	<b>-84%</b>
<b>Other Financing Uses</b>							
Transfer Out To Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>4,705,051</b>	<b>12,469,390</b>	<b>8,830,000</b>	<b>3,731,000</b>	<b>595,000</b>	<b>-70%</b>	<b>-84%</b>
NET CHANGE IN FUND BALANCE	(3,425,051)	(12,469,390)	(8,830,000)	(3,731,000)	(595,000)		
<b>ENDING FUND BALANCE</b>	<b>\$ 20,751,186</b>	<b>\$ 8,281,796</b>	<b>\$ 11,921,186</b>	<b>\$ 8,190,186</b>	<b>\$ 7,595,186</b>	<b>-1%</b>	<b>-7%</b>
<b>Committed Fund Balance</b>						<b>2023</b>	<b>2024</b>
<b>Building Reserve:</b> Said funds have been reserved for city building improvements and major repairs to City facilities.						5,000,000	5,000,000
<b>Building Accessibility Improvements:</b> Funds reserved for making accessibility improvements to City facilities.						750,000	750,000
<b>Total Committed Fund Balance</b>						<b>\$ 5,750,000</b>	<b>\$ 5,750,000</b>

Capital Improvement Fund Budget Request Summary

CAPITAL IMPROVEMENT FUND BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	Capital Improvement Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			CIF Amount	Other Fund Amount	CIF Amount	Other Fund Amount			
Vehicles	Vehicle Purchases and Fleet Charging Stations	200604 / 60110	235,000	-	-	-	\$ 235,000	Administrative	71
Project Specific	Wayfinding Implementation Rebudget	200609 / 55011	680,000	-	-	-	\$ 680,000	Signature Centennial	72
ITS Project	ITS Rebudget	200604 / 60151	981,000	-	-	-	\$ 981,000	Transportation and Mobility	73
Building Improvements	Civic Center and Eagle Street Facility Needs	200604 / 60110	1,435,000	-	-	-	\$ 1,435,000	Administrative	74

## Budget Highlight: Vehicle Purchases and Fleet Charging Stations

### Budget Request Summary

Budget Highlight - Vehicle Purchases and Fleet Charging Stations:

This budget highlight consists of three components totaling \$235,000:

- liquidation of existing vehicles (2007 Ford Escapes) and purchase of a new electric vehicle for use by Staff (\$50,000);
- replacement of an existing all-terrain vehicle (2008) that does not meet current needs, currently used for snow removal, with an electric utility terrain vehicle (UTV) (\$25,000); and
- installation of needed charging stations for fleet vehicles at the Civic Center (\$160,000).

The new electric vehicle will be a pool vehicle, used for Staff conducting City business. Current vehicles are end-of-life and will be liquidated.

The UTV is anticipated to see expanded use for snow removal and other general maintenance projects on the Civic Center campus with the new park expansion opening.

Finally, in order to ensure continued availability of charging stations for fleet usage, Staff is proposing installing 2 additional dual charging stations at the Civic Center. Staff is pursuing grant opportunities for the fleet EV charging stations.

**2023 Requested Amount: \$235,000**

**2024 Requested Amount: \$ -**

Key Performance Area:  
Administrative

**Budget Highlight: Wayfinding Implementation Rebudget**

Budget Request Summary

Budget Highlight - Wayfinding Implementation

Staff recommends rebudgeting the \$680,000 originally identified for implementation of a wayfinding and identify program.

The consultant has been working with Staff and a presentation to Council for recommended next steps is anticipated by the end of 2022. Staff will be seeking Council consensus to move forward with a recommended slate of projects to implement portions of the anticipated program.

**2023 Requested Amount: \$680,000**  
**2024 Requested Amount: \$ -**

Key Performance Area:  
Signature Centennial

## Budget Highlight: ITS Rebudget

### Budget Request Summary

#### Budget Highlight - ITS Rebudget

This request represents the anticipated final year of the City's initial ITS implementation as discussed with Council on September 12<sup>th</sup>. A total of \$981,000 is requested to be rebudgeted from 2022.

Staff is requesting funds be rebudgeted to complete:

- the installation of advanced and stopbar detectors (\$380,000),
- the implementation of the Econolite "Edaptive" adaptive traffic system, including hardware and consulting services (\$401,000), and
- the implementation of the road weather information system weather stations (\$200,000).

Additional funds for ITS purposes beyond the initial implementation project are identified in the "Intelligent Transportation Systems Projects" Budget Highlight within the Street Fund.

**2023 Requested Amount: \$981,000**

**2024 Requested Amount: \$ -**

Key Performance Area:  
Transportation & Mobility

## Civic Center and Eagle Street Facility Needs

### Budget Request Summary

#### Budget Highlight - Civic Center and Eagle Street Facility Needs

The majority of this \$1,435,000 request is for project rebudgets from 2022 that were not completed:

- Eagle Street Retaining Wall and Drainage (\$240,000),
- Eagle Street Building Asphalt (\$500,000),
- addressing maintenance at the Civic Center with brick sealing and mitigating issues with the existing skylights (\$295,000), and
- continuing the Civic Center Space and Use Analysis funding (\$225,000).

Costs for the skylight work have slightly increased since originally identified in 2022 to account for higher than anticipated bids.

The remainder of this budget request is for an additional item for the Eagle Street Building - \$75,000 for an emergency intercom system. This facility currently has no system in place that allows for emergency information to be quickly and efficiently shared. Situations such as tornado warnings, lock outs, and active threats currently are communicated between personnel via methods such as email, text messages, and in person conversations. These methods tend to not allow for a quick response and often may result in inconsistent distribution of the information, with members of the public and other individuals who do not normally office in the facility likely to be excluded. In order to resolve these concerns, Staff is recommending the installation of an emergency intercom system, similar to the one at the Civic Center, that would allow for everyone in the facility to be simultaneously notified in the case of an emergency.

**2023 Requested Amount: \$1,435,000**

**2024 Requested Amount: \$ -**

Key Performance Area:  
Administrative

**Open Space Fund (111)**

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 15,036,249	\$ 16,610,315	\$ 16,610,315	\$ 14,100,205	\$ 12,245,515	-15%	-13%
<b>Revenues</b>							
Open Space Tax	3,301,172	3,400,200	3,704,000	3,926,000	4,075,000	15%	4%
Park Reservations	-	-	-	45,000	45,000	N/A	0%
Interest Income	111,568	150,000	100,000	150,000	125,000	0%	-17%
Intergovernmental	796,366	2,250,000	2,085,420	1,500,000	868,210	-33%	-42%
<b>TOTAL REVENUES</b>	<b>4,209,106</b>	<b>5,800,200</b>	<b>5,889,420</b>	<b>5,621,000</b>	<b>5,113,210</b>	<b>-3%</b>	<b>-9%</b>
<b>Expenditures</b>							
<b>Trails</b>							
Professional Services	17,620	225,480	225,480	209,290	551,370	-7%	163%
Grounds Maintenance	66,934	125,000	125,000	145,000	150,000	16%	3%
<b>OS Project Level 1</b>							
Parks and Recreation	635,648	5,350,000	5,050,000	200,000	200,000	-96%	0%
<b>OS Project Level 2</b>							
Lone Tree Creek Trail	1,200,769	4,415,000	1,520,000	2,890,000	5,050,000	-35%	75%
City Priority Projects	399,737	1,870,000	9,940	2,200,000	705,000	18%	-68%
Neighborhood Trail Connections	-	25,000	20,000	25,000	25,000	0%	0%
<b>OS Project Level 3</b>							
Regional Partnerships	314,333	1,227,210	1,449,110	1,806,400	833,500	47%	-54%
<b>TOTAL EXPENDITURES</b>	<b>2,635,040</b>	<b>13,237,690</b>	<b>8,399,530</b>	<b>7,475,690</b>	<b>7,514,870</b>	<b>-44%</b>	<b>1%</b>
NET CHANGE IN FUND BALANCE	1,574,066	(7,437,490)	(2,510,110)	(1,854,690)	(2,401,660)		
<b>ENDING FUND BALANCE</b>	<b>\$ 16,610,315</b>	<b>\$ 9,172,825</b>	<b>\$ 14,100,205</b>	<b>\$ 12,245,515</b>	<b>\$ 9,843,855</b>	<b>33%</b>	<b>-20%</b>

**Committed Fund Balance**

	2023	2024
<b>Long Term Projects Reserve:</b> Said funds shall be reserved to complete future capital projects identified by City Council. Ten percent of Open Space funds annually will be put into reserve and shall carry any remaining previous year's funds. (Council Policy 2018-CCP-01); Balance includes 10% of 2019 -2022 actual, 2023 and 2024 estimated revenues.	1,695,900	2,207,220
<b>Arapahoe County IGA - Dove Valley:</b> City's funding obligation for Dove Valley improvements per IGA.	3,000,000	3,000,000
<b>Centennial Link Trail:</b> Said funds shall be reserved to complete the Centennial Link Trail - includes amounts for 2025 - 2027 for segments 9D, 6A, 6B, 9B and 9E. Committed amount does not include amounts budgeted in 2023 and 2024.	563,500	563,500
<b>Total Committed Fund Balance</b>	<b>\$ 5,259,400</b>	<b>\$ 5,770,720</b>

Open Space Fund Budget Request Summary

OPEN SPACE FUND BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	Open Space Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			OSF Amount	Other Fund Amount	OSF Amount	Other Fund Amount			
OS Project Level 2 - City Priority Projects	Lone Tree Creek Trail Wayfinding and Signage Plan	111705 / 60170	-	-	50,000	-	\$ 50,000	Signature Centennial	77
OS Project Level 2 - City Priority Projects	S. Fulton Street - On-Street Multimodal Facilities	111705 / 60172	100,000	-	-	-	\$ 100,000	Transportation and Mobility	79
OS Project Level 2 - City Priority Projects	E Fremont Trail Rebudget and Additional Funds	111705 / 60172	200,000	50,000	-	-	\$ 250,000	Transportation and Mobility	80
OS Project Level 2 - City Priority Projects	Centennial Link Trail Improvements	111705 / 60172	600,000	-	705,000	-	\$ 1,305,000	Transportation and Mobility	81
OS Project Level 3 - Regional Partnerships	Open Space Regional Partnership Projects	111706 / 60174	833,500	-	-	-	\$ 833,500	Signature Centennial	84



**Budget Highlight: Lone Tree Creek Trail Wayfinding and Signage Plan**

**Budget Request Summary**

**Budget Highlight - Lone Tree Creek Trail Wayfinding and Signage**

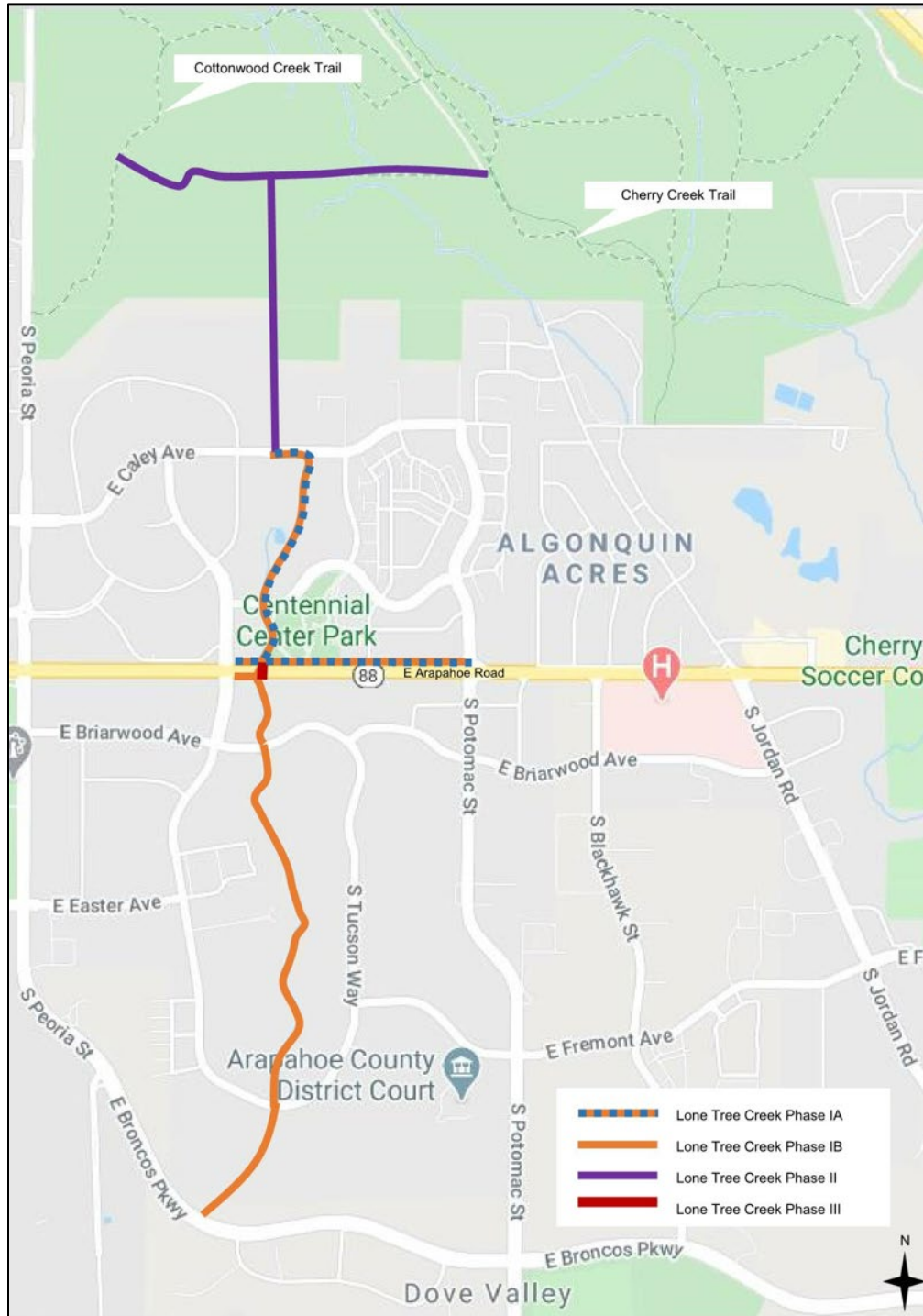
As the City completes additional phases of the Lone Tree Creek Trail, Staff is requesting funding for a wayfinding and signage plan for all phases of Lone Tree Creek Trail, between Broncos Parkway into the Cherry Creek State Park. Design will be based of the sign specifications established with the Centennial Link Trail and the identity work currently underway to ensure consistency with new City assets.

Design is anticipated to include potential changes to the trail name, listing the appropriate jurisdiction on respective signs, and logos. Design and mapping mile markers and specific locations and sign types along the full stretch of trail is also anticipated. Partner coordination is also included within the budgeted amount.

Funding for this request does not include the fabrication or installation of the signs, which will be a future request in 2025 once the design is completed.

**2023 Requested Amount: \$ -**  
**2024 Requested Amount: \$50,000**

Key Performance Area:  
Signature Centennial



Site and Phase Map – Lone Tree Creek Trail

## Budget Highlight: S. Fulton Street - On-Street Multimodal Facilities

### Budget Request Summary

#### Budget Highlight - S Fulton On-Street Multimodal Facilities

This budget request is to complete traffic study and analysis, design, and installation of multimodal on-street bike facilities along S Fulton Street between S Clinton Street and E Costilla Avenue. Anticipated construction could include flex posts or other options for a separate and distinct bike lane.

This request aligns with the Arapahoe County Bike and Pedestrian Plan as well as the Denver South North/South Bike Corridor Study, included on the map below as segment E-14. This segment also aligns and furthers work planned on the south side by Arapahoe County.

**2023 Requested Amount: \$100,000**  
**2024 Requested Amount: \$ -**

### Key Performance Area: Transportation & Mobility



Vicinity Map – S. Fulton Street On-Street Multimodal Facilities

## Budget Highlight: E Fremont Trail Rebudget and Additional Funds

### Budget Request Summary

#### Budget Highlight - E Fremont Trail Rebudget and Additional Funds

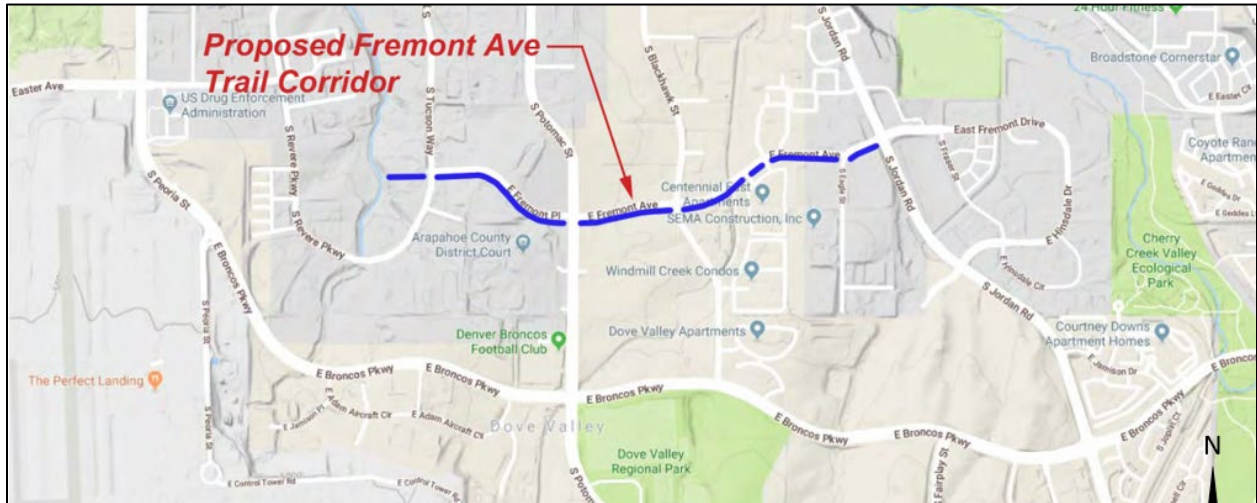
This request is for a rebudget of 2022 funds, together with an increase in funding to address increased costs. An increase of \$50,000 within the Open Space Fund (total \$200,00), and an increase of \$10,000 (total \$50,000) within the Street Fund is included, for a total project budget of \$250,000.

This funding will complete the construction of Phase I of the East Fremont Trail between the Lone Tree Creek Trail and South Jordan Road. The trail will eventually connect east to the Cherry Creek Regional Trail with the completion of Phase II.

This project implements the 2017 Trails and Recreation Plan Priority T3: Aligned with the Arapahoe County Bicycle and Pedestrian Master Plan (ACMPMP), prioritize construction of off-street trails in Centennial.

**2023 Requested Amount: \$250,000**  
**(\$200,000 in Open Space Fund, \$50,000 in Street Fund)**  
**2024 Requested Amount: \$ -**

### Key Performance Area: Transportation & Mobility



Vicinity Map - Fremont Avenue Trail Corridor

**Budget Highlight: Centennial Link Trail Improvements**

**Budget Request Summary**

Budget Highlight - Centennial Link Trail Improvements

This request covers four sections of the Centennial Link Trail over 2023 (\$600,000) and 2024 (\$705,000). Together, these projects implement portions of the 2017 Trails and Recreation Plan:

- Priority T1: Complete a Centennial-branded continuous east-west trail connection across the City;
- Priority T2: Work with regional partners to connect existing trails to provide continuous east-west connections between the E-470 trail and the South Platte River Trail and north-south connections from the E-470 and C-470 trails through Centennial; and
- Priority T3.1: Priority trail connections aligned with the Arapahoe County Bike and Pedestrian Plan include Piney Creek Trail widening (ACBPMP Ref. # T-240) - District 4.

**1) 2023 - APRD IGA Rebudget - Piney Creek Trail Improvements (\$200,000)**

This represents a rebudget of 2022 funds for two year IGA with Arapahoe Parks and Recreation District for improvements to specific locations of the Piney Creek Trail. These improvements will include the widening of the trail in four (4) specific locations (semi-blind areas) to promote a safer trail user experience, striping of the trail in these areas to promote safe lane use and the addition of a soft trail shoulder adjacent to the exiting concrete trail. The soft trail will vary in width and location depending on the location of the existing concrete trail. It is anticipated that the addition of the soft trail feature may be phased over a 2-3 year period. Work will be performed by APRD with a contribution from the City. Total project cost is \$261,000 - \$200,000 from City OSF, and \$61,1000 from APRD.

**2) 2023 - Segment 14: Piney Creek Trail along S Tower Road from Lake Avenue to E Orchard Road (\$400,000)**

This is a request for new funding for implementation of Segment 14, which identifies widening of the Piney Creek Trail in areas along S. Tower Road from Lake Avenue to E. Orchard Road.

**3) 2024 - Segment 10: Caley and Lima (\$220,000)**

This represents a rebudget request of 2022 funds for construction of Segment 10. This project was shifted from 2022 in order to better coordinate with the Cherry Creek Vista Park and Recreation District, who has identified opportunities in the area for enhanced facilities. Segment 10 is located north of E. Caley Avenue near the intersection of E. Caley Avenue and S. Lima Street. The trail connection will run north and south and will connect to the existing Cottonwood Creek Trail just west of the Cottonwood Creek pedestrian bridge at S. Peoria Street. This missing link in the trail network will provide access to park space located within the Cherry Creek Vista Park and Recreation District, as well as access to the Cherry Creek State Park, Cherry Creek Trail, and the Lone Tree Creek Trail.

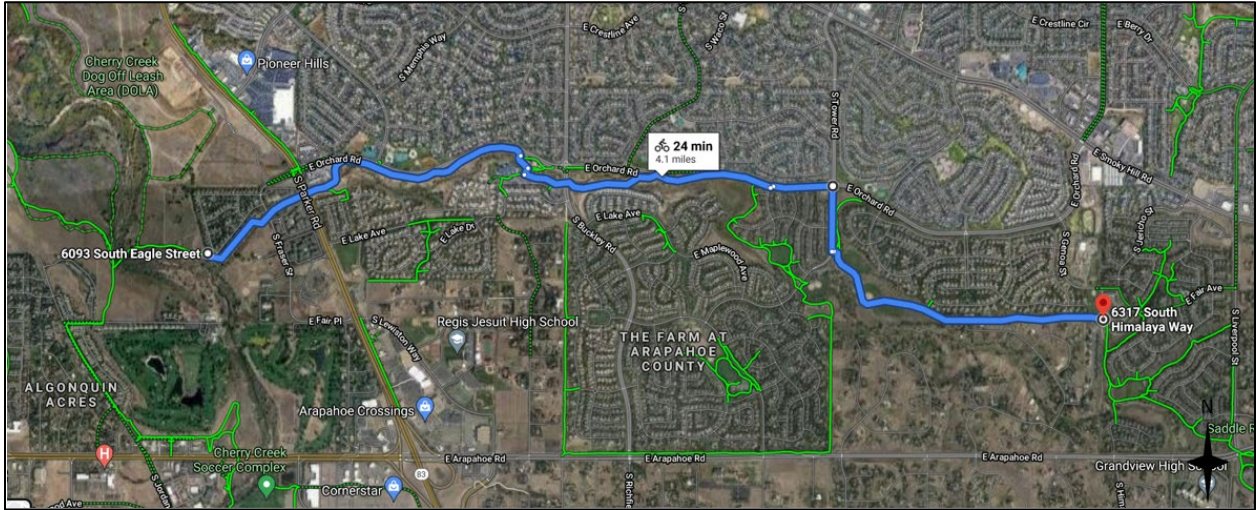
**4) 2024 - Segment 5: Cherry Park along E. Weaver Ave (\$485,000)**

New funding for implementation of Segment 5, which improves E. Weaver Avenue along Cherry Park, between S. Krameria Way and E. Caley Drive.

**2023 Requested Amount: \$600,000**  
**2024 Requested Amount: \$705,000**



Key Performance Area:  
Transportation and Mobility

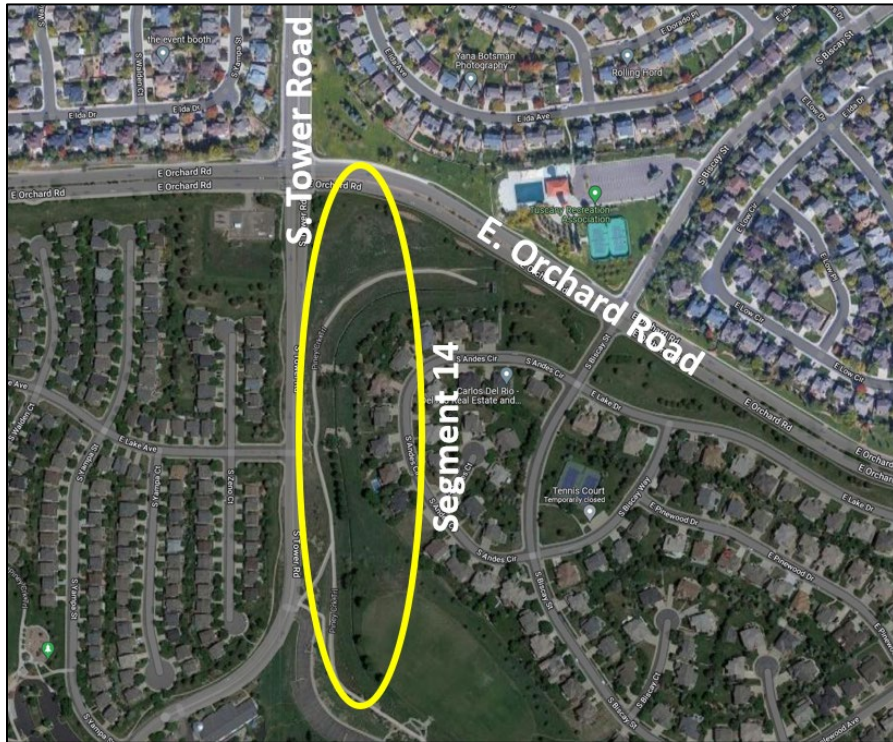


Centennial Link Trail - APRD IGA Rebudget - Piney Creek Trail Improvements

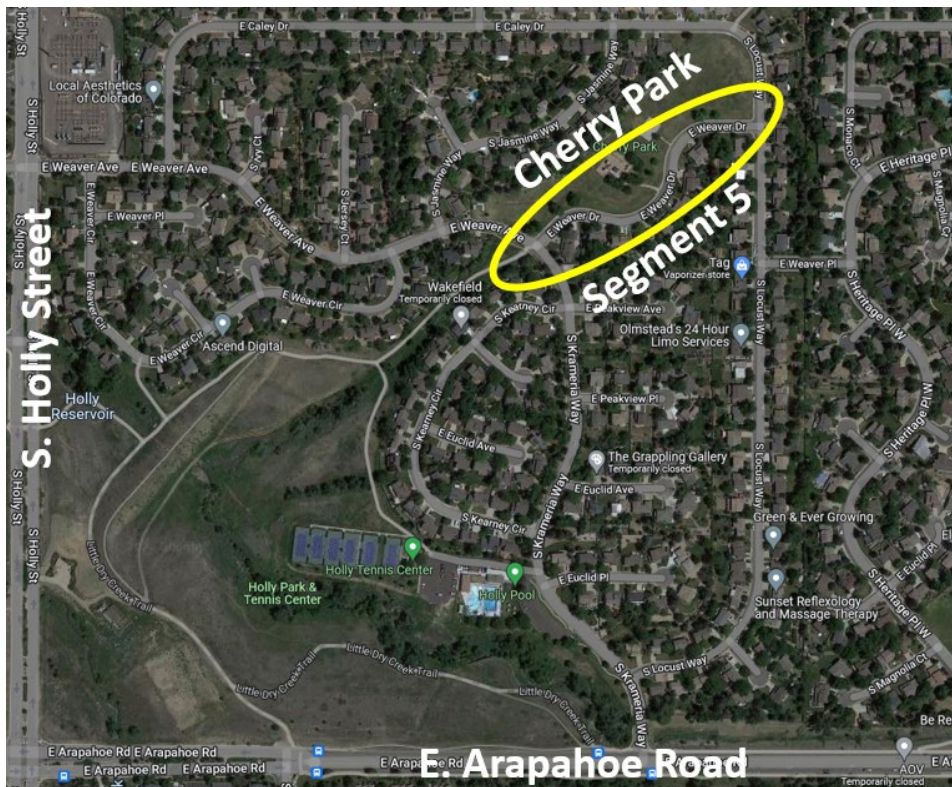


Centennial Link Trail - Segment 10: Caley and Lima





Centennial Link Trail - Piney Creek Trail along S Tower Road from Lake Avenue to E Orchard Road



Centennial Link Trail - Segment 5: Cherry Park along E. Weaver Avenue

## Budget Highlight: Open Space Regional Partnership Projects

### Budget Request Summary

#### Budget Highlight - Open Space Regional Partnership Projects

Each of these projects are recommended as part of the 2023 Eligible Partner Projects. All projects were reviewed and recommended by the Open Space Advisory Board. The Eligible Partner Projects are evaluated on an annual grant cycle and 2024 costs are unknown at this time.

#### **1) Arapahoe Parks and Recreation District - Fox Hill Park Improvement Project (\$182,500)**

The project includes a playground expansion with new play structures, a new picnic area expansion/enhancement, shade tree plantings with new irrigation enhancements, and a new trail that creates a new formal access point that is ADA accessible.

This implements the 2017 Trails and Recreation Plan Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members. Recommendation P5.5: Provide massed tree canopies with seating... [and] provide shelter and places of rest and encourage lingering in parks.

Total Project Costs: \$243,325 - \$182,500 Centennial funded.

#### **2) High Line Canal Conservancy - Tree Canopy Revitalization (\$90,000)**

Planned improvements include a tree risk assessment and an expanded tree planting project to the Centennial section of the High Line Canal Trail and the Centennial Link Trail. The tree planting project will engage volunteers to plant 100 new trees and irrigate those trees for three years. The risk assessment will evaluate the health of each tree on the Canal over 12" in diameter and identify dead or dying trees that pose a risk to trail users.

This implements the 2017 Trails and Recreation Plan Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members. Recommendation P5.5: Provide massed tree canopies with seating... [and] provide shelter and places of rest and encourage lingering in parks.

Total Project Costs: \$100,000 - \$90,000 Centennial funded.

#### **3) South Suburban Parks and Recreation District - Abbot Park Improvement Project (\$358,000)**

The Abbott Park Improvement Project proposes updates to the playground equipment and surfacing, basketball court, benches, concrete walkways, and handicap parking spaces. This project improves ADA access, makes necessary updates to park amenities, and enriches recreational opportunities in the park for everyone. The existing shade pavilion, san-o-let enclosure, light pole, park signage and drinking fountain will remain.

This implements the 2017 Trails and Recreation Plan Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members. Recommendation P5.5: Provide massed tree canopies with seating... [and] provide shelter and places of rest and encourage lingering in parks.

Total Project Costs: \$716,000 - \$358,000 Centennial funded.



**4) South Suburban Parks and Recreation District - Cherry Knolls Park Planning Project (\$45,000)**

This project requests funds for planning and design for improvements necessary to bring the park up to date and keep it in good condition. Both the age and heavy usage of Cherry Knolls Park combined make the project a high priority. The playground, shade pavilion, and restroom were last updated in 2001. The proposed projects include the renovation or replacement of these amenities and other related park features. Additionally, improvements are planned to Big Dry Creek Trail including new trail surfacing and new pedestrian pull-outs along the trail for spectator viewing of the multi-use fields.

This implements the 2017 Trails and Recreation Plan Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members.

Total Project Cost: \$90,000 - \$45,000 Centennial funded.

**5) South Suburban Parks and Recreation District - Little Dry Creek Park Improvement Project (\$123,000)**

This project proposes a replacement of the playground area, basketball court, shade pavilion and seating, and the installation of a san-o-let enclosure. Concrete walkways and playground surfacing will be upgraded to provide better accessibility within the core of the park. The proposed improvements benefit current and future users by making necessary updates to park equipment, developing functional park elements, improving ADA access and capacity, and promoting recreational opportunities for all users.

This implements the 2017 Trails and Recreation Plan Priority T2: Connect existing trails to provide continuous East-West connections through Centennial. Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members.

Total Project Cost: \$676,000 - \$338,000 Requested, \$123,000 Centennial funded.

**6) South Suburban Parks and Recreation District - Puma Park Planning Project (\$35,000)**

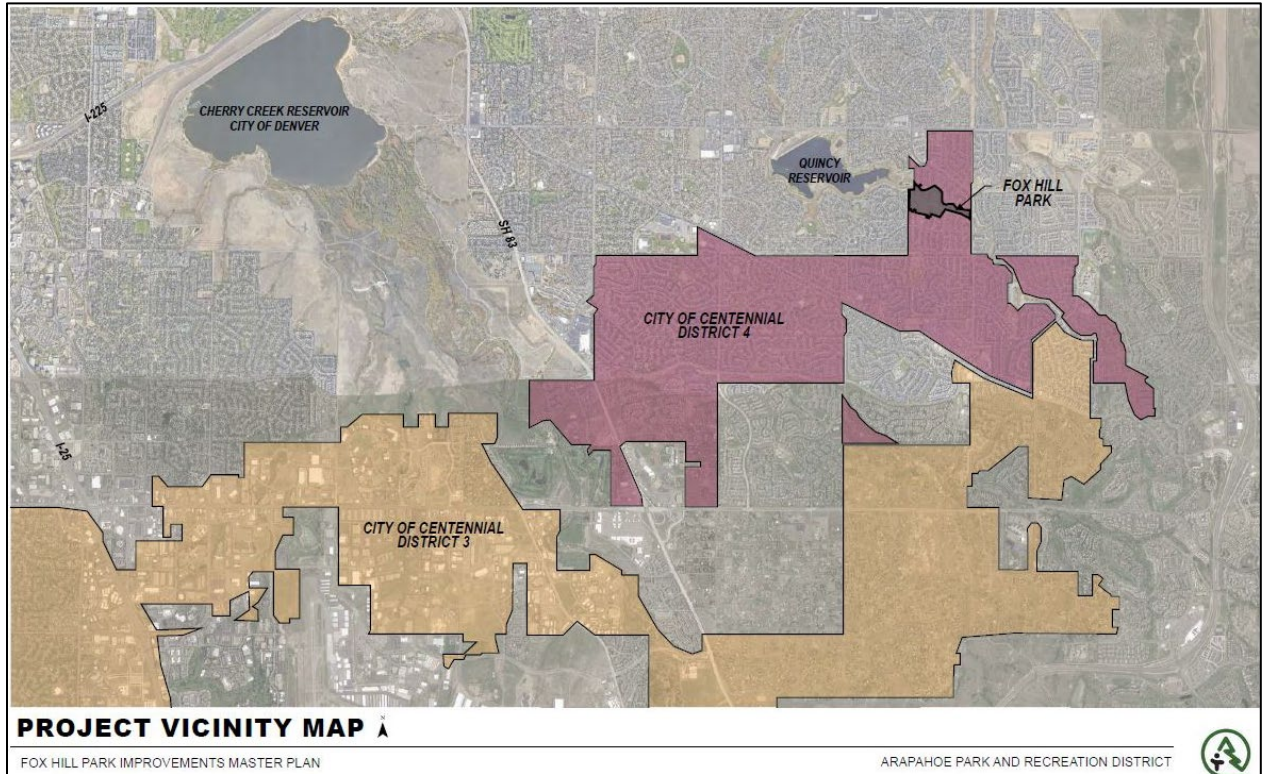
Planning and design for improvements with benefits for current and future users. This project was prioritized because of the high level of use the playground equipment sees, and its age. The existing equipment was installed in 1999 and needs an upgrade. Other planned improvements include, upgrades to the san-o-let enclosure, shade pavilion, drinking fountain, and security lighting. Planning these improvements is the first step to implementing construction and is necessary to make sure the project's impact is maximized across various users and user groups.

This implements the 2017 Trails and Recreation Plan Priority T2: Connect existing trails to provide continuous East-West connections through Centennial. Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members.

Total Project Cost: \$70,000 - \$35,000 Centennial funded.

**2023 Requested Amount: \$833,500**  
**2024 Requested Amount: \$ -**

Key Performance Area:  
Signature Centennial



Vicinity Map – APRD Fox Hill Park Improvement Project



Vicinity Map - HLCC Tree Canopy Revitalization





Site Map – SSPRD Abbott Park Improvements





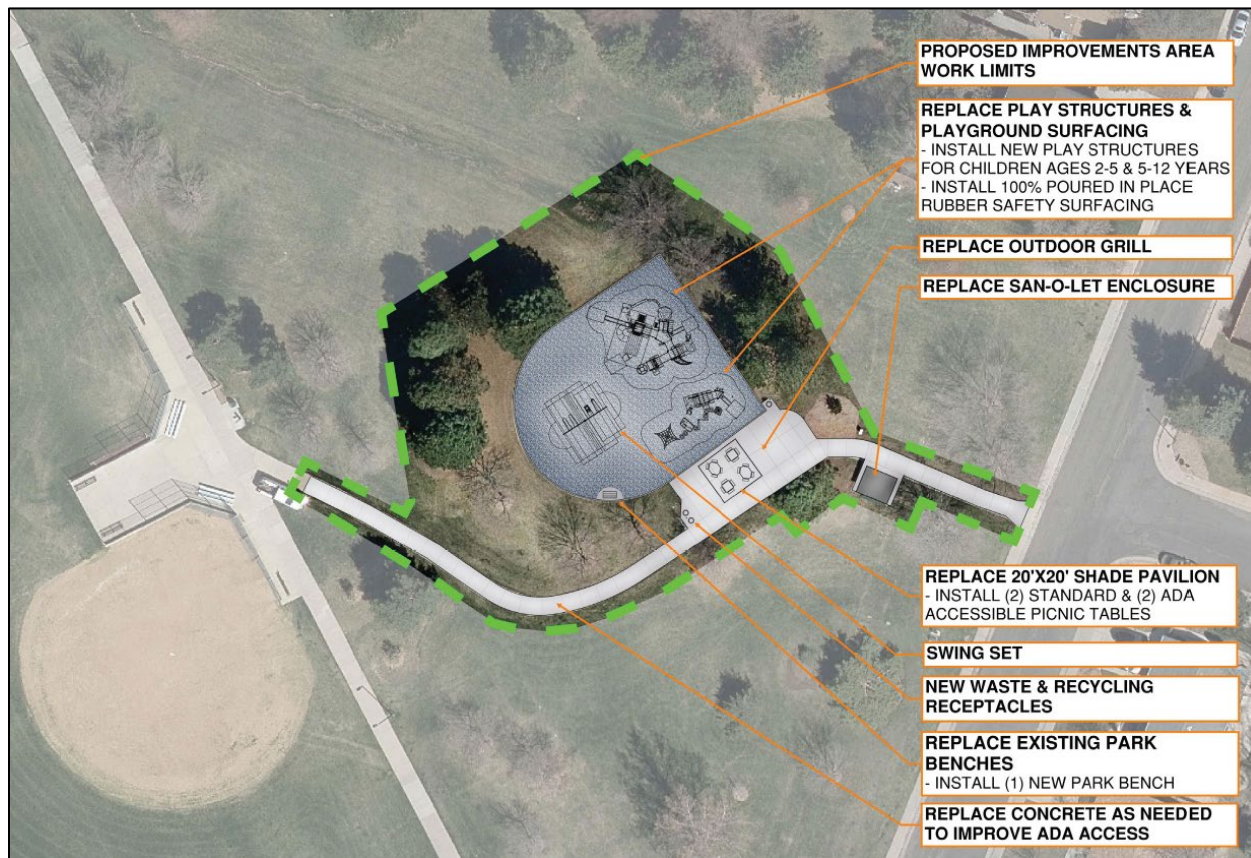
Site Map – SSPRD Cherry Knolls Park Planning Project





Site Map - SSPRD Little Dry Creek Park Improvement Project





Site Map - SSPRD Puma Park Planning Project

Conservation Trust Fund (110)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 3,504,556	\$ 3,764,010	\$ 3,764,010	\$ 3,914,010	\$ 3,099,010	4%	-21%
<b>Revenues</b>							
Lottery Proceeds	1,256	625,000	705,000	665,000	680,000	6%	2%
Interest Income	714,938	10,000	20,000	20,000	20,000	100%	0%
<b>TOTAL REVENUES</b>	<b>716,193</b>	<b>635,000</b>	<b>725,000</b>	<b>685,000</b>	<b>700,000</b>	<b>8%</b>	<b>2%</b>
<b>Expenditures</b>							
Park Maintenance	457,110	600,000	575,000	1,500,000	700,000	150%	-53%
<b>TOTAL EXPENDITURES</b>	<b>457,110</b>	<b>600,000</b>	<b>575,000</b>	<b>1,500,000</b>	<b>700,000</b>	<b>150%</b>	<b>-53%</b>
NET CHANGE IN FUND BALANCE	259,083	35,000	150,000	(815,000)	-		
<b>ENDING FUND BALANCE</b>	\$ 3,763,639	\$ 3,799,010	\$ 3,914,010	\$ 3,099,010	\$ 3,099,010	-18%	0%

Conservation Trust Fund Budget Request Summary

CONSERVATION TRUST FUND DECISION PACKAGES									
Department or Division	Budget Request Description	Conservation Trust Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			CTF Amount	Other Fund Amount	CTF Amount	Other Fund Amount			
Centennial Center Park	Splash Pad Renovations	110702 / 57157	800,000	-	-	-	\$ 800,000	Signature Centennial	93



**Decision Package: Splash Pad Renovations**

**Budget Request Summary**

Decision Package - Splash Pad Renovations

As the splash pad continues to age, maintenance needs are increasing. The splash pad was originally constructed with Centennial Center Park in 2011 / 2012. While most maintenance activities can be completed with minimal interruption to operation of the splash pad, breaks to water lines underneath the splash pad itself require stopping operations and can result in significant down time. In two of the last three years that the splash pad was operational, breaks to water lines underneath the pad occurred. With the process for fixing involving bringing in leak detection services, removing targeted portions of concrete, fixing the water line, replacing the concrete, and curing the concrete, the splash pad is generally out operation for 3-4 weeks when there is a break. Staff does attempt to complete work in the "offseason" to minimize impact to the public.

In order to further mitigate this down time, Staff is recommending the installation of a maintenance crawl space underneath the splash pad that would allow for water line issues. As this would require the demolition and rebuilding of the pad itself, we would also take the opportunity to refresh the splash pad by adding new features and increasing its footprint. No changes to the existing pumps, filters, and other items mechanical systems are anticipated.

If approved, design would be completed in the Spring and Summer of 2023, with construction occurring in Fall 2023 and the Winter of 23/24.

**2023 Requested Amount: \$800,000**  
**2024 Requested Amount: \$ -**

Key Performance Area:  
Signature Centennial

Fiber Fund (310)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>BEGINNING CASH BALANCE</b>	\$ 834,798	\$ 853,240	\$ 853,240	\$ 598,240	\$ 175,840	-30%	-71%
<b>Revenues</b>							
Miscellaneous Revenue	15,022	-	90,000	-	-	N/A	N/A
Leased Property Revenue	43,393	38,190	40,000	42,600	33,900	12%	-20%
<b>TOTAL REVENUES</b>	<b>58,415</b>	<b>38,190</b>	<b>130,000</b>	<b>42,600</b>	<b>33,900</b>	<b>12%</b>	<b>-20%</b>
<b>Other Financing Sources</b>							
Transfer In From General Fund	-	-	-	-	155,260	N/A	N/A
<b>TOTAL REVENUES</b>	<b>58,415</b>	<b>38,190</b>	<b>130,000</b>	<b>42,600</b>	<b>189,160</b>	<b>12%</b>	<b>344%</b>
<b>Expenditures</b>							
Professional Services	3,379	50,000	10,000	50,000	50,000	0%	0%
Project Specific	10,467	340,000	240,000	200,000	100,000	-41%	-50%
City Attorney's Office Service	10,004	25,000	10,000	25,000	25,000	0%	0%
General Repair and Maintenance	28,920	30,000	35,000	40,000	40,000	33%	0%
Contingency	-	100,000	90,000	150,000	150,000	50%	0%
Depreciation	-	-	-	-	-	N/A	N/A
<b>TOTAL EXPENDITURES</b>	<b>52,770</b>	<b>545,000</b>	<b>385,000</b>	<b>465,000</b>	<b>365,000</b>	<b>-15%</b>	<b>-22%</b>
Change in Net Position - Budgetary Basis	5,645	\$ (506,810)	\$ (255,000)	\$ (422,400)	(175,840)		
Net Cash Provided by Operating Activities	18,442						
<b>ENDING CASH BALANCE</b>	<b>\$ 853,240</b>	<b>\$ 346,430</b>	<b>\$ 598,240</b>	<b>\$ 175,840</b>	<b>\$ -</b>	<b>-49%</b>	<b>-100%</b>

Fiber Fund Budget Request Summary

FIBER FUND BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	Fiber Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			Fiber Amount	Other Fund Amount	Fiber Amount	Other Fund Amount			
General Repair and Maintenance	Utility Locates	310608 / 57160	10,000	-	10,000	-	\$ 20,000	Administrative	96
Contingency	Emergency Repair Contingency	310608 / 59310	50,000	-	50,000	-	\$ 100,000	Administrative	97

**Budget Highlight: Utility Locates**

Budget Request Summary

Budget Highlight - Utility Locates

Staff is recommending an increase in this line item by \$10,000 for utility locate services. Excavation activity has increased and the City must deploy its contractor to locate the fiber network more frequently. Utility locates are required by state law, and proactively protecting City assets helps to reduce or avoid emergency repair costs. Total costs in this line item are anticipated to be \$40,000.

**2023 Requested Amount: \$10,000**

**2024 Requested Amount: \$10,000**

Key Performance Area:  
Administrative

## Budget Highlight: Emergency Repair Contingency

### Budget Request Summary

#### Budget Highlight - Emergency Repair Contingency

Funds in this line are used for repair of the City's fiber optic assets if damaged. The City seeks reimbursement from the party responsible for the damage.

This line item has previously been budgeted at \$100,000 (4 repairs @ \$25,000) annually. Staff is recommending an increase of \$50,000 annually for a total of \$150,000 due to increased construction costs and activity.

**2023 Requested Amount: \$50,000**

**2024 Requested Amount: \$50,000**

Key Performance Area:  
Administrative

GIDs and CURA Budget Request Summary

GIDS AND CURA DECISION PACKAGES									
Department or Division	Budget Request Description	GID / CURA Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			GID / CURA Amount	Other Fund Amount	GID / CURA Amount	Other Fund Amount			
Foxridge GID	GID Project Management Services	730731 / 55010	7,500	-	7,500	-	\$ 15,000	Administrative	102
Walnut Hills GID	Fence Replacement Project	720721 / 57156	150,000	-	150,000	-	\$ 300,000	Signature Centennial	104
Walnut Hills GID	Entryway Landscape Improvements	720721 / 57156	100,000	-	-	-	\$ 100,000	Signature Centennial	105

GIDS AND CURA BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	GID / CURA Fund Account	2023		2024		Total Impact	Key Performance Area	Page #
			GID / CURA Amount	Other Fund Amount	GID / CURA Amount	Other Fund Amount			
Willow Creek GID	Willow Creek GID Wall Project Rebudget	750751 / 55010	1,483,000	-	-	-	\$ 1,483,000		107

Antelope GID (900)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 65,959	\$ 54,328	\$ 54,328	\$ 37,428	\$ 33,678	-31%	-10%
<b>Revenues</b>							
Property Tax	175,324	175,000	175,000	175,000	175,000	0%	0%
Specific Ownership Tax	11,077	8,000	10,500	10,000	10,000	25%	0%
Investment Income	17	400	400	400	400	0%	0%
<b>TOTAL REVENUES</b>	<b>186,418</b>	<b>183,400</b>	<b>185,900</b>	<b>185,400</b>	<b>185,400</b>	<b>1%</b>	<b>0%</b>
<b>Expenditures</b>							
County Treasurer Fee	2,630	2,625	2,625	2,625	2,625	0%	0%
Professional Services	15,700	6,250	18,300	6,250	6,250	0%	0%
Bank Fees	344	1,000	500	1,000	1,000	0%	0%
Principal	100,000	105,000	105,000	105,000	110,000	0%	5%
Interest	79,375	76,375	76,375	74,275	71,125	-3%	-4%
<b>TOTAL EXPENDITURES</b>	<b>198,049</b>	<b>191,250</b>	<b>202,800</b>	<b>189,150</b>	<b>191,000</b>	<b>-1%</b>	<b>1%</b>
NET CHANGE IN FUND BALANCE	(11,631)	(7,850)	(16,900)	(3,750)	(5,600)		
<b>ENDING FUND BALANCE</b>	\$ 54,328	\$ 46,478	\$ 37,428	\$ 33,678	\$ 28,078	-28%	-17%

Cherry Park GID (710)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 146,621	\$ 183,910	\$ 196,930	\$ 209,260	\$ 210,010	14%	0%
<b>Revenues</b>							
Property Tax	59,586	61,350	60,700	63,200	65,000	3%	3%
Specific Ownership Tax	3,770	3,000	3,750	3,500	3,500	17%	0%
Investment Income	3,959	2,000	1,200	1,500	1,500	-25%	0%
<b>TOTAL REVENUES</b>	<b>67,315</b>	<b>66,350</b>	<b>65,650</b>	<b>68,200</b>	<b>70,000</b>	<b>3%</b>	<b>3%</b>
<b>Expenditures</b>							
County Treasurer Fee	894	930	920	950	975	2%	3%
Professional Services	4,900	2,500	2,500	2,500	2,500	0%	0%
Bank Fees	305	400	900	500	500	25%	0%
City Attorney's Office Service	-	2,000	2,000	4,000	5,000	100%	25%
Grounds Maintenance	10,319	39,500	39,500	51,500	49,500	30%	-4%
General Repair and Maintenance	6,584	-	-	-	-	N/A	N/A
Utilities	7,024	8,000	7,500	8,000	8,000	0%	0%
<b>TOTAL EXPENDITURES</b>	<b>30,026</b>	<b>53,330</b>	<b>53,320</b>	<b>67,450</b>	<b>66,475</b>	<b>26%</b>	<b>-1%</b>
NET CHANGE IN FUND BALANCE	37,289	13,020	12,330	750	3,525		
<b>ENDING FUND BALANCE</b>	\$ 183,910	\$ 196,930	\$ 209,260	\$ 210,010	\$ 213,535	7%	2%



Foxridge GID (730)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 2,014,326	\$ 492,968	\$ 492,968	\$ 543,608	\$ 494,408	10%	-9%
<b>Revenues</b>							
Property Tax	207,222	204,600	203,400	205,840	206,270	1%	0%
Specific Ownership Tax	12,088	5,000	11,500	10,000	10,000	100%	0%
Investment Income	2,619	1,500	1,200	1,500	1,500	0%	0%
Miscellaneous Loan Proceeds	220	-	-	-	-	N/A	N/A
<b>TOTAL REVENUES</b>	<b>222,148</b>	<b>211,100</b>	<b>216,100</b>	<b>217,340</b>	<b>217,770</b>	<b>3%</b>	<b>0%</b>
<b>Expenditures</b>							
Elections	-	-	-	-	-	N/A	N/A
County Treasurer Fee	3,094	3,070	3,050	3,100	3,110	1%	0%
Professional Services	1,576,123	3,000	3,000	85,500	10,500	2750%	-88%
Bank Fees	122	500	250	500	500	0%	0%
City Attorney's Office Service	2,807	5,000	2,500	4,000	4,000	-20%	0%
Grounds Maintenance	19,447	37,500	20,000	37,500	37,500	0%	0%
Utilities	3,265	4,750	3,500	4,750	4,750	0%	0%
Principal	85,000	90,000	90,000	90,000	90,000	0%	0%
Interest	53,648	43,160	43,160	41,190	39,220	-5%	-5%
<b>TOTAL EXPENDITURES</b>	<b>1,743,506</b>	<b>186,980</b>	<b>165,460</b>	<b>266,540</b>	<b>189,580</b>	<b>43%</b>	<b>-29%</b>
NET CHANGE IN FUND BALANCE	(1,521,358)	24,120	50,640	(49,200)	28,190		
<b>ENDING FUND BALANCE</b>	<b>\$ 492,968</b>	<b>\$ 517,088</b>	<b>\$ 543,608</b>	<b>\$ 494,408</b>	<b>\$ 522,598</b>	<b>-4%</b>	<b>6%</b>

**Decision Package: Foxridge GID Project Management Services**

**Budget Request Summary**

Decision Package - Foxridge GID Project Management Services (contracted)

The Foxridge GID representative has requested the FGID Board budget funds to support project management and contract administration services. There has been an increase in the workload required to manage the FGID and that is expected to continue. The neighborhood improvement association has identified several landscaping improvement projects that will require substantial planning and management efforts. Project management services are also anticipated to be needed for the ongoing management and maintenance of the new fence.

Walnut Hills GID has had a similar structure for its internal management for a number of years. Despite that fact, the Board should be aware this could be a controversial item within the Foxridge neighborhood specifically, based on feedback received. It has been presented to Staff that there may be residents within the neighborhood willing to volunteer their time and services, potentially mitigating the need for management and contract administration services.

If the budget request is approved, Staff will work with the GID Representative to conduct a selection process for project management and contract administration services.

**2023 Requested Amount: \$7,500**  
**2024 Requested Amount: \$7,500**

Key Performance Area:  
Administrative

Walnut Hills GID (720)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 723,815	\$ 760,376	\$ 760,376	\$ 762,276	\$ 491,436	0%	-36%
<b>Revenues</b>							
Property Tax	90,522	92,600	92,100	95,800	98,200	3%	3%
Specific Ownership Tax	5,725	5,500	5,400	5,500	5,500	0%	0%
Investment Income	360	5,000	2,500	3,000	3,000	-40%	0%
Insurance Proceeds	775	-	-	-	-	N/A	N/A
<b>TOTAL REVENUES</b>	<b>97,382</b>	<b>103,100</b>	<b>100,000</b>	<b>104,300</b>	<b>106,700</b>	<b>1%</b>	<b>2%</b>
<b>Expenditures</b>							
County Treasurer Fee	1,492	1,400	1,400	1,440	1,480	3%	3%
Professional Services	11,719	9,500	15,000	12,500	12,500	32%	0%
Bank Fees	5,582	400	450	500	500	25%	0%
City Attorney's Office Service	501	2,000	500	5,000	2,500	150%	-50%
Grounds Maintenance	41,058	111,700	80,000	354,700	242,200	218%	-32%
Utilities	469	1,000	750	1,000	1,000	0%	0%
<b>TOTAL EXPENDITURES</b>	<b>60,821</b>	<b>126,000</b>	<b>98,100</b>	<b>375,140</b>	<b>260,180</b>	<b>198%</b>	<b>-31%</b>
NET CHANGE IN FUND BALANCE	36,561	(22,900)	1,900	(270,840)	(153,480)		
<b>ENDING FUND BALANCE</b>	\$ 760,376	\$ 737,476	\$ 762,276	\$ 491,436	\$ 337,956	-33%	-31%

**Decision Package: Walnut Hills GID Fence Replacement Project**

**Budget Request Summary**

Decision Package – Walnut Hills GID Fence Replacement Project

Portions of the current cedar fence in the Walnut Hills GID are nearing end of life. Within the WHGID fund, money has been set aside in prior years to eventually replace the fence. The fund has a substantial fund balance for this purpose. The neighborhood intends to replace the existing fence with Trex over an extended time period. WHGID anticipates replacing a portion of the fence each year. If approved, the Board will see expenditures outpace revenues until construction of the new fence is complete or ending fund balance is significantly reduced. This request represents an incremental approach to replacing the fence.

Depending on the amount completed each year and the lifetime of the current cedar fence, current funds and future revenues may not be sufficient to fully replace the existing fence. Staff will work with the Walnut Hills GID to monitor progress and develop an alternative approach if it becomes necessary.

**2023 Requested Amount: \$150,000**  
**2024 Requested Amount: \$150,000**

Key Performance Area:  
Signature Centennial

**Decision Package: Walnut Hills GID Entryway Landscape Improvements**

Budget Request Summary

Decision Package - Walnut Hills GID Entryway Improvements

The Walnut Hills GID has requested \$100,000 in funding for landscape improvements, to include new plants and trees, rocks, and mulch at entrances to the neighborhood along Arapahoe Road.

**2023 Requested Amount: \$100,000**  
**2024 Requested Amount: \$ -**

Key Performance Area:  
Signature Centennial

Willow Creek GID (750)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed to 2022 Budget	2024 Proposed to 2023 Proposed
				2023 Proposed	2024 Proposed		
<b>BEGINNING FUND BALANCE</b>	\$ 4,942,271	\$ 4,642,050	\$ 4,642,050	\$ 1,597,880	\$ 24,380	-66%	-98%
<b>Revenues</b>							
Property Tax	298,752	297,550	297,550	300,050	301,800	1%	1%
Specific Ownership Tax	18,207	7,000	10,500	10,000	10,000	43%	0%
Investment Income	40,110	3,000	1,500	1,500	1,000	-50%	-33%
<b>TOTAL REVENUES</b>	<b>357,069</b>	<b>307,550</b>	<b>309,550</b>	<b>311,550</b>	<b>312,800</b>	<b>1%</b>	<b>0%</b>
<b>Expenditures</b>							
County Treasurer Fee	4,472	4,900	4,470	4,500	4,550	-8%	1%
Professional Services	381,086	4,602,500	3,143,500	1,600,000	2,500	-65%	-100%
Bank Fees	202	500	200	500	500	0%	0%
City Attorney Services	5,795	5,000	5,000	5,000	5,000	0%	0%
Grounds Maintenance	453	10,000	-	10,000	10,000	0%	0%
Principal	40,000	70,000	7,000	75,000	80,000	7%	7%
Interest	224,883	193,550	193,550	190,050	186,300	-2%	-2%
Bond Issuance	400	-	-	-	-	N/A	N/A
<b>TOTAL EXPENDITURES</b>	<b>657,290</b>	<b>4,886,450</b>	<b>3,353,720</b>	<b>1,885,050</b>	<b>288,850</b>	<b>-61%</b>	<b>-85%</b>
NET CHANGE IN FUND BALANCE	(300,221)	(4,578,900)	(3,044,170)	(1,573,500)	23,950		
<b>ENDING FUND BALANCE</b>	<b>\$ 4,642,050</b>	<b>\$ 63,150</b>	<b>\$ 1,597,880</b>	<b>\$ 24,380</b>	<b>\$ 48,330</b>	<b>-61%</b>	<b>98%</b>

**Budget Highlight: Willow Creek GID Wall Project Rebudget**

**Budget Request Summary**

Budget Highlight - Willow Creek GID Wall Project Rebudget

The 2023 budget for the Willow Creek GID will include a rebudget of \$1,483,000 to complete the construction of the wall project. Total construction costs (\$3,725,000) have not increased and no new money is required.

The contractor for the wall project has extended the completion date of the perimeter wall to Spring 2023. There are a variety of issues contributing to this extension, including unexpected right-of-way work and more significant utility conflicts than originally anticipated.

**2023 Requested Amount: \$1,483,000**  
**2024 Requested Amount: \$ -**

Key Performance Area:  
Administrative

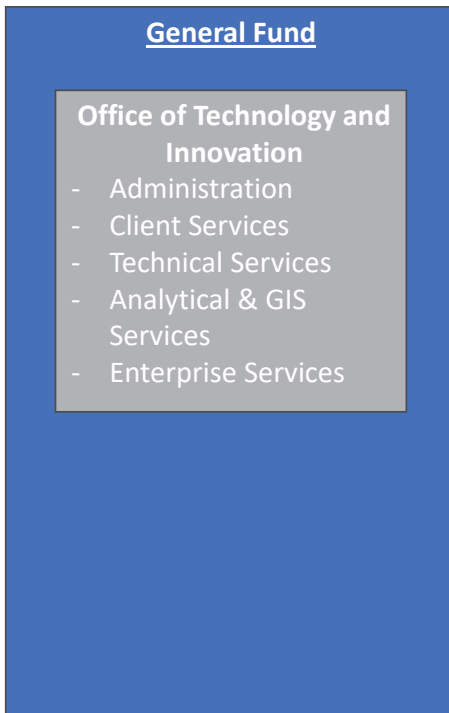
Centennial Urban Redevelopment Authority (740)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ 451,565	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	0%	0%
<b>Revenues</b>							
Property Tax	4,773,846	5,650,000	5,300,000	5,460,000	5,625,000	-3%	3%
Sales Tax	373,805	510,000	590,000	770,000	807,000	51%	5%
Investment Income	-	500	500	500	500	0%	0%
Miscellaneous Revenues	17,946	100,000	50,000	100,000	100,000	0%	0%
<b>TOTAL REVENUES</b>	<b>5,165,597</b>	<b>6,260,500</b>	<b>5,940,500</b>	<b>6,330,500</b>	<b>6,532,500</b>	<b>1%</b>	<b>3%</b>
<b>Expenditures</b>							
County Treasurer Fee	73,177	84,750	79,500	81,900	84,400	-80%	0%
Professional Services	353,491	98,000	50,250	100,000	100,000	-3%	3%
Bank Fees	117	2,500	250	500	500	51%	5%
Property Tax Pass-Thru	4,700,260	5,565,250	5,220,500	5,378,100	5,540,600	1%	3%
Sales Tax Pass-Thru	373,805	510,000	590,000	770,000	807,000	N/A	N/A
<b>TOTAL EXPENDITURES</b>	<b>5,500,850</b>	<b>6,260,500</b>	<b>5,940,500</b>	<b>6,330,500</b>	<b>6,532,500</b>	<b>1%</b>	<b>3%</b>
NET CHANGE IN FUND BALANCE	(335,253)	-	-	-	-		
<b>ENDING FUND BALANCE</b>	<b>\$ 116,312</b>	<b>\$ 116,312</b>	<b>\$ 116,312</b>	<b>\$ 116,312</b>	<b>\$ 116,312</b>	<b>0%</b>	<b>0%</b>



**2022 Adopted Budget Structure**

General Fund – Office of Technology and Innovation



**2023 / 2024 Proposed Budget Structure**  
General Fund – Office of Information Technology

General Fund

**Office of Information  
Technology**

- Administration
- Client Services
- Technical Services

As part of the development of the 2023 / 2024 Proposed Budget, the Staffing structure for IT was evaluated and flattened.

Department was restructured into two “divisions,” with an administration section.

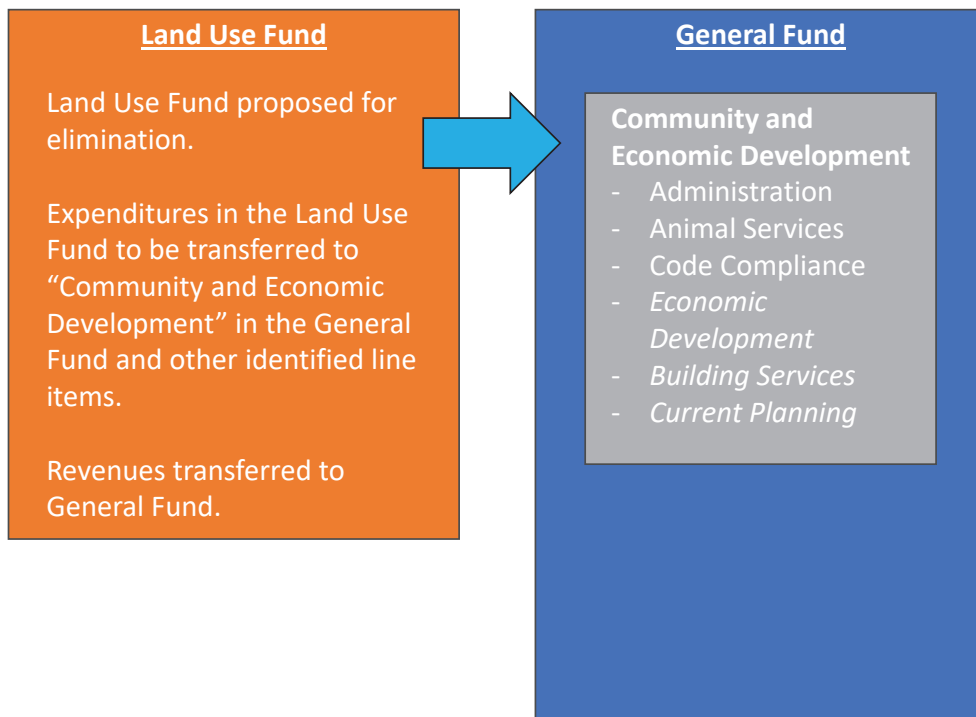
**2022 Adopted Budget Structure**

Relationship of Land Use Fund and General Fund - Community and Economic Development



## 2023 / 2024 Proposed Budget Structure

### Relationship of Land Use Fund and General Fund - Community and Economic Development

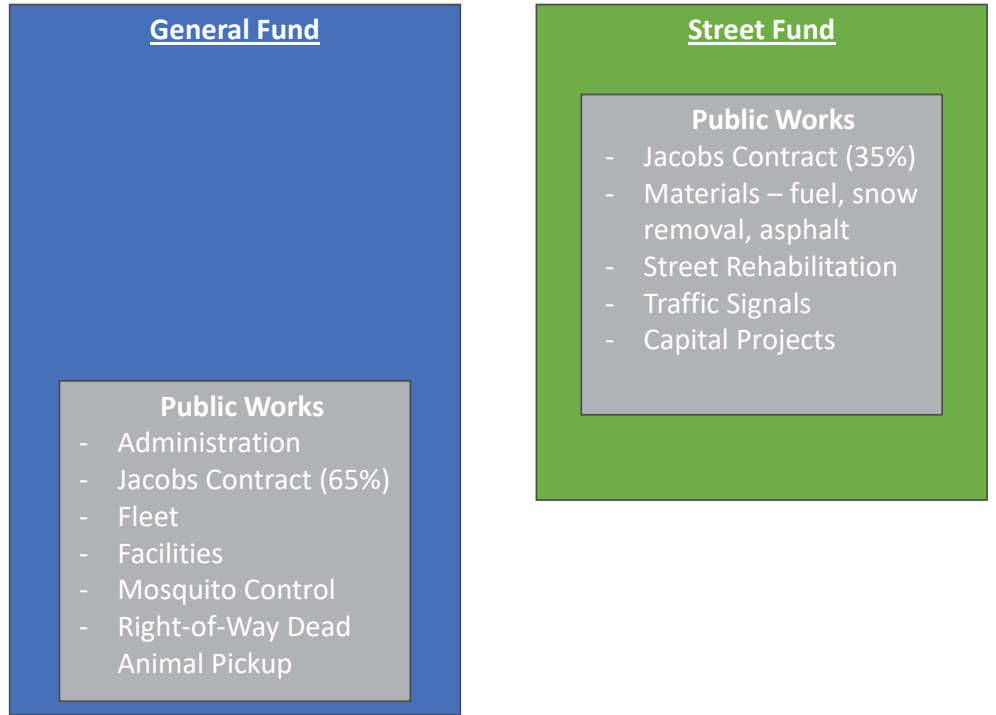


**2023 / 2024 Proposed Budget Structure**  
**Land Use Fund Migration**

<b>Land Use Fund Migration</b>					
<b>Land Use Fund Account</b>	<b>2022 Adopted Budget</b>		<b>2023 Relocated Costs</b>	<b>Department</b>	<b>Account</b>
Salaries and Wages	1,374,520		1,411,640	CED	Salaries and Wages
Benefits	560,940		584,844	CED	Benefits
Annual Compensation	34,000		82,500	Central Services	Annual Compensation
Office Supplies	12,000		10,000	Central Services	Office Supplies
Postage and Courier	500		500	Central Services	Postage and Courier
Non-Capital Equipment	15,000		10,000	CED - Building	Non-Capital Equipment
Materials - Fuel	500		500	Public Works (Fleet)	Material - Fuel
Board/Comm/Comm Activities	20,700		5,200	City Clerk	Board/Comm/Comm Activities
			14,000	Central Services	Professional Development
			1,500	Central Services	Dues and Memberships
Professional Services	755,000		205,000	CED - Planning	Professional Services
			100,000	CED - Planning	Project Specific
			300,000	CED - Building	Professional Services
Printing Services	5,000		1,000	Communications	Printing Services
Merchant Card Services	80,000		83,000	Central Services	Merchant Card Services
Financial Accounting Services	2,000		8,424	Finance	Financial Accounting Services
City Attorney's Office Service	214,240		230,000	CED - Administration	City Attorney's Office Service
Annexations	50,000		50,000	CED - Planning	Professional Services
Engineering Services	20,000		-	-	
Land Use Contracted Services	120,000		-	-	
Permitting and Inspections	471,570		-	-	
Professional Development	44,750		64,100	Central Services	Professional Development
Dues and Memberships	4,550		11,540	Central Services	Dues and Memberships
Subscriptions	1,500		1,600	Central Services	Dues and Memberships
Onboarding and Recruitment	-		-	-	
Software Licensing and Mainten	127,120		127,120	OTI	Software Licensing and Maintenanc
Facility Lease	9,720		-	-	
Copiers	9,300		9,300	OTI	Copiers
Other Incentives	10,000		10,000	CED - Building	Other Incentives

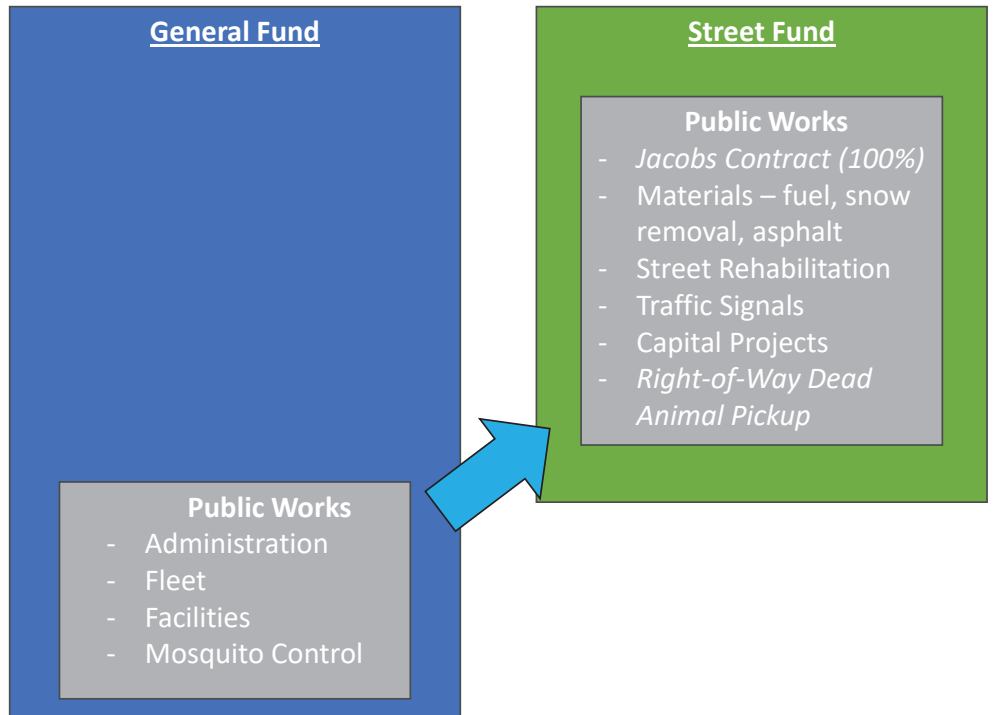
**2022 Adopted Budget Structure**

Relationship of General Fund and Street Fund – Public Works Costs



**2023 / 2024 Proposed Budget Structure**

**Relationship of General Fund and Street Fund – Public Works Costs**





## 2023 / 2024 Proposed Budget Structure

### Land Use Fund, General Fund, and Street Fund Summary

#### Land Use Fund

Land Use Fund proposed for elimination.

Expenditures in the Land Use Fund to be transferred to “Community and Economic Development” in the General Fund and other identified line items.

Revenues transferred to General Fund.

#### General Fund

##### **Community and Economic Development**

- Economic Development
- Building Services
- Current Planning
- Administration
- Animal Services
- Code Compliance

##### **Office of Information Technology**

- Administration
- Client Services
- Technical Services

##### **Public Works**

- Administration
- Fleet
- Facilities
- Mosquito Control

#### Street Fund

##### **Public Works**

- Jacobs Contract (100%)
- Materials – fuel, snow removal, asphalt
- Street Rehabilitation
- Traffic Signals
- Capital Projects
- Right-of-Way Dead Animal Pickup

Land Use Fund (300)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	N/A
<b>Revenues</b>							
Contractor License	237,964	240,000	232,000	-	-	-100%	N/A
Other Permits	224,243	148,000	175,000	-	-	-100%	N/A
Building Permits	2,198,762	2,425,000	2,300,000	-	-	-100%	N/A
Plan Review Fees	1,009,549	710,000	810,000	-	-	-100%	N/A
Planning Plan Review Fees	376,019	290,000	270,000	-	-	-100%	N/A
Building Re-inspection Fees	2,703	6,000	4,500	-	-	-100%	N/A
Grant Revenue	-	200,000	200,000	-	-	-100%	N/A
Rent Recovery Contractor	22,626	-	-	-	-	N/A	N/A
Miscellaneous Revenues	79,918	80,000	75,000	-	-	-100%	N/A
Other Reimbursements	3,062	4,000	4,000	-	-	-100%	N/A
<b>Subtotal Revenues</b>	<b>4,154,849</b>	<b>4,103,000</b>	<b>4,070,500</b>	-	-	<b>-100%</b>	<b>N/A</b>
<b>Other Financing Sources</b>							
Transfer In From General Fund	808,660	221,000	221,000	-	-	-100%	N/A
<b>TOTAL REVENUES &amp; TRANSFERS</b>	<b>4,963,509</b>	<b>4,324,000</b>	<b>4,291,500</b>	-	-	<b>-100%</b>	<b>N/A</b>

Land Use Fund (300)

BUDGET DETAIL	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Proposed	2024 Proposed
				2023 Proposed	2024 Proposed	to 2022 Budget	to 2023 Proposed
<b>Personnel Costs</b>	<b>658,123</b>	<b>1,935,460</b>	<b>1,534,710</b>	-	-	<b>-100%</b>	<b>N/A</b>
Salaries and Wages	496,792	1,374,520	1,138,490	-	-	-100%	N/A
Benefits	161,331	560,940	396,220	-	-	-100%	N/A
<b>Departmental Costs</b>	<b>2,489,500</b>	<b>2,228,450</b>	<b>1,183,250</b>	-	-	<b>-100%</b>	<b>N/A</b>
Annual Compensation	-	34,000	-	-	-	-100%	N/A
Office Supplies	2,008	12,000	12,000	-	-	-100%	N/A
Postage and Courier	44	500	250	-	-	-100%	N/A
Non-Capital Equipment	49,506	30,000	14,500	-	-	-100%	N/A
Materials Fuel	123	500	4,500	-	-	-100%	N/A
Boards, Commissions and Community Activities	3,307	20,700	7,000	-	-	-100%	N/A
Professional Services	15,855	955,000	600,000	-	-	-100%	N/A
Printing Services	1,703	5,000	3,000	-	-	-100%	N/A
Merchant Card Services	129,006	80,000	75,000	-	-	-100%	N/A
Financial Accounting Services	2,917	2,000	3,000	-	-	-100%	N/A
City Attorney's Office Service	173,418	214,240	200,000	-	-	-100%	N/A
Annexations	28,534	50,000	25,000	-	-	-100%	N/A
Engineering Services	-	20,000	10,000	-	-	-100%	N/A
Land Use Contracted Services	104,023	120,000	50,000	-	-	-100%	N/A
Permitting and Inspections	1,859,130	471,570	-	-	-	-100%	N/A
Transit & Shelter Administration	13,544	-	-	-	-	N/A	N/A
Professional Development	10,127	44,750	40,000	-	-	-100%	N/A
Dues and Memberships	2,450	4,550	2,500	-	-	-100%	N/A
Subscriptions	119	1,500	1,500	-	-	-100%	N/A
Onboarding and Recruitment	-	-	21,000	-	-	N/A	N/A
Software Licensing and Maintenance	89,894	127,120	99,000	-	-	-100%	N/A
Facility Lease	-	9,720	-	-	-	-100%	N/A
Copiers	3,591	15,300	15,000	-	-	-100%	N/A
Other Incentives	200	10,000	-	-	-	-100%	N/A
<b>Subtotal Expenditures</b>	<b>3,147,623</b>	<b>4,163,910</b>	<b>2,717,960</b>	-	-	<b>-100%</b>	<b>N/A</b>
<b>Other Financing Uses</b>							
Transfer Out To General Fund	1,815,885	160,090	1,573,540	-	-	-100%	N/A
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>4,963,509</b>	<b>4,324,000</b>	<b>4,291,500</b>	-	-	<b>-100%</b>	<b>N/A</b>
NET CHANGE IN FUND BALANCE	-	-	-	-	-		
<b>ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>	<b>N/A</b>

# Centennial

2023/24 Revenue Manual



# INTRODUCTION

*The Department of Finance is pleased to present the Revenue Manual for the budget years 2023 and 2024 on behalf of the City of Centennial*

This document is intended to provide City Council, staff and the community a comprehensive guide to the City's major revenue sources. Within this revenue manual, readers will find the City's revenues categorized by fund, a description of each revenue source and pertinent data visualizations. Additionally, this document is designed to educate readers on the types of revenues the City receives, how they are collected, for what purposes they are intended and which tools the City uses in forecast models. For more information on revenue data and long-term planning efforts, readers are encouraged to review the City's adopted budget document.

The information provided in this document for each revenue source includes:

- Fund - the financial bucket each revenue falls into.
- Description - an overview of how and why the revenue is received.
- Restrictions - certain revenues in the City's budget may only be used for specific needs.
- Forecasting Method - the tools and metrics the City uses to project revenue performances.
- Rate - the amount of fees, taxes, licenses, etc. that are collected.
- Sources - from where the revenue is derived.
- Collecting Agency - the entity (City, County, State) that receives the revenue.



# GENERAL FUND

The General Fund is the City's operating fund. It accounts for most financial resources of the general government. The General Fund provides the resources necessary to sustain the day-to-day activities of the City.





# GENERAL FUND SUMMARY

## Taxes

Sales Tax (60%)

Property Tax (17%)

Construction Use Tax (4%)

Specific Ownership Tax (1%)

Cigarette Tax (<1%)

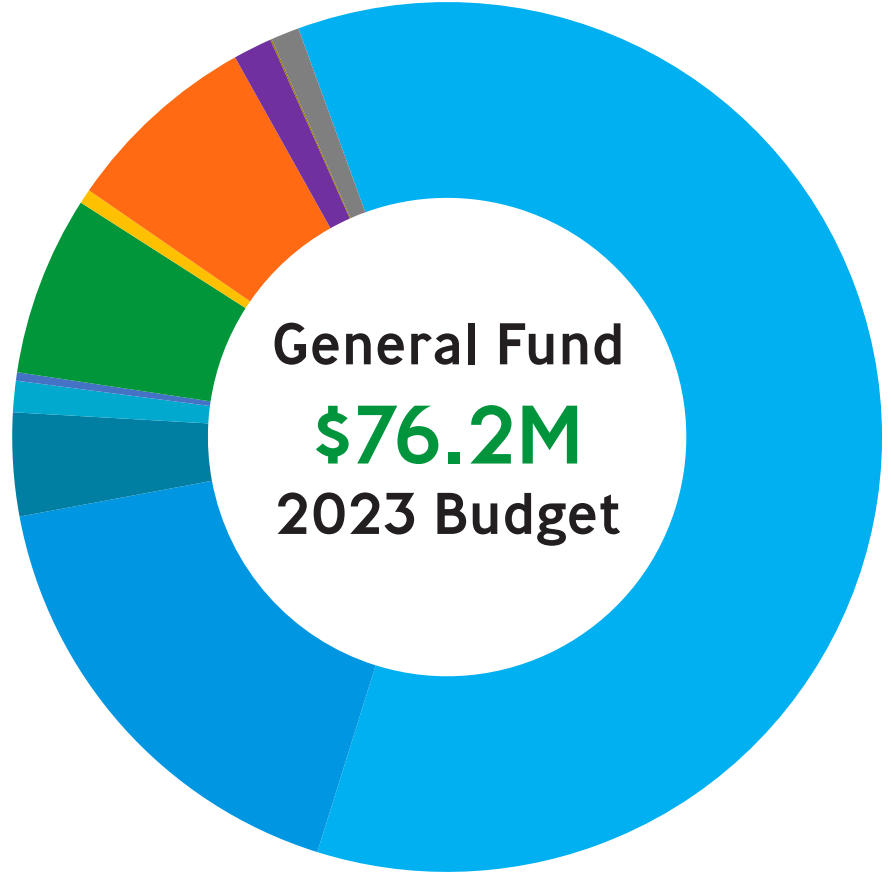
Franchise Fees (7%)

Fines & Fees (7%)

Investment Income (2%)

Licenses & Permits (1%)

All Other Revenues (1%)



BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Budget		2024 Proposed - 2023 Proposed	
				YEAR 1 2023 Proposed	YEAR 2 2024 Proposed	\$ Change	% Change	\$ Change	% Change
Sales Tax	\$ 44,010,307	\$ 41,240,000	\$ 44,690,000	\$ 46,035,000	\$ 47,210,000	\$ 4,795,000	12%	\$ 1,175,000	3%
Property Tax	12,515,081	12,950,000	13,200,000	13,150,000	13,500,000	200,000	2%	350,000	3%
Construction Use Tax	3,144,057	2,795,000	3,161,000	2,925,000	2,931,500	130,000	5%	6,500	0%
Specific Ownership Tax	877,588	896,500	880,500	887,000	895,000	(9,500)	-1%	8,000	1%
Cigarette Tax	208,045	232,600	198,600	238,200	239,400	5,600	2%	1,200	1%
Fines & Fees	1,617,741	1,660,900	1,513,800	5,046,000	5,304,900	3,385,100	204%	258,900	5%
Licenses & Permits	153,832	185,000	188,200	412,200	441,400	227,200	123%	29,200	7%
Franchise Fees	5,396,494	5,093,000	5,450,200	5,560,600	5,580,800	467,600	9%	20,200	0%
Investment Income	887,279	1,450,000	1,250,000	1,100,000	1,000,000	(350,000)	-24%	(100,000)	-9%
Intergovernmental Revenue*	102,144	3,880,590	40,000	40,000	40,000	(3,840,590)	-99%	-	0%
All Other Revenue*	4,257,262	766,700	5,349,700	804,000	814,500	37,300	5%	10,500	1%
<b>TOTAL GENERAL FUND</b>	<b>\$ 73,169,832</b>	<b>\$ 71,150,290</b>	<b>\$ 75,922,000</b>	<b>\$ 76,198,000</b>	<b>\$ 77,957,500</b>	<b>\$ 5,047,710</b>	<b>7%</b>	<b>\$ 1,759,500</b>	<b>2%</b>

\* Revenues received from Federal ARPA disbursements can be found in the All Other Revenue category in the 2022 Projected column but were budgeted in the Intergovernmental Revenue category in the 2022 Budget column.



# Sales Tax

1

## RATE

- 2.5% tax rate on eligible goods & services

2

## SOURCES

- Consumers
- Audits
- Penalties & Interest

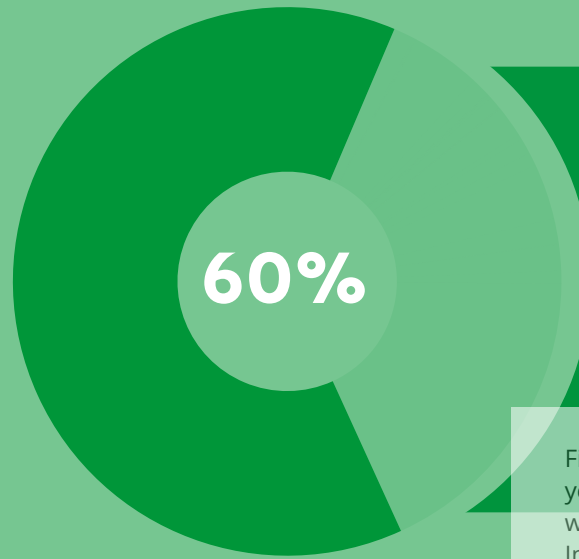
3

## WHO COLLECTS?

- City of Centennial (received via daily deposit)

## INFO

# 2023 Financial Snapshot



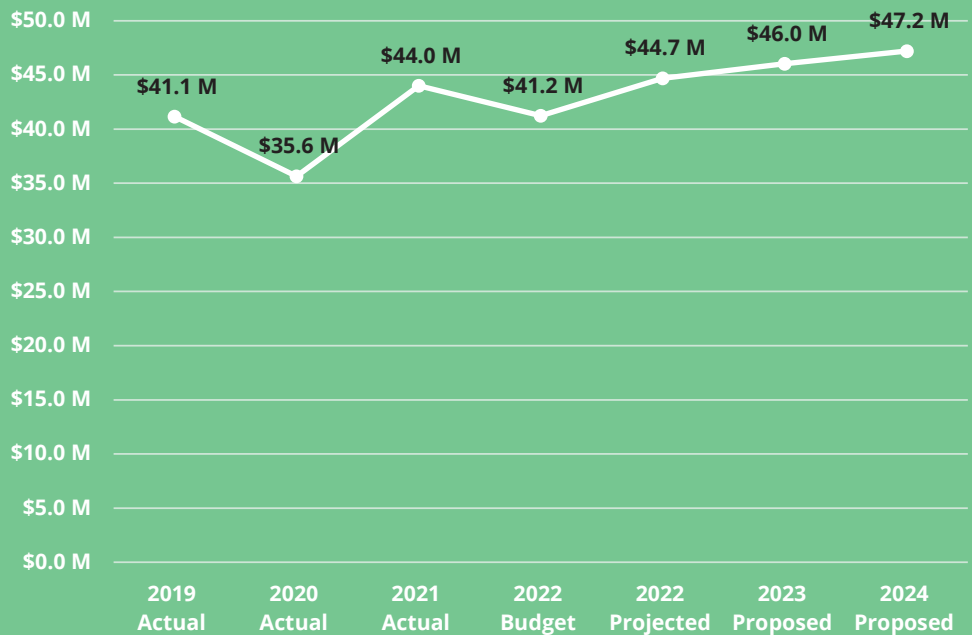
Sales Tax Revenue

\$45.4M

General Fund Total

\$71.8M

Fiscal year 2019 and prior years includes \$2.8M that was reserved for street use. In 2020, these monies were allocated to the Street Fund.



# Additional Details

### Description

Retail sales tax is a consumption tax levied upon the sale of tangible personal property and specific services, paid by consumers and collected by vendors on the City's behalf.

### Restrictions

Incentive agreements within the City's sales tax areas, including:

- Streets at SouthGlenn
- Centennial Center

### Forecasting Method

Retail sales tax revenue is calculated using historical data, relevant economic indicators and current market trends.

## Construction Use Tax

1

### RATE

- 2.5% tax rate on the price of materials

2

### SOURCES

- General contractors
- Builders & Contractors
- Property owners

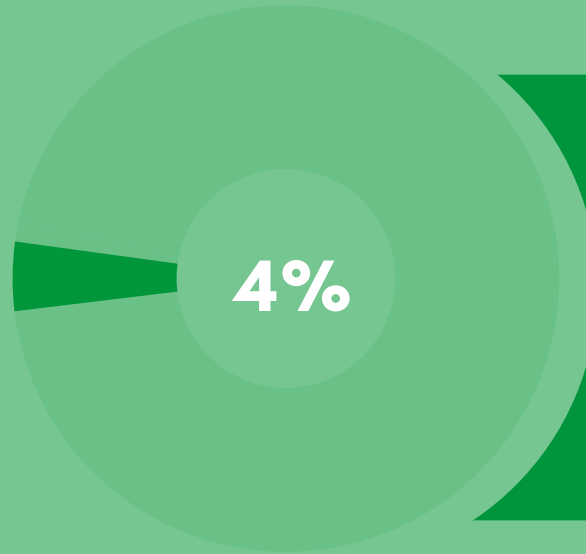
3

### WHO COLLECTS?

- City of Centennial (received via daily deposit)

INFO

## 2023 Financial Snapshot



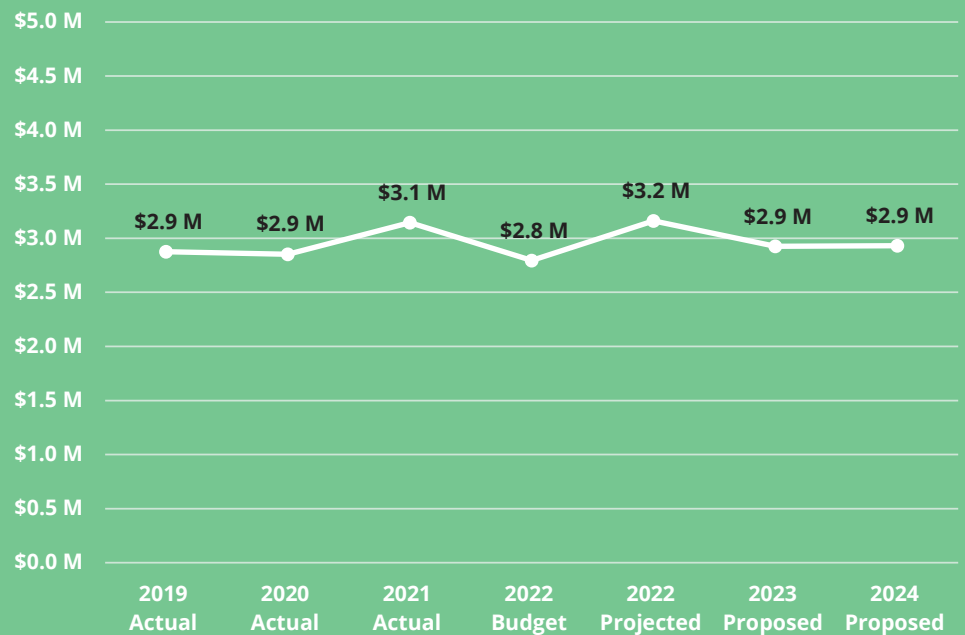
### Construction Use

#### Revenue

\$2.9M

#### General Fund Total

\$71.8M



## Additional Details

### Description

Construction use tax is a tax imposed on the price of materials used for construction purposes, generally at the time a building permit is issued to a contractor or homeowner within the City, to build or remodel commercial and residential properties.

### Restrictions

The revenues generated may be used for any purpose authorized by law and City Council.

### Forecasting Method

Construction use tax revenues are based on historical data, relevant local economic indicators and data from the Association of General Contractors and the Colorado Home Builders Association.

# Property Tax

1

## RATE

- 4.982 mills + additional refunds or abatements from the prior year

2

## SOURCES

- Property owners

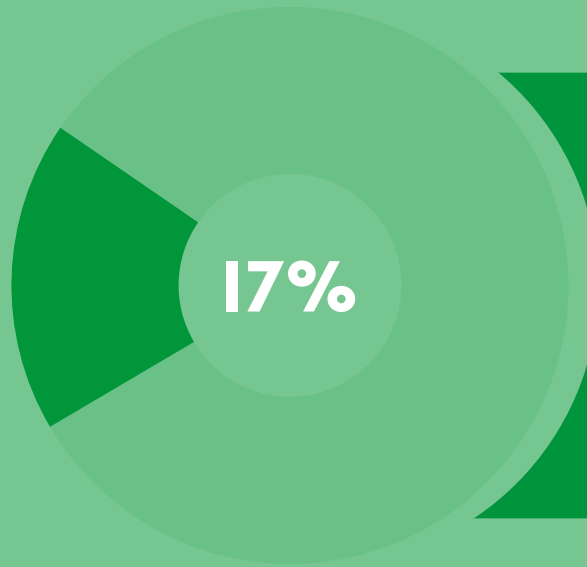
3

## WHO COLLECTS?

- Arapahoe County (remitted to the city on the 10th day of the following month)

## INFO

# 2023 Financial Snapshot



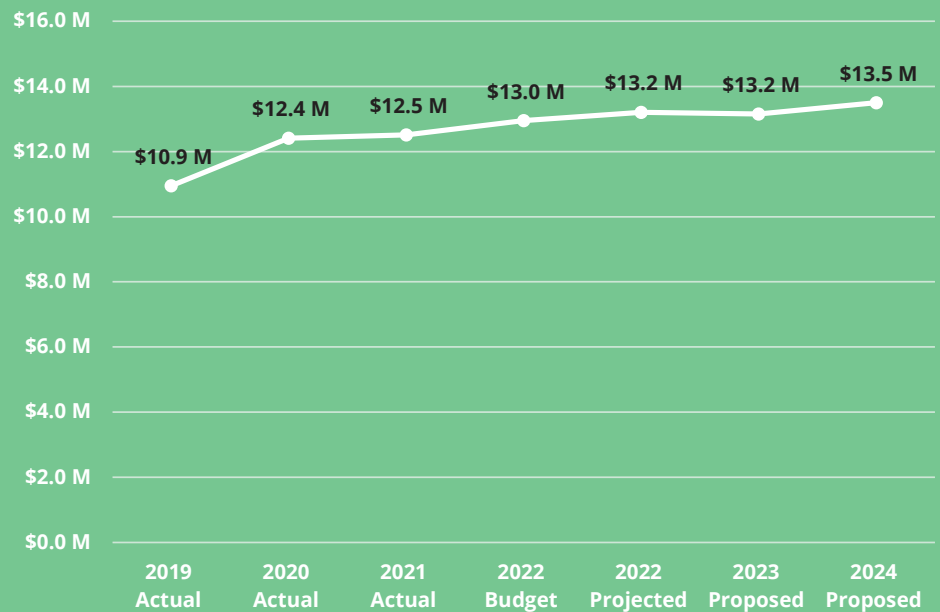
## Property Tax

### Revenue

**\$13.0M**

### General Fund Total

**\$71.8M**



# Additional Details

## Description

Property tax is a tax assessed against all real and business property. Assessed values are set by the Arapahoe County Assessor's Office and values are re-assessed every odd year. The collection of the tax has three due dates during the fiscal year; 2/28, 4/30, and 6/15.

## Restrictions

- Centennial Urban Redevelopment Authority (CURA) receives property tax increments for the tax assessed at the Streets at SouthGlenn.
- Business Personal Property Tax (BPPT); exemption of \$100,000 of BPPT value.

## Forecasting Method

Property tax revenues are based on historical data, relevant local economic indicators assessed property valuations, foreclosure activity and annexation agreements.

## Specific Ownership Tax

1

### RATE

- Tax rate is based on age and class of each registered vehicle

2

### SOURCES

- Consumers
- Motor vehicle owners

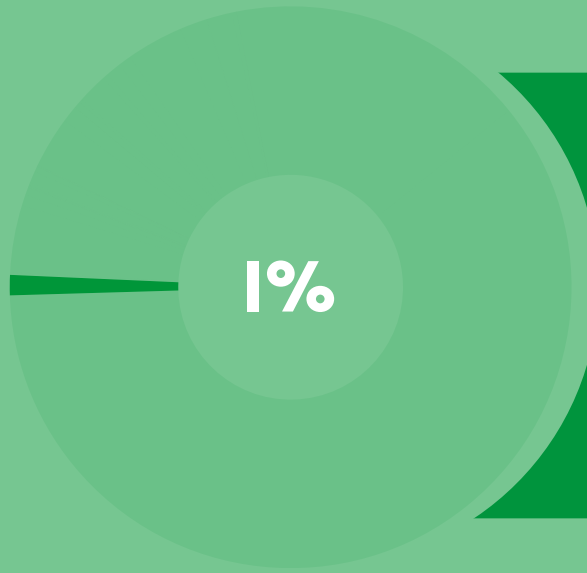
3

### WHO COLLECTS?

- Arapahoe County (remitted to the city on the 10th day of the following month)

INFO

## 2023 Financial Snapshot



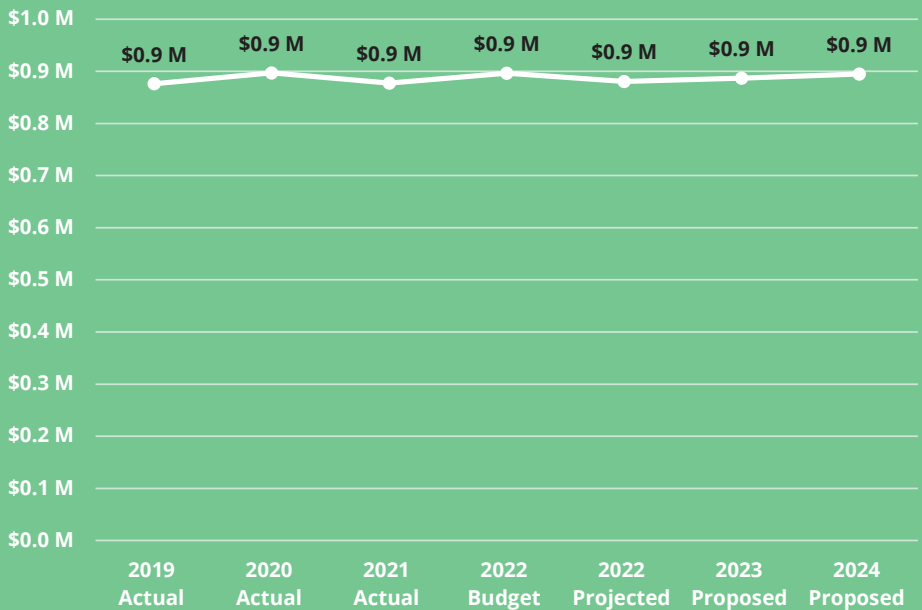
Specific Ownership

Tax Revenue

\$0.9M

General Fund Total

\$71.8M



## Additional Details

### Description

Specific Ownership taxes are levied by the Colorado General Assembly on all motor vehicles, wheeled trailers, semi-trailers, trailer coaches, mobile homes, and self-propelled construction equipment. The tax rate is based on the year of manufacture, class and original taxable value of each vehicle as defined by state statutory authority.

### Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

### Forecasting Method

Specific Ownership Tax revenues are based on historic trends. Considerations for these revenue projections include vehicle sales and annexations (favorable effect).

# Cigarette Tax

1

## RATE

- State-imposed \$0.84 excise tax per pack (27% distribution model)

2

## SOURCES

- Consumers
- Cigarette purchases

3

## WHO COLLECTS?

- State of Colorado (remitted to the city sixty days after the end of each month)

## INFO

# 2023 Financial Snapshot



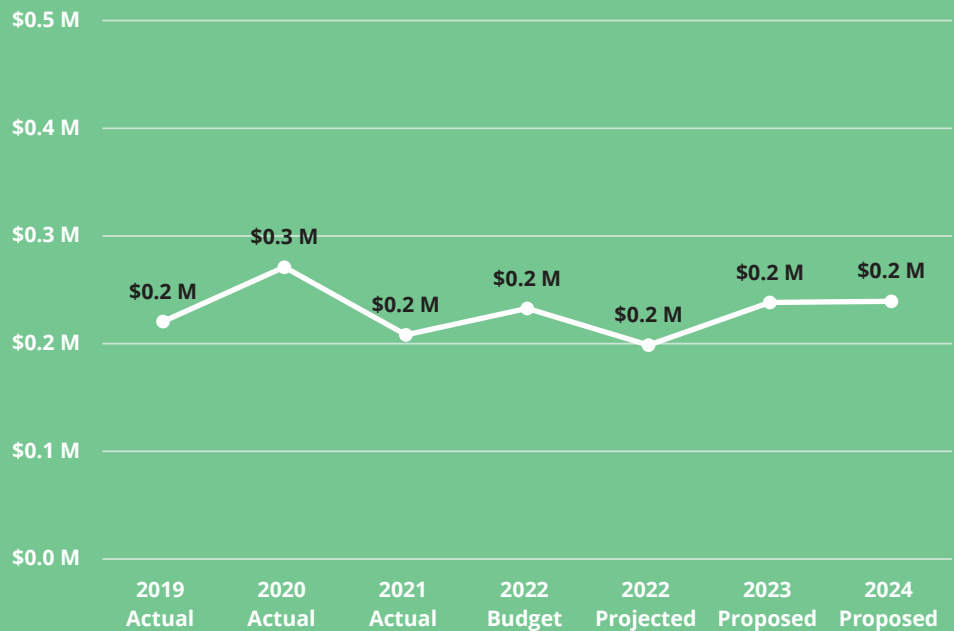
## Cigarette Tax

### Revenue

\$0.2M

### General Fund Total

\$71.8M



# Additional Details

## Description

The City receives appropriations from the State of Colorado. The State disburses an amount equal to 27% of statewide cigarette tax revenues to local governments in proportion to the amount of cigarette sales revenue collected within the boundaries of the City.

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Cigarette tax revenues are projected to remain relatively flat in the out-years as indicators show a plateau in cigarette smoking rates, though emerging trends may have an effect on future projections.

# Franchise Fees

1

## RATE

- 5% Cable TV franchise fee
- 3% Gas & Electric franchise fee

2

## SOURCES

- Vendors (Cable, Gas & Electric)
- Consumers; fees may be passed on to customers

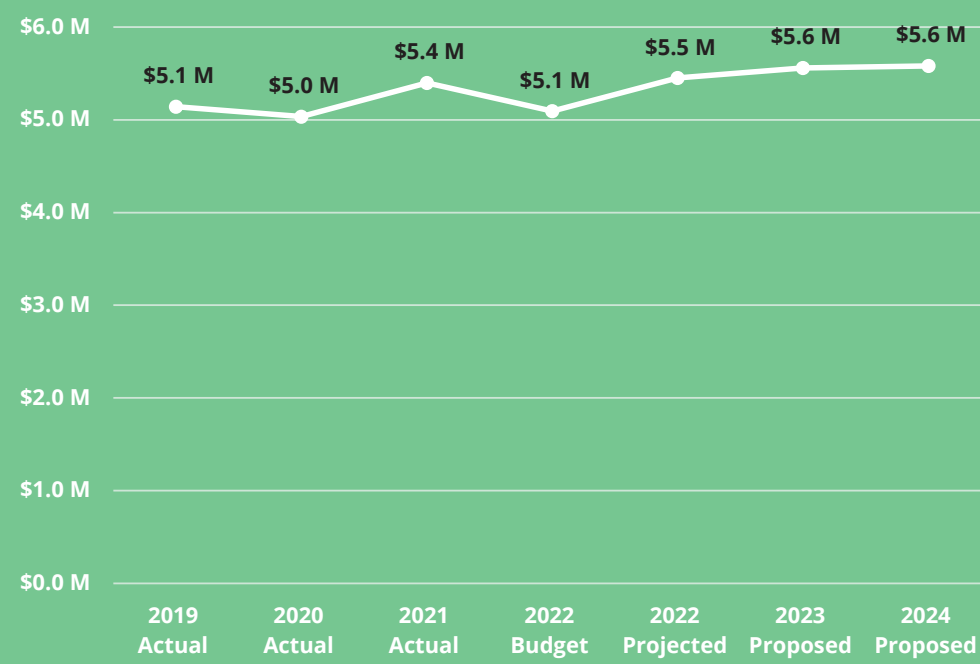
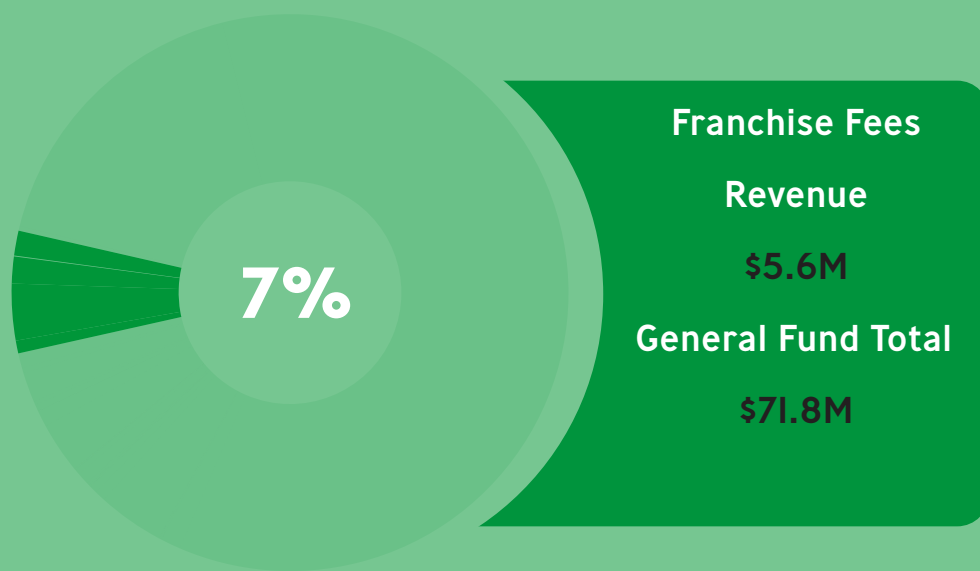
3

## WHO COLLECTS?

- City of Centennial (cable collected quarterly, utilities collected monthly)

INFO

# 2023 Financial Snapshot



# Additional Details

### Description

The cable television franchise fee is a compensation remitted to the City for the benefits and privileges granted under the Cable Television Franchise Agreements. The fees are in consideration of the permission to use City streets and rights-of-way for the provision of cable services. The Gas & Electric Franchise Fee has a non-exclusive agreement with Xcel Energy and Intermountain Rural Electric Association (IREA) for the right to furnish, sell, and distribute natural gas and/or electricity to residents and businesses within the community.

### Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

### Forecasting Method

- Cable TV Franchise Fee revenues are based on subscription rates and trend data from service providers.
- Gas & Electric Franchise Fee revenues are based on utility usage, prices and trend data from service providers.

## Motor Vehicle Registration

1

### RATE

- Tax rate is based on age and weight of each registered vehicle

2

### SOURCES

- Consumers
- Motor vehicle owners

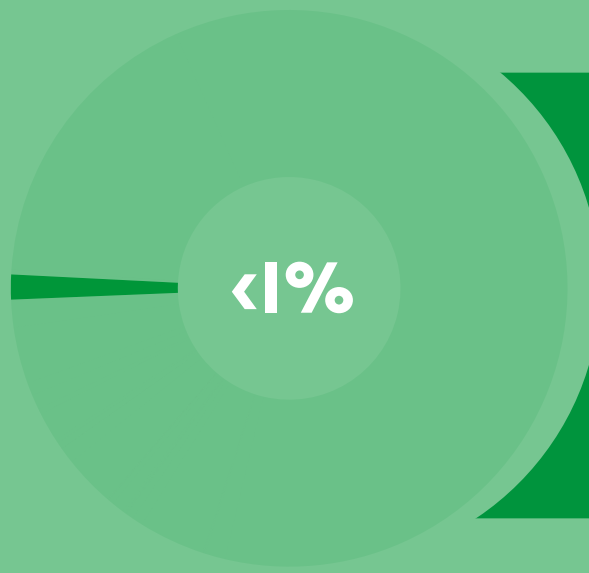
3

### WHO COLLECTS?

- Arapahoe County (remitted to the city thirty days after the end of each month)

INFO

## 2023 Financial Snapshot



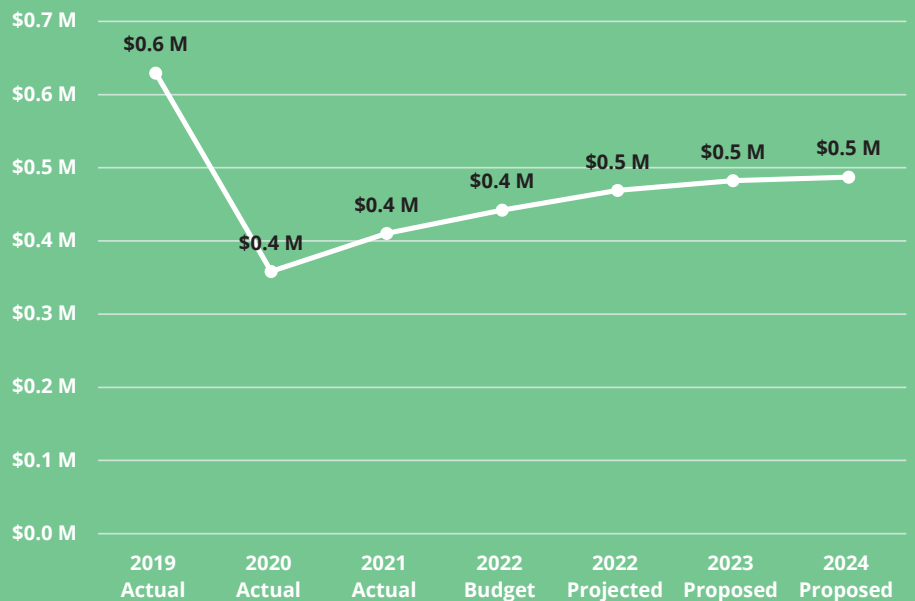
MV Registration

Revenue

\$0.5M

General Fund Total

\$71.2M



## Additional Details

### Description

Motor vehicle registration is levied by Arapahoe County on all motor vehicles within the City at the time of registration. Fees are assessed based on the age and weight of each vehicle based on a funding formula.

### Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

### Forecasting Method

Motor vehicle registration revenues are based on historic trends as well as the estimated number of new vehicle sales to residents within the City and the average number of vehicles per household.



# Investment Income

1

## RATE

- Variable; dependent upon market conditions

2

## SOURCES

- City investment portfolio

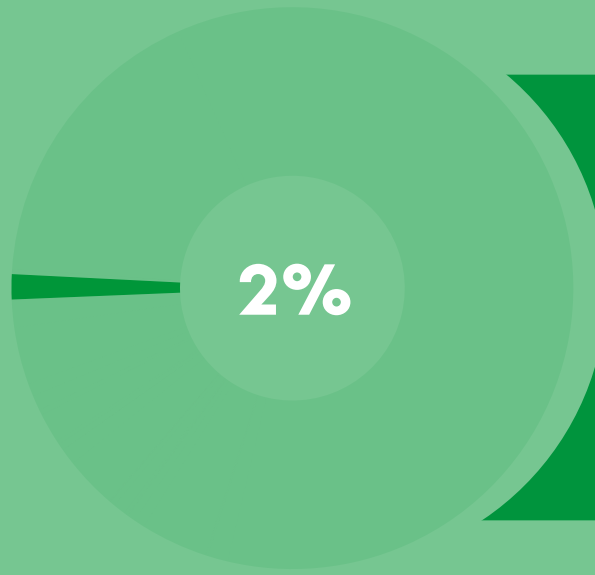
3

## WHO COLLECTS?

- Wells Fargo
- Local government investment pools
- City bank accounts

## INFO

# 2023 Financial Snapshot

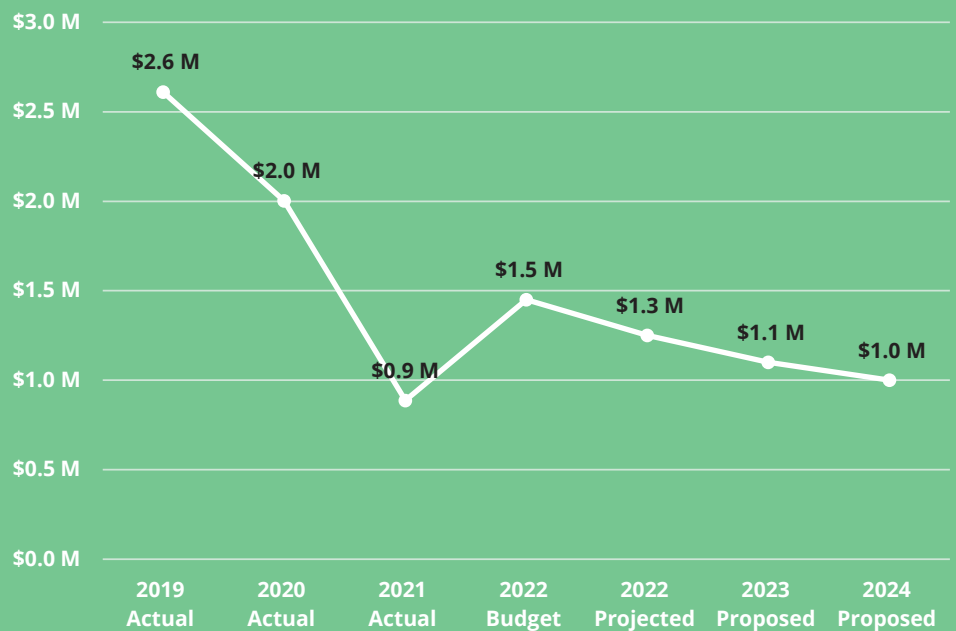


Investment Income

\$1.5M

General Fund Total

\$71.2M



## Additional Details

### Description

Investment Income is derived from the money received on investments made by the City's diverse investment portfolio within the confines of the City's Investment Policy Statement and is overseen by the City's Investment Committee. The City's portfolio largely consists of US Agencies/Treasuries, Corporate Notes and CDs.

### Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

### Forecasting Method

Investment Income is largely based on economic indicators and investment market trends.

# Fines & Fees

1

## RATE

- City ordinance or resolution
- Passport set by US State Department
- Based on value of the work noted on application or calculated by ICC Building Standards

2

## SOURCES

- Violation of City ordinance
- Passport (upon application for a US passport)
- Property Owners
- Contractors

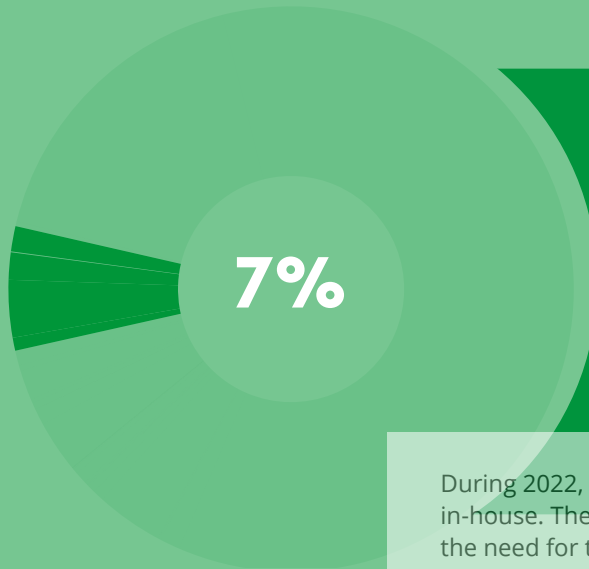
3

## WHO COLLECTS?

- City of Centennial (received via daily deposit)

INFO

# 2023 Financial Snapshot



## Fines & Fees

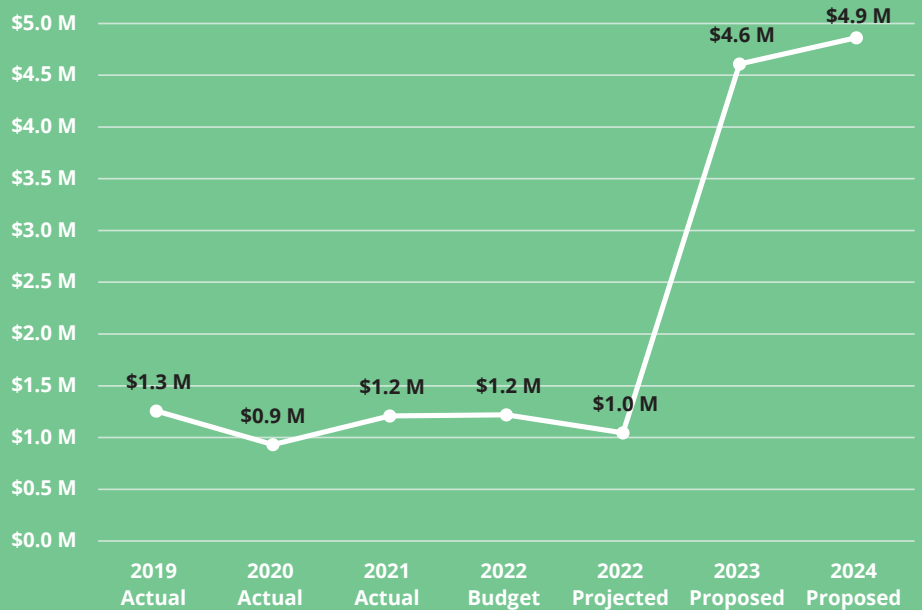
### Revenue

\$4.6M

### General Fund Total

\$71.8M

During 2022, the City brought building services in-house. The result of this change eliminated the need for the City's Land Use Fund. Beginning in Fiscal Year 2023, building-related revenues will be collected in the General Fund.



# Additional Details

## Description

The City collects revenue for various fines and fees that are imposed, including the following:

- Animal Services Fees; fees derived from penalties imposed on citizens for offenses related to animal complaints, non-compliance, dangerous animals, etc.
- Court Fines; fines levied by the City's Municipal Court for scenarios including conviction, failure to comply with court summons, etc.
- Passport Services; fees are collected by the City Clerk's Office upon application and issuance of a U.S. passport.
- Building Permit; fees are associated with the administration of the City's system for permitting residential, commercial and industrial construction for new and existing structures within the City.

# Additional Details

## Description (continued)

- Plan Review; fee charged by the City for the review of building and development plans. Plan review fees are applicable to all land use applications, including, but not limited to:
  - building plans
  - preliminary development plans (PDP)
  - site plans (SP)
  - rezoning applications
  - administration amendments (AA)
  - final plats (FP)
  - annexation plans
  - comprehensive plans
  - correction and exemption plats /special districts
  - requests to rezone an existing site

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Revenues for City fines & fees are based on historical trends and a three-year average. All revenues in excess of TABOR limitations can be used for any governmental purpose. Revenues for building related fees are based on historical trends and information on new commercial construction planned within the City.

# Licenses & Permits

1

## RATE

- City ordinance or resolution
- Business & Sales (\$25 biannually)
- Dependent upon the contractor class & type

2

## SOURCES

- Centennial citizens, dog owners
- Business owners & contractors

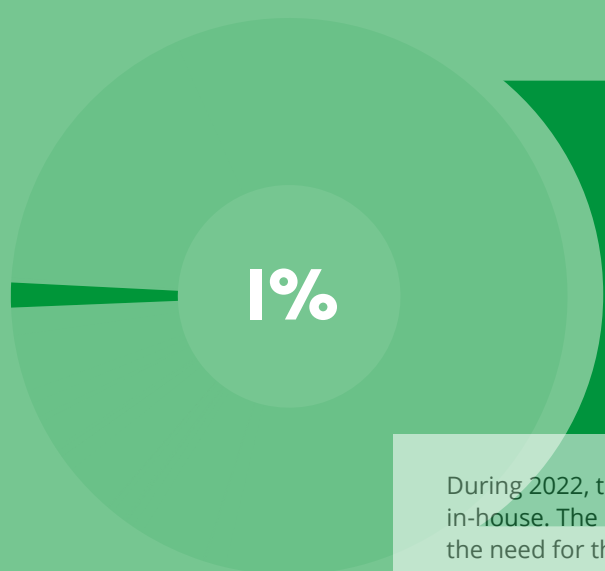
3

## WHO COLLECTS?

- City of Centennial (received via daily deposit)

INFO

# 2023 Financial Snapshot



## Licenses & Permits

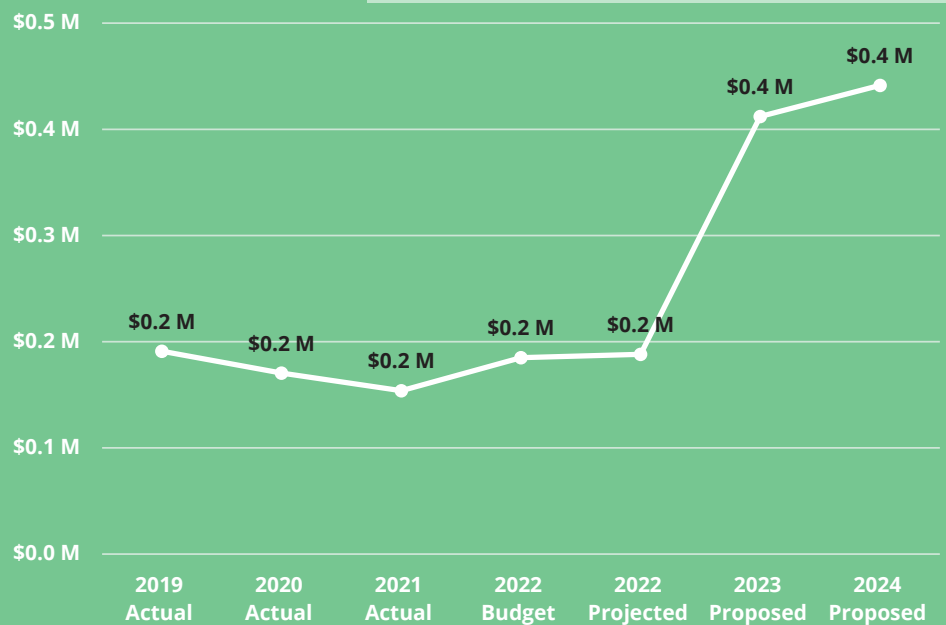
Revenue

\$0.4M

General Fund Total

\$71.8M

During 2022, the City brought building services in-house. The result of this change eliminated the need for the City's Land Use Fund. Beginning in Fiscal Year 2023, building-related revenues will be collected in the General Fund.



# Additional Details

## Description

The City collects revenue for various licenses and permits that are issued, including the following:

- Animal Licensing; issued to pet owners upon registration of a dog within the City.
- General Business & Retail Sales License; registration required to operate a business within the City.
- Liquor License; issued to applicable business owners within the City.
- Contractor License; requires that all contractors and subcontractors performing work within the City are licensed. In order to obtain a license all contractors must apply and meet the City's requirements.

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Revenues for City fines & fees are based on historical trends and a three-year average.



# CONSERVATION TRUST FUND & OPEN SPACE FUND

The Open Space and Conservation Trust funds are used in tandem to fund the maintenance and enhancement of the City's network of parks, open space and trails.





## Lottery Proceeds

1

### RATE

- 40% of state-wide lottery revenue shared with local municipalities

2

### SOURCES

- Consumers
- Colorado lottery players

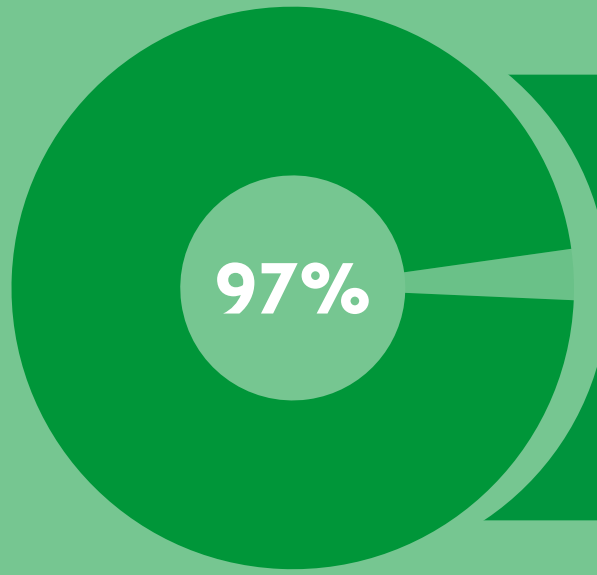
3

### WHO COLLECTS?

- State of Colorado

INFO

## 2023 Financial Snapshot



### Lottery Proceeds

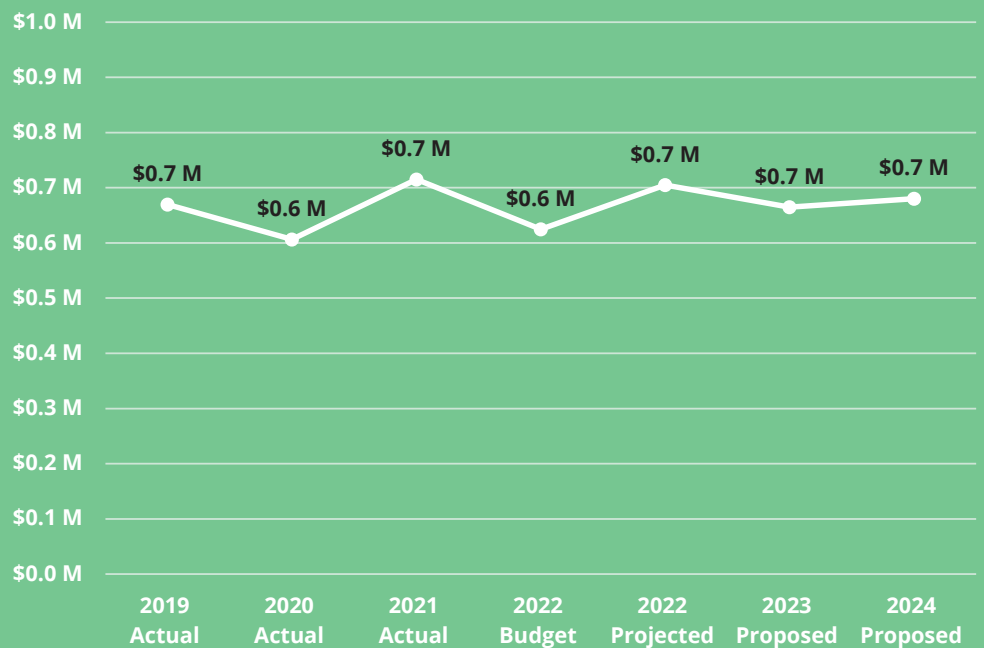
Revenue

\$0.7M

Conservation Trust

Fund Total

\$0.7M



## Additional Details

### Description

The City of Centennial's Conservation Trust Fund receives revenue via state-wide profits from the sale of lottery products distributed to local governments to help fund conservation efforts. Distribution of state-wide lottery profits are based on the population metrics of each municipality.

### Restrictions

Revenue is restricted to the acquisition, development and maintenance of new conservation sites, or for capital improvements and maintenance for recreational purposes at public sites.

### Forecasting Method

Revenues are based on historical trends.

## Open Space Tax

1

### RATE

- 0.25% Sales and Use tax (distribution based on population)

2

### SOURCES

- Consumers
- Contractors
- Property Owners

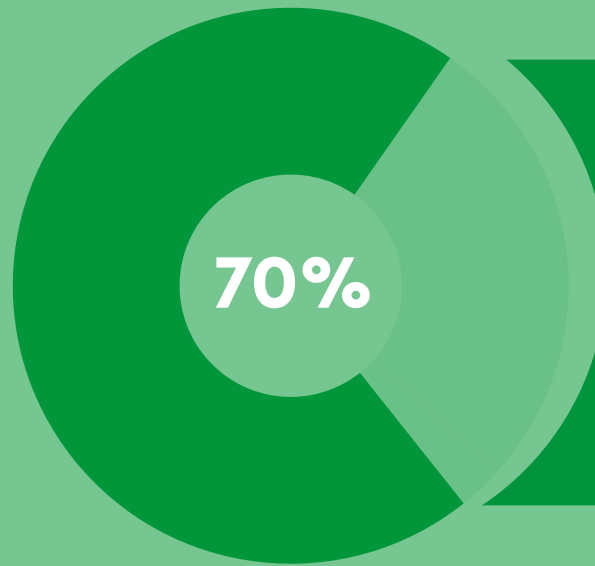
3

### WHO COLLECTS?

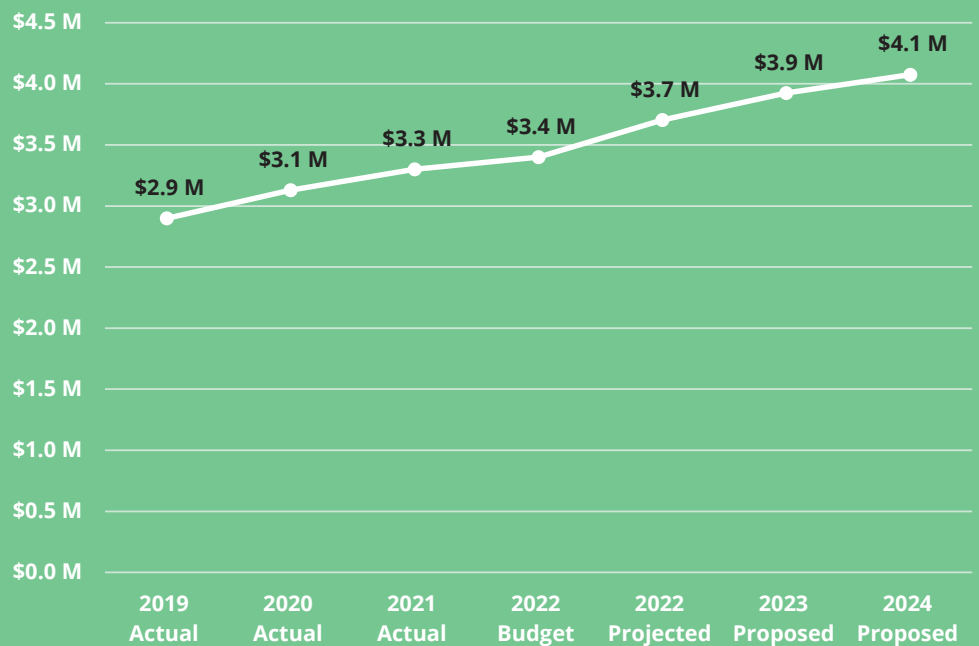
- Arapahoe County (received annually, June/July)

INFO

## 2023 Financial Snapshot



Open Space Tax Revenue	\$3.9M
Open Space Fund Total	\$5.6M



## Additional Details

### Description

A portion of Arapahoe County tax revenues are shared back to participating municipalities within Arapahoe County. Fifty percent of the net proceeds are shared, based on population.

### Restrictions

Revenue is restricted to the acquisition of open spaces or parklands, as well as oversight of improvements to existing parks and trail networks.

### Forecasting Method

Revenues are based on historical trends.



# STREET FUND

The Street Fund is used to fund (without limitation) projects to develop, construct and maintain the City's streets, sidewalks, traffic signals, street lights and curb & gutters.





# Highway User Tax Fund

1

## RATE

- 14% State HUTF distributed to municipalities
- 80% based on the number of motor vehicles registered
- 20% based on road miles

2

## SOURCES

- Fuel excise taxes
- Motor vehicle registration

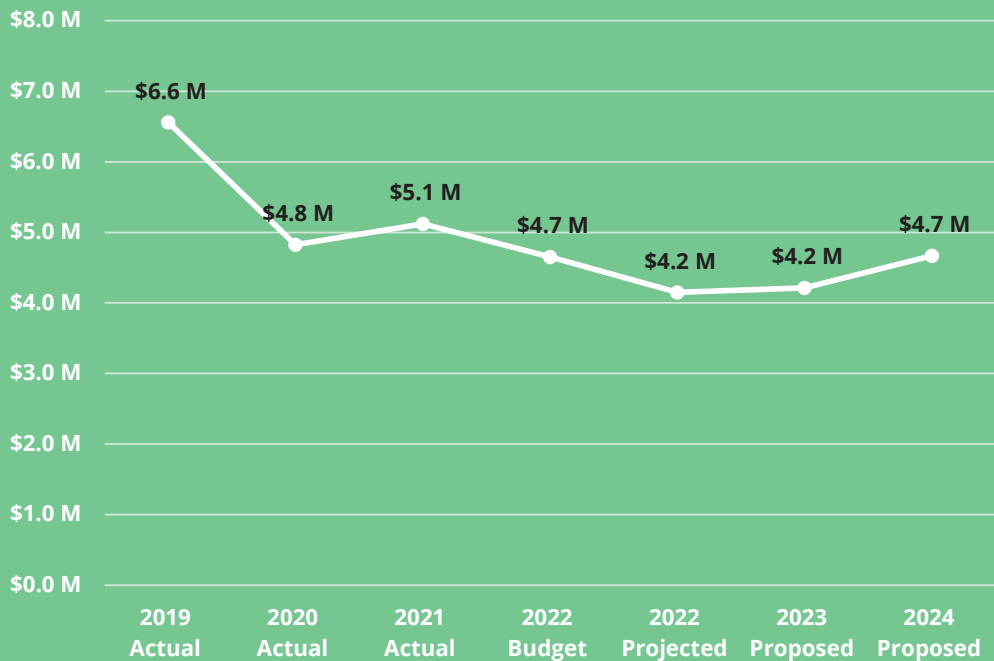
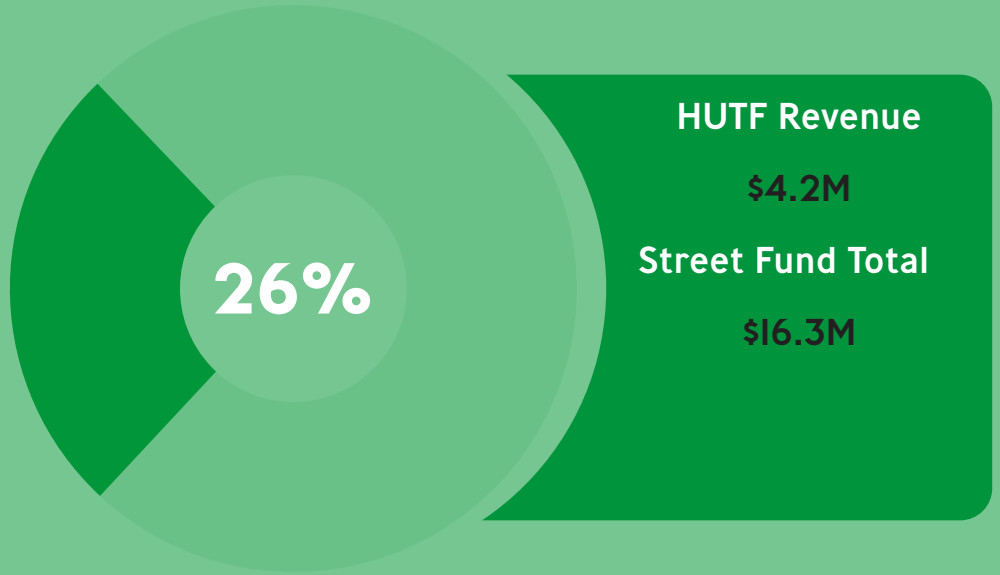
3

## WHO COLLECTS?

- State of Colorado (remitted to the city seventeen days after the end of each month)

## INFO

# 2023 Financial Snapshot



## Additional Details

### Description

The highway user tax fund (HUTF) is a State collected, locally shared revenue. HUTF revenues are derived from motor fuel taxes, drivers licenses and motor vehicle registration fees. The tax is distributed monthly among the State and the municipalities based on a formula that takes into account the number of registered vehicles and the miles of road within in each municipality.

### Restrictions

HUTF revenues must be spent on new constructions, safety, reconstruction, improvement, repair and maintenance in order to improve the capacity of roads.

### Forecasting Method

Revenues are based on historical trends and takes into account indicators from the State's traffic and consumer forecast models.

# Motor Vehicle Use Tax

1

## RATE

- 2.5% of the purchase price of a registered vehicle in the City

2

## SOURCES

- Consumers
- Motor vehicle purchases

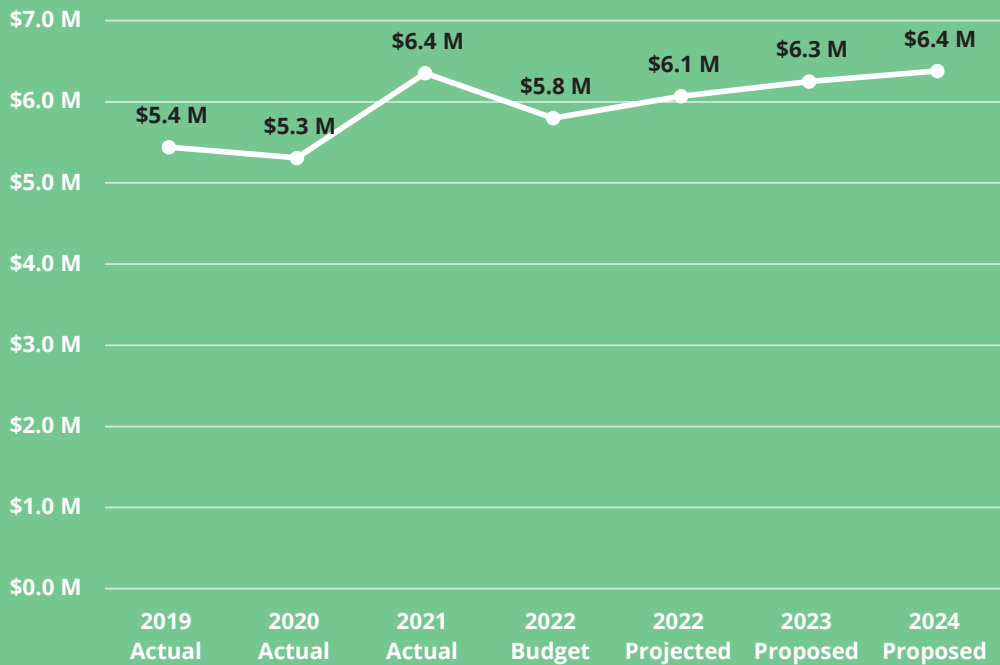
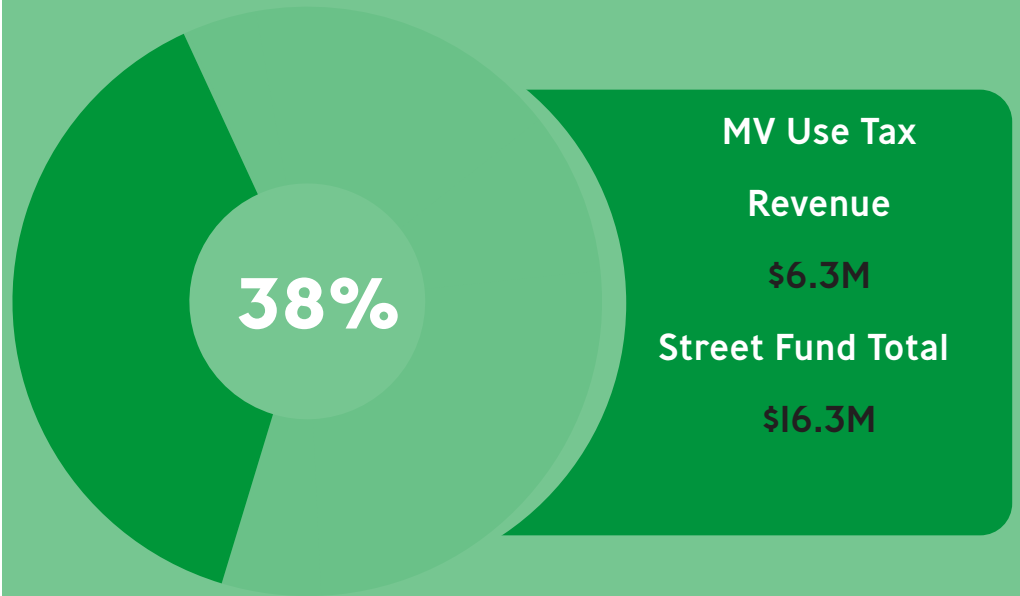
3

## WHO COLLECTS?

- Arapahoe County (remitted to the city fifteen days after the end of each month)

## INFO

# 2023 Financial Snapshot



## Additional Details

### Description

Motor vehicle use tax is imposed on all motor vehicles registered within the boundaries of the City upon registration of the vehicle.

### Restrictions

100% of the revenue generated by motor vehicle use tax is to be used solely for the acquisition, construction, operation, maintenance and financing of the City's transportation system improvements.

### Forecasting Method

Revenues are based on historical trends, relevant local economic indicators, industry trends and data from the Colorado Auto Dealer Association.

## Sales Tax

1

### RATE

- 2.5% tax rate on eligible goods & services

2

### SOURCES

- Consumers
- Audits
- Penalties & Interest

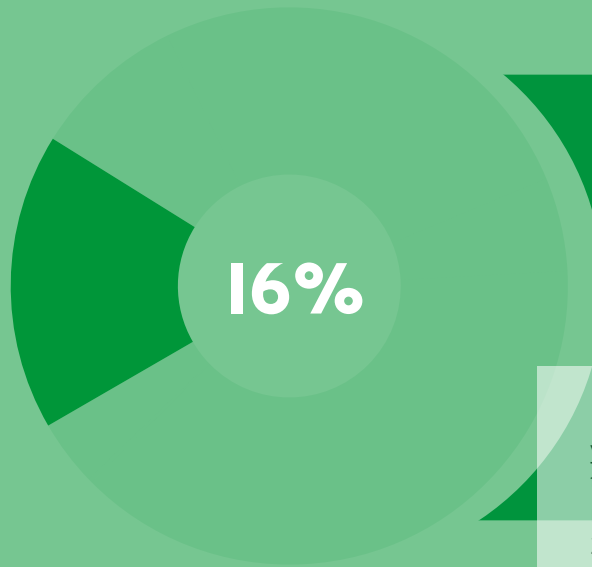
3

### WHO COLLECTS?

- City of Centennial (received via daily deposit)

INFO

## 2023 Financial Snapshot



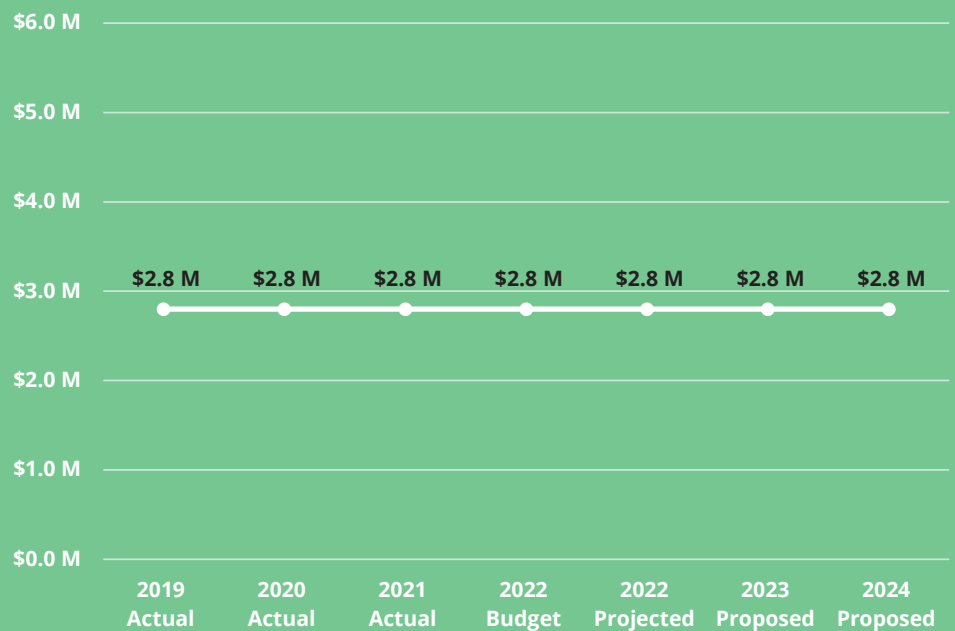
### Sales Tax Revenue

\$2.8M

### Street Fund Total

\$16.3M

Fiscal year 2019 and prior years includes \$2.8M in the general fund that was reserved for street use. In 2020, these monies were allocated to the Street Fund.



## Additional Details

### Description

Retail sales tax is a consumption tax levied upon the sale of tangible personal property and specific services, paid by consumers and collected by vendors on the City's behalf.

### Restrictions

\$2.8 million collected within the City's Street Fund per voter-approved ballot question 2G decision in 2003.

### Forecasting Method

Retail sales tax revenue is calculated using historical data, relevant economic indicators and current market trends.

1

**RATE**

- % of the City's assessed valuation to the county's total assessed valuation

2

**SOURCES**

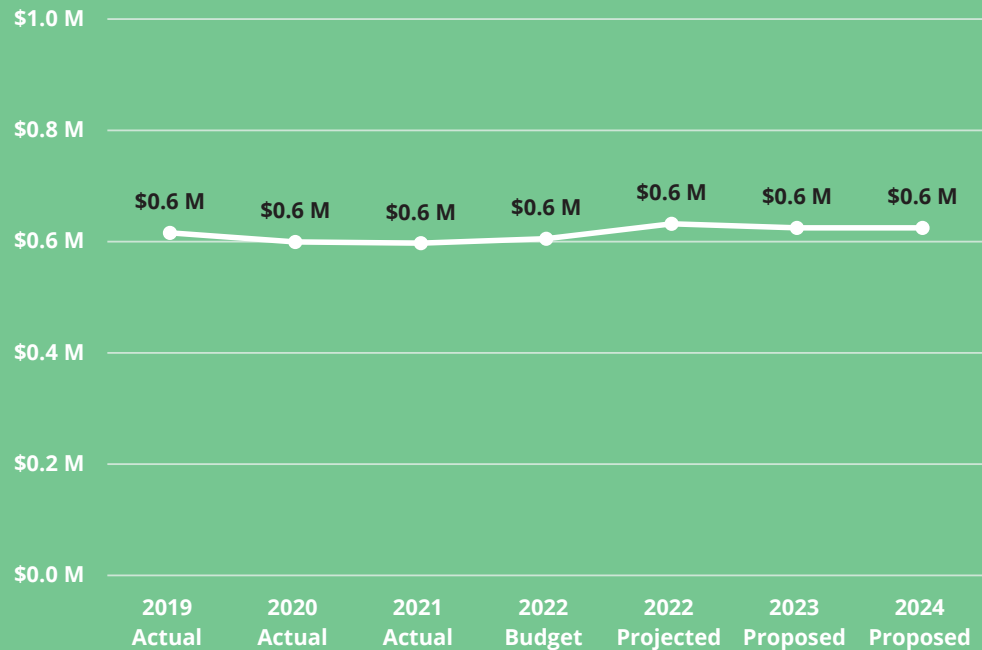
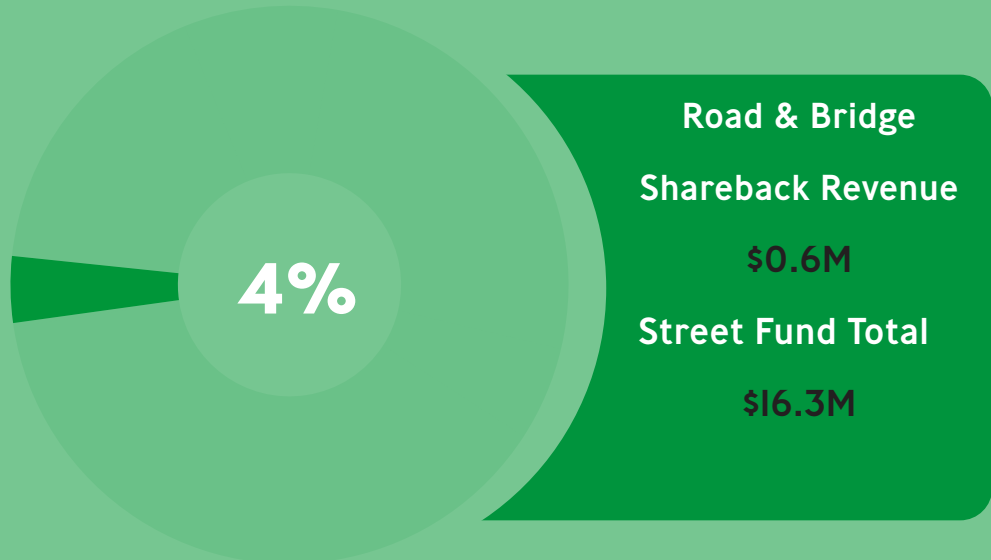
- Property owners
- Based on property tax mill levy (Board of County Commissioners)

3

**WHO COLLECTS?**

- Arapahoe County (remitted to the city fifteen days after the end of each month)

**INFO**



**Additional Details**

**Description**

The City's road and bridge shareback revenue is a property tax at a mill levy set by Arapahoe County for road and bridge construction, maintenance and administration. Fifty percent of the revenue received by the county is shared with municipalities within the City.

**Restrictions**

Revenues collected must be spent on the construction and maintenance of roads and bridges located within the City.

**Forecasting Method**

Road and bridge distributions are based on the assessed valuations, historical data and local economic indicators.

# ALL FUNDS SUMMARIES

## Land Use Fund

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
<b>Building Services</b>									
Building Permit Fees	\$ 2,198,762	\$ 2,425,000	\$ 2,300,000	\$ -	\$ -	\$ (2,425,000)	-100%	\$ -	N/A
Building Plan Review Fees	1,009,549	710,000	810,000	-	-	(710,000)	-100%	-	N/A
Building Reinspection Fees	2,703	6,000	4,500	-	-	(6,000)	-100%	-	N/A
<b>Subtotal Building Services</b>	<b>3,211,015</b>	<b>3,141,000</b>	<b>3,114,500</b>	<b>-</b>	<b>-</b>	<b>(3,141,000)</b>	<b>-100%</b>	<b>-</b>	<b>N/A</b>
<b>Contractor Licensing</b>									
Contractor Licensing	237,964	240,000	232,000	-	-	(240,000)	-100%	\$ -	N/A
<b>Subtotal Contractor Licensing</b>	<b>237,964</b>	<b>240,000</b>	<b>232,000</b>	<b>-</b>	<b>-</b>	<b>(240,000)</b>	<b>-100%</b>	<b>\$ -</b>	<b>N/A</b>
<b>Planning Permits/Plan Review</b>									
Planning Plan Review Fees									
Other Permits	376,019	290,000	270,000	-	-	(290,000)	-100%	\$ -	N/A
Rent Recovery	224,243	148,000	175,000	-	-	(148,000)	-100%	-	N/A
Miscellaneous Revenues	22,626	-	-	-	-	-	N/A	-	N/A
Other Reimbursements	79,918	80,000	75,000	-	-	(80,000)	-100%	-	N/A
<b>Subtotal Planning Permits/Plan Review</b>	<b>705,870</b>	<b>722,000</b>	<b>724,000</b>	<b>-</b>	<b>-</b>	<b>(722,000)</b>	<b>-100%</b>	<b>-</b>	<b>N/A</b>
<b>TOTAL LAND USE FUND</b>	<b>\$ 4,154,849</b>	<b>\$ 4,103,000</b>	<b>\$ 4,070,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,103,000)</b>	<b>0%</b>	<b>\$ -</b>	<b>0%</b>

## Street Fund

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Sales Tax	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ -	0%	\$ -	0%
Motor Vehicle Use Tax	6,353,336	5,800,000	6,070,000	6,250,000	6,380,000	450,000	8%	130,000	2%
Highway Users Tax Fund	5,119,491	4,650,000	4,150,000	3,715,000	4,400,000	(935,000)	-20%	685,000	18%
Road and Bridge Shareback	597,256	605,000	632,000	625,000	625,000	20,000	3%	-	0%
Pavement Degradation Fees	49,470	40,000	40,000	40,000	40,000	-	0%	-	0%
State Grants	334,266	1,450,000	-	1,450,000	-	-	0%	(1,450,000)	-100%
Federal Grants	422,264	-	-	-	-	-	N/A	-	N/A
Intergovernmental	623,315	765,000	365,000	885,350	53,000	120,350	16%	(832,350)	-94%
Miscellaneous	6,304	-	-	-	-	-	N/A	-	N/A
<b>TOTAL STREET FUND</b>	<b>\$ 16,305,703</b>	<b>\$ 16,110,000</b>	<b>\$ 14,057,000</b>	<b>\$ 15,765,350</b>	<b>\$ 14,298,000</b>	<b>\$ (344,650)</b>	<b>-2%</b>	<b>\$ (1,467,350)</b>	<b>-9%</b>

## Conservation Trust Fund

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Lottery Proceeds	\$ 714,938	\$ 625,000	\$ 705,000	\$ 665,000	\$ 680,000	\$ 40,000	6%	\$ 15,000	2%
Investment Income	1,441	10,000	20,000	20,000	20,000	10,000	100%	-	0%
Grant Revenue	-	-	-	-	-	-	N/A	-	N/A
Intergovernmental	-	-	-	-	-	-	N/A	-	N/A
Miscellaneous	185	-	-	-	-	-	N/A	-	N/A
<b>TOTAL CONSERVATION</b>	<b>\$ 716,564</b>	<b>\$ 635,000</b>	<b>\$ 725,000</b>	<b>\$ 685,000</b>	<b>\$ 700,000</b>	<b>\$ 50,000</b>	<b>8%</b>	<b>\$ 15,000</b>	<b>2%</b>

## Open Space Fund

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
County Open Space Sales Tax	\$ 3,301,172	\$ 3,400,200	\$ 3,704,000	\$ 3,926,000	\$ 4,075,000	\$ 525,800	15%	\$ 149,000	4%
Park Reservations	-	-	-	45,000	45,000	45,000	N/A	-	0%
Investment Income	111,568	150,000	100,000	150,000	125,000	-	0%	(25,000)	-17%
Intergovernmental - Other	796,366	2,250,000	2,085,420	1,500,000	868,210	(750,000)	-33%	(631,790)	-42%
<b>TOTAL OPEN SPACE FUND</b>	<b>\$ 4,209,106</b>	<b>\$ 5,800,200</b>	<b>\$ 5,889,420</b>	<b>\$ 5,621,000</b>	<b>\$ 5,113,210</b>	<b>\$ (179,200)</b>	<b>-3%</b>	<b>\$ (507,790)</b>	<b>-9%</b>

## Fiber Fund

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Leased Property Revenues	\$ 43,393	\$ 38,190	\$ 40,000	\$ 42,600	\$ 33,900	\$ 4,410	12%	\$ (8,700)	-20%
Miscellaneous	15,022	-	-	-	-	-	N/A	-	N/A
<b>TOTAL FIBER FUND</b>	<b>\$ 58,415</b>	<b>\$ 38,190</b>	<b>\$ 40,000</b>	<b>\$ 42,600</b>	<b>\$ 33,900</b>	<b>\$ 4,410</b>	<b>12%</b>	<b>\$ (8,700)</b>	<b>-20%</b>

# ALL FUNDS SUMMARIES

## Antelope GID

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Property Tax	\$ 175,324	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ -	0%	\$ -	0%
Specific Ownership	11,077	8,000	10,500	10,000	10,000	2,000	25%	-	0%
Investment Income	17	400	400	400	400	-	0%	-	0%
<b>TOTAL ANTELOPE GID</b>	<b>\$ 186,418</b>	<b>\$ 183,400</b>	<b>\$ 185,900</b>	<b>\$ 185,400</b>	<b>\$ 185,400</b>	<b>\$ 2,000</b>	<b>1%</b>	<b>\$ -</b>	<b>0%</b>

## Cherry Park GID

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Property Tax	\$ 59,586	\$ 61,350	\$ 60,700	\$ 63,200	\$ 65,000	\$ 1,850	3%	\$ 1,800	3%
Specific Ownership	3,770	3,000	3,750	3,500	3,500	500	17%	-	0%
Investment Income	3,959	2,000	1,200	1,500	1,500	(500)	-25%	-	0%
<b>TOTAL CHERRY PARK GID</b>	<b>\$ 67,315</b>	<b>\$ 66,350</b>	<b>\$ 65,650</b>	<b>\$ 68,200</b>	<b>\$ 70,000</b>	<b>\$ 1,850</b>	<b>3%</b>	<b>\$ 1,800</b>	<b>3%</b>

## Foxridge GID

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Property Tax	\$ 207,222	\$ 204,600	\$ 203,400	\$ 205,840	\$ 206,270	\$ 1,240	1%	\$ 430	0%
Specific Ownership	12,088	5,000	11,500	10,000	10,000	5,000	100%	-	0%
Investment Income	2,619	1,500	1,200	1,500	1,500	-	0%	-	0%
Miscellaneous	220	-	-	-	-	-	N/A	-	N/A
<b>TOTAL FOXRIDGE GID</b>	<b>\$ 222,148</b>	<b>\$ 211,100</b>	<b>\$ 216,100</b>	<b>\$ 217,340</b>	<b>\$ 217,770</b>	<b>\$ 6,240</b>	<b>3%</b>	<b>\$ 430</b>	<b>0%</b>

## Walnut Hills GID

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Property Tax	\$ 90,522	\$ 92,600	\$ 92,100	\$ 95,800	\$ 98,200	\$ 3,200	3%	\$ 2,400	3%
Specific Ownership	5,725	5,500	5,400	5,500	5,500	-	0%	-	0%
Investment Income	360	5,000	2,500	3,000	3,000	(2,000)	-40%	-	0%
Miscellaneous	775	-	-	-	-	-	N/A	-	N/A
<b>TOTAL WALNUT HILLS GID</b>	<b>\$ 97,382</b>	<b>\$ 103,100</b>	<b>\$ 100,000</b>	<b>\$ 104,300</b>	<b>\$ 106,700</b>	<b>\$ 1,200</b>	<b>1%</b>	<b>\$ 2,400</b>	<b>2%</b>

## Willow Creek GID I & 2

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Property Tax	\$ 298,752	\$ 297,550	\$ 297,550	\$ 300,050	\$ 301,800	\$ 2,500	1%	\$ 1,750	1%
Specific Ownership	18,207	7,000	10,500	10,000	10,000	3,000	43%	-	0%
Investment Income	40,110	3,000	1,500	1,500	1,000	(1,500)	-50%	(500)	-33%
<b>TOTAL WILLOW CREEK 1&amp;2 GID</b>	<b>\$ 357,069</b>	<b>\$ 307,550</b>	<b>\$ 309,550</b>	<b>\$ 311,550</b>	<b>\$ 312,800</b>	<b>\$ 4,000</b>	<b>1%</b>	<b>\$ 1,250</b>	<b>0%</b>

## Centennial Urban Redevelopment Authority

BUDGET SUMMARY	2021 Actual	2022 Budget	2022 Projected	BIENNIAL BUDGET		2023 Proposed - 2022 Adopted		2024 Proposed - 2023 Proposed	
				YEAR 1	YEAR 2	\$ Change	% Change	\$ Change	% Change
				2023 Proposed	2024 Proposed				
Sales Tax	\$ 373,805	\$ 510,000	\$ 590,000	\$ 770,000	\$ 807,000	\$ 260,000	51%	\$ 37,000	5%
Property Tax	4,773,846	5,650,000	5,300,000	5,460,000	5,625,000	(190,000)	-3%	165,000	3%
Investment Income	-	2,500	500	500	500	(2,000)	-80%	-	0%
Authority Operating Revenue	17,946	100,000	50,000	100,000	100,000	-	N/A	-	N/A
<b>TOTAL CURA</b>	<b>\$ 5,165,597</b>	<b>\$ 6,262,500</b>	<b>\$ 5,940,500</b>	<b>\$ 6,330,500</b>	<b>\$ 6,532,500</b>	<b>\$ 68,000</b>	<b>1%</b>	<b>\$ 202,000</b>	<b>3%</b>



# Centennial

Stay Connected with Us



Visit [centennialco.gov](http://centennialco.gov) for news, alerts, and other details



Follow us on social media!

@CentennialGov



City of Centennial  
13133 E. Arapahoe Road  
Centennial, Colorado 80112





# **CENTENNIAL CAPITAL IMPROVEMENT PROGRAM**

TEN YEAR CAPITAL IMPROVEMENT PROGRAM



**2023**

145



# TABLE OF CONTENTS

Introduction.....	1
Overview .....	2
Ten Year Constrained List.....	2
Goals .....	3
Comprehensive Plan .....	3
Transportation Master Plan .....	3
Funding Strategy .....	4
Safety & Mobility Infrastructure .....	4
Funding & Partnership Opportunities .....	4
Annual Refinement and Budgeting Process.....	4
CIP Development Process .....	5
Prioritization Methodology .....	5
Project Evaluation .....	5
Funding Sources .....	7
Street Fund.....	7
Ten Year Constrained Project List .....	7

## LIST OF FIGURES

Figure 1. 10 Year Capital Improvement Projects .....	13
------------------------------------------------------	----

## LIST OF TABLES

Table 1: Project Evaluation Criteria.....	5
Table 2: Weights by Goal Area/Evaluation Criterion .....	6
Table 3. Roadway Projects .....	8
Table 4. Arterial Sidewalk Projects.....	9
Table 5. Neighborhood Sidewalk Projects .....	10
Table 6. Other Bicycle/Pedestrian Projects.....	11
Table 7. Traffic Program.....	11



Table 8. Studies .....	11
Table 9. Citywide Programs .....	12
Table 10. Summary .....	12

# Introduction

Centennial is committed to being a good steward of the public's funds through the long-range planning of infrastructure improvements. The repair and improvement of the City's streets, sidewalks, traffic signals, and bridges must keep pace with the changing population and ensure the overall utility, efficiency, and safety of the City's infrastructure.

The Capital Improvement Program (CIP) sets the general schedule for public improvements to be designed and constructed. The program as presented in this document is organized into three timeframes. The first two years reflect the adopted budget for Fiscal Years 2023 and 2024. The first five years represent a schedule and estimate of future capital needs that may be funded with a reasonable level of certainty. The last five years represent the City's long-term goals. As the Program looks further into the future, the chance of unforeseen events influencing the City's budget levels and overall priorities increases, therefore the final five years outlined in this document should serve more as guidelines for the City's decision makers than as a literal schedule for project implementation. The ten year CIP builds from the project priorities established in the 2040 Transportation Master Plan (TMP) (adopted in May 2022).

The CIP draws from four sources of funding to implement projects:

- ▶ Street Fund
- ▶ Capital Improvement Fund
- ▶ Open Space Fund
- ▶ Conservation Trust Fund

The Street Fund is used to accept revenues from restricted City and State sources as well as transfers from the General Fund, grants and/or developer contributions or other revenues to fund the design and construction of the City's transportation and safety infrastructure. The following revenues are assigned to the Street Fund: Sales Tax, Motor Vehicle Use Tax, Highway Users Tax Fund (HUTF), Road and Bridge shareback and pavement degradation fees. The Capital Improvement Fund (CIF) is used to fund the major maintenance of all facilities (such as the Civic Center) that are owned by the City. The Open Space Fund and the Conservation Trust Fund work in tandem to fund the maintenance and enhancement of the City's network of parks, open space, and trails. It should be noted that the Open Space Fund is generated by the Arapahoe County Open Space Tax, which restricts how it may be used; the Fund's availability is contingent on the continuation of the tax as a funding source. The Conservation Trust Fund is funded by the state lottery program and is also restricted in its uses. This document treats these funding sources separately since, in many cases, resources in a given fund cannot be used to fund proposed projects in another.

## Overview

The City of Centennial CIP provides four primary functions for the efficient use of funds.

1. Develop a ten-year plan to meet the needs for development of new infrastructure and replacement of existing infrastructure which are funded through taxes, fees, special revenues and supplementary funding sources. All projects within the first two years of the ten-year plan are included in the bi-annual budget for 2023 and 2024.
2. Provide direction, oversight and quality assurance for the annual implementation of projects in the CIP.
3. Respond to citizen comments and questions regarding current and future capital improvement projects.
4. Prepare applications for grants and intergovernmental agreements to assist in funding capital improvement projects.

Resources to provide the above functions are drawn from both the Public Works and Community Development Departments. The Appendix E of the 2040 TMP includes an all-encompassing list of capital projects eligible for funding under the CIP. It is important to note that this list was generated during the development of the 2040 TMP, independent of budgetary considerations. The projects in Appendix E of the TMP are ranked according to their potential benefits. Projects receiving the highest rankings become the building blocks of the Ten Year Constrained List.

## Ten Year Constrained List

The Ten Year Constrained List is a strategic plan for allocating capital improvement funds over the next ten years. The ten years covered in this list is divided into three time periods: the adopted 2023 and 2024 budget for capital improvements, medium term scheduling through 2027, and long term guidance and recommendations through 2032. The primary considerations in forming this strategic plan are:

- ▶ The amount of funds allocated for capital projects in a given year as well as across the entire ten-year span covered by the list. The constrained budget accounts for other funding sources on some projects from grants and other sources such as metro districts.
- ▶ The impact of the project on public safety and its ability to enhance the lives of the citizens of Centennial.
- ▶ The impacts of the project to the economic health and long-term viability of the City.
- ▶ The availability of supplemental funding through grants, intergovernmental cooperation, etc.

Ultimately, this ten year constrained list provides guidance for future planning.

## Goals

### Comprehensive Plan



In November 2018, the City approved Centennial NEXT, the City-wide Comprehensive Plan. The Plan promotes quality of life, a sense of community, economic vitality, supporting infrastructure, and responsible government that will leave a legacy for future generations. The Centennial

NEXT Goals and Strategies provide direction to turn the Plan Vision into reality and are found within the Plan's four themes:

- ▶ Our NEXT Places
- ▶ Our NEXT Economy

- ▶ Our NEXT Innovation
- ▶ Our NEXT Community

## Transportation Master Plan



The City of Centennial adopted the 2040 Transportation Master Plan (TMP) in May 2022. The TMP is based on a set of seven goals that support the transportation needs, community values and the City's vision. The City's transportation-focused goals are as follows:

- ▶ **Safety:** Transportation-related fatalities and injuries are rare, and people feel safe walking, bicycling, driving, riding public transportation, or using a mobility device.
- ▶ **Flexible Mobility:** People of all ages, abilities, and social identities have convenient and affordable mobility options and freedom of choice to use the travel mode that best meets their needs.
- ▶ **Innovation:** Transportation infrastructure and policies prepare for mobility technologies that enhance the user experience and reduce transportation-related emissions and environmental impacts.
- ▶ **Fiscal Responsibility:** Transportation infrastructure is designed and maintained to optimize public benefit, and investments leverage funding opportunities and demonstrate good stewardship of public funds.
- ▶ **Efficiency and Reliability:** The transportation network is optimized to minimize congestion and offer reliable travel times for people traveling in and through Centennial.
- ▶ **Regionalism and Partnerships:** Centennial is a leader in working with neighboring communities and regional partners to build cohesive regional networks for all modes of transportation.
- ▶ **Economic and Community Vitality:** The City's streetscapes and transportation system support economic vitality, connect neighborhoods, and promote a vibrant community identity.

The City has established both the annual CIP budget and this ten year CIP to achieve goals established in both Centennial NEXT and the TMP.

## Funding Strategy

The 2040 TMP establishes a funding strategy to optimize the use of available revenues and respond to the community's desire for a balanced approach to transportation investments. The TMP funding strategy recommends:

### Safety & Mobility Infrastructure

- ▶ Continuing to take care of the existing system by focusing on operations, maintenance and road and bridge rehabilitation
- ▶ Placing emphasis on addressing congestion and safety at intersection bottlenecks and leveraging technology to improve the efficiency of major corridors
- ▶ Increasing funding levels (compared to historic levels) for sidewalks and other bicycle and pedestrian projects to encourage active transportation modes
- ▶ Continuing to support roadside improvements and embracing opportunities to further Centennial's branding through entry monumentation and wayfinding

### Funding & Partnership Opportunities

- ▶ Funding studies in partnership with regional and local entities to explore enhanced transit service
- ▶ Dedicating funds to partner on advanced mobility and electrification projects such as mobility hubs, microtransit, connected and automated vehicles, and EV charging stations
- ▶ Pursuing additional revenue sources through federal, state, and other grant opportunities



- ▶ Support community growth through public-private partnerships

## Annual Refinement and Budgeting Process

The purpose of this document is to assist the City with short term and mid-term planning for implementation of needed infrastructure improvements. It is a dynamic document that may be updated every year as priorities, needs, and available funding change. To be most useful to the City, the CIP allows for some flexibility to respond to changing conditions and opportunities. During the budgeting process for each upcoming year, the CIP will be used as the primary source for identifying top priority projects. The CIP project lists may be refined based on new or updated information related to:

- ▶ Critical issues that need immediate attention (particularly in the areas of safety, the environment, or the economy)
- ▶ Level of supplemental funding available
- ▶ Opportunities for quick implementation (e.g., combining a bike project with an ongoing maintenance project, or leveraging partnership opportunities)
- ▶ Project cost, feasibility and ease of implementation



# CIP Development Process






## Prioritization Methodology

### Project Evaluation

With limited funding available, the process of prioritizing projects must be comprehensive and strive to identify those projects that will most effectively move the City’s transportation system toward achieving the transportation goals. The project prioritization process was developed as part of the 2040 TMP and is structured to identify those projects that will provide the greatest contribution toward meeting the seven transportation goals. The seven transportation goals were used as the basis for a data-driven project evaluation for Multimodal Roadway, Sidewalk, and Other Bicycle & Pedestrian projects. **Table 1** provides an overview of the metrics used for each criterion. Scores for each goal area/criterion are on a 0–1 scale, with 0 being the least favorable and 1 being the most favorable.

**TABLE 1: PROJECT EVALUATION CRITERIA**

Goal Area		Evaluation Criteria	
		Multimodal Roadway Projects	Sidewalk, Other Bicycle & Pedestrian Projects
	<b>Safety</b>	<ul style="list-style-type: none"> <li>• Will the project provide proactive safety improvements?</li> <li>• Will it reduce injury and fatal crashes?</li> <li>• Will users feel more comfortable?</li> </ul>	<ul style="list-style-type: none"> <li>• Will the project provide safety improvements?</li> <li>• Will it reduce bicycle and/or pedestrian crashes?</li> <li>• Will users feel more comfortable?</li> </ul>
	<b>Flexible Mobility</b>	<ul style="list-style-type: none"> <li>• Will the project improve or add new mode choices and opportunities?</li> <li>• Will it help address the needs of underserved and overburdened communities within the project area?</li> </ul>	<ul style="list-style-type: none"> <li>• Will the project enhance bicycle and/or pedestrian access to a school, park or open space, or transit stop/station?</li> </ul>

Goal Area	Evaluation Criteria	
	Multimodal Roadway Projects	Sidewalk, Other Bicycle & Pedestrian Projects
		<ul style="list-style-type: none"> <li>• Will it help address the needs of underserved and overburdened communities within the project area?</li> </ul>
	<b>Innovation</b>	<ul style="list-style-type: none"> <li>• Does the project include advanced mobility elements and/or will the project reduce transportation-related emissions?</li> </ul>
	<b>Efficiency and Reliability</b>	<ul style="list-style-type: none"> <li>• Is the project located on a road that is currently congested or expected to experience congestion in the future?</li> <li>• Will the project optimize corridor operations and reduce congestion (e.g., through capacity expansion and/or fiber communications)?</li> </ul>
	<b>Regionalism and Partnerships</b>	<ul style="list-style-type: none"> <li>• Does the project include potential funding partners?</li> <li>• Are there opportunities to leverage partnerships to expand the scope and complete larger, more robust projects?</li> </ul>
	<b>Economic and Community Vitality</b>	<ul style="list-style-type: none"> <li>• Does the project improve Centennial's image or invigorate vitality and positive growth and development?</li> <li>• Is the project located along one of the City's five designated retail corridors or within a Spotlight area from Centennial Next?</li> <li>• How many residents and employees will directly benefit from the project?</li> </ul>
	<b>Fiscal Responsibility</b>	<ul style="list-style-type: none"> <li>• Will the project allow a resident to walk to an ice cream shop (is the project within a 10-minute walk of neighborhood commercial)?</li> <li>• Is the project located along one of the City's five designated retail corridors or in a Spotlight area?</li> <li>• How many residents and employees will directly benefit from the project?</li> </ul>
		<ul style="list-style-type: none"> <li>• How does the cost of the project compare to the benefits?</li> </ul>

The relative importance of the seven goals varies; therefore, weights are assigned to each goal category and corresponding evaluation criteria, as shown in **Table 2**. The project score (0–1) for each goal is multiplied by the corresponding weight (as developed in the 2040 TMP), resulting in a total project score ranging from 0 to 100.

**TABLE 2: WEIGHTS BY GOAL AREA/EVALUATION CRITERION**

Goal Area	Weight
Safety	24%
Efficiency and Reliability (Congestion Reduction)	16%
Economic and Community Vitality	15%
Flexible Mobility	14%



Goal Area	Weight
<i>(Freedom of Choice)</i>	
Fiscal Responsibility	12%
Innovation	11%
Regionalism and Partnerships	8%
<b>Total</b>	<b>100%</b>

## Funding Sources

Project revenues for design and construction could potentially come from one or more of the following sources:

- ▶ City of Centennial General Fund and Street Fund
- ▶ General obligation bonds
- ▶ Additional sales tax revenues or a sales tax increase
- ▶ Regional Transportation Authority (RTA)
- ▶ Regional Transportation Improvement Funding (RTIF)
- ▶ Transportation Utility Funding
- ▶ Transportation Improvement Program (TIP) through DRCOG
- ▶ Partnership with other agencies or communities

## Street Fund

### Ten Year Constrained Project List

The Capital Projects are divided into the following categories:

- ▶ Roadway Projects
- ▶ Arterial Sidewalk Projects
- ▶ Neighborhood Sidewalk Projects
- ▶ Other Bike/Ped Projects
- ▶ Traffic Program
- ▶ Studies
- ▶ Citywide Projects

Estimated annual funding has been allocated to the high priority projects in each category, and the resulting ten year fiscally constrained projects are listed in **Table 3** through **Table 10** and depicted on **Figure 1**. The tables include the total project cost (in 2023 dollars), the anticipated year of expenditure (YOE) (the year the project is expected to be built), the YOE cost (the project cost for the year of construction, accounting for a 4.3% annual construction cost inflation rate), and the annual funding allocation. A full listing of capital projects eligible for CIP funding is provided in Appendix E of the 2040 TMP.

### Table 3. Roadway Projects

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding		
				YOE	YOE Cost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032			
101	Arapahoe Road at Big Dry Creek (east of University Blvd)	Bridge replacement	\$9,500,000	2023	\$9,500,000	\$4,400,000												\$4,400,000
113	County Line Road from University Boulevard to Broadway	Widen to 4 lanes and signalize County Line Road and Clarkson	\$20,000,000	2023	\$20,000,000	\$3,200,000												\$3,200,000
153	Dry Creek Road from Chester Street to Inverness Drive East	Intersection improvements	\$4,500,000	2023	\$4,500,000	\$400,000												\$400,000
170	Broncos Parkway at Tagawa Lane	Access improvements	\$680,000	2023	\$680,000	\$680,000												\$680,000
532	Colorado Boulevard from Dry Creek Road to Arapahoe Road	Early action street reconfiguration to three-lane section with bicycle and pedestrian accommodation behind the curb	\$7,700,000	2025	\$8,365,500	\$150,000		\$1,643,100										\$1,793,100
143	Havana Street at Easter Avenue	Reconstruct Continuous Flow Intersection and bike/ped improvements	\$11,500,000	2025	\$12,500,000	\$1,000,000	\$250,000	\$2,050,000										\$3,300,000
3	Smoky Hill Road from Buckley Road to Liverpool St	Corridor improvements including intersection improvements, multimodal and safety enhancements	TBD	TBD	TBD		\$500,000	\$5,712,110	\$5,751,990	\$5,597,648	\$2,438,252							\$20,000,000
475	Peoria Street at Caley Avenue	Intersection improvements such as roundabout to improve safety	\$1,600,000	2028	\$2,000,000						\$2,000,000							\$2,000,000
514	Easter Street at Peoria Street	Intersection improvements to facilitate east-west travel pattern	\$8,200,000	2028	\$10,100,000						\$1,000,000							\$1,000,000
412	Holly Street at Arapahoe Road	New southbound to westbound right turn lane	\$500,000	2029	\$700,000						\$170,933	\$529,067						\$700,000
406	Colorado Boulevard from Links Parkway to Dry Creek Road	Widen roadway to accommodate vehicle, bicycle, and pedestrian infrastructure on east side	\$5,000,000	2030	\$6,700,000							\$5,090,912	\$1,609,088					\$6,700,000
405	Colorado Boulevard from Mineral Avenue to Links Parkway	Widen roadway to accommodate vehicle, bicycle, and pedestrian infrastructure on east side	\$4,300,000	2031	\$6,000,000								\$4,021,045	\$1,978,955				\$6,000,000
407	Colorado Boulevard from County Line Road to Mineral and Arapahoe Road to Orchard Road	Restriping and buffered bike lane installation	\$890,000	2032	\$1,300,000										\$1,026,365	\$273,635		\$1,300,000
483	Peakview Avenue from Revere to Potomac	Restriping to accommodate bike lanes, parking and event curbside management; intersection improvements at Vaghn and Uvalda such as roundabouts to improve safety	\$1,600,000	2032	\$2,400,000												\$2,400,000	\$2,400,000
204	Dry Creek Road at Chester Street	Future intersection capacity improvements	\$1,600,000	2032	\$2,400,000												\$340,790	\$340,790
<b>Roadway Projects Total</b>						<b>\$9,830,000</b>	<b>\$750,000</b>	<b>\$9,405,210</b>	<b>\$5,751,990</b>	<b>\$5,597,648</b>	<b>\$5,609,185</b>	<b>\$5,619,979</b>	<b>\$5,630,133</b>	<b>\$3,005,320</b>	<b>\$3,014,425</b>	<b>\$3,014,425</b>	<b>\$54,213,890</b>	

Table 4. Arterial Sidewalk Projects

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding	
				YOE	YOECost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032		
506	Holly Street from Arapahoe Road north to existing HAWK	Add missing sidewalk	\$285,000	2023	\$285,000	\$250,000											\$250,000
329, 333, 343, 345	Arapahoe Road between 1-25 and Parker Road	Sidewalk infill project	\$4,600,000	2025	\$5,029,000	\$550,000		\$425,000									\$975,000
449	Easter Avenue from Havana St to Lima St	Add missing sidewalk sections on north and south sides	\$51,000	2026	\$58,000			\$30,166	\$27,834								\$58,000
174	Holly Street from Weaver Avenue to existing HAWK (north of Arapahoe Road)	Add 6' sidewalk to east side	\$120,000	2026	\$136,000				\$136,000								\$136,000
331	Havana Street from Geddes to Briarwood	Add sidewalk on east side	\$600,000	2027	\$700,000				\$292,703	\$407,297							\$700,000
49	Parker Road from Orchard Rd to Valley Hi Dr (within Centennial boundaries)	Add or widen sidewalks on both sides	\$3,400,000	2032	\$4,900,000					\$33,505	\$441,978	\$443,079	\$444,114	\$306,389	\$307,318		\$1,976,383
<b>Arterial Sidewalk Projects TOTAL</b>						<b>\$800,000</b>	<b>\$0</b>	<b>\$455,166</b>	<b>\$456,537</b>	<b>\$440,802</b>	<b>\$441,978</b>	<b>\$443,079</b>	<b>\$444,114</b>	<b>\$306,389</b>	<b>\$307,318</b>		<b>\$4,095,383</b>

### Table 5. Neighborhood Sidewalk Projects

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding		
				YOE	YOECost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032			
158	Alton Way from Yosemite St/Briarwood to Easter Pl	Add missing sidewalk	\$850,000	2023	\$850,000	\$350,000												\$350,000
443	Alton Way from Alton Ct to Yosemite St/Xanthia St	Add missing sidewalk on north side	\$83,000	2023	\$83,000	\$83,000												\$83,000
444	Alton Ct from Alton Way to Dry Creek Rd	Add missing sidewalk on west side	\$125,000	2023	\$125,000	\$125,000												\$125,000
439	Otero Avenue from Newport Way to St. Thomas More Church	Add missing sidewalk on south side	\$65,000	2023	\$65,000	\$65,000												\$65,000
65	Niagara St from Newport Way to Newport Ct	New sidewalk on N. side of S. Niagra St. and connection to Phillips Ave walking path	\$66,000	2023	\$66,000	\$66,000												\$66,000
448	Easter Avenue west of Havana St	Add missing sidewalk on south side	\$27,000	2023	\$27,000	\$27,000												\$27,000
455	Briarwood Avenue from Peoria St to Blackhawk St	Add missing sidewalk sections on east and west sides	\$580,000	2026	\$660,000			\$455,166	\$204,834									\$660,000
461	Telluride Street from Powers Dr to Smoky Hill Rd	Add missing sidewalk sections on east and west sides	\$270,000	2027	\$320,000				\$251,703	\$68,297								\$320,000
450	Costilla Avenue from Fulton St to the east	Add missing sidewalk on south side	\$37,000	2027	\$44,000					\$44,000								\$44,000
431	Easter Avenue from Elizabeth St to Columbine Way	Add missing sidewalk on south side	\$220,000	2027	\$260,000					\$260,000								\$260,000
440	Mineral Avenue from Monaco St to Quebec St	Add missing sidewalk on north side	\$320,000	2028	\$390,000					\$68,505	\$321,495							\$390,000
428	Otero Circle/Phillips Circle from University Blvd to the west	Add missing sidewalk along outside of Otero Circle/Phillips Circle	\$640,000	2030	\$860,000						\$120,483	\$443,079	\$296,438					\$860,000
447	Easter Avenue from Clinton St to Easter Ln	Add missing sidewalk on north side	\$95,000	2030	\$130,000								\$130,000					\$130,000
451	Briarwood Avenue from Havana St to Lima St	Add missing sidewalk sections on south side	\$135,000	2031	\$190,000								\$17,676	\$172,324				\$190,000
40	Caley Avenue east of Quebed Street	Add detached 8' sidewalk on south side	\$81,000	2031	\$113,000										\$113,000			\$113,000
430	Adams Street from Dry Creek Rd to north of Detroit St	Add missing sidewalk on west side	\$300,000	2032	\$440,000										\$21,065	\$307,318		\$328,383
<b>Neighborhood Sidewalk Projects TOTAL</b>						<b>\$716,000</b>	<b>\$0</b>	<b>\$455,166</b>	<b>\$456,537</b>	<b>\$440,802</b>	<b>\$441,978</b>	<b>\$443,079</b>	<b>\$444,114</b>	<b>\$306,389</b>	<b>\$307,318</b>	<b>\$307,318</b>	<b>\$4,011,383</b>	



### Table 6. Other Bicycle/Pedestrian Projects

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding		
				YOE	YOE Cost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032			
470	Holly Street at Easter Avenue	DRCOG SAFER Construction (HAWK)	\$350,000	2023	\$350,000	\$63,000												\$63,000
472	Arapahoe Road at Little Dry Creek Trail	At-grade crossing improvement such as HAWK to replace closed underpass	\$420,000	2024	\$440,000	\$100,000	\$340,000											\$440,000
359	Lone Tree Creek Trail at Arapahoe Road	Phase III Trail Construction - underpass	\$4,400,000	2025	\$4,811,711	\$250,000		\$431,000										\$681,000
353	High Line Canal Trail at Broadway (south of Arapahoe Road)	DRCOG Call 2 Underpass	\$9,300,000	2026	\$10,600,000	\$121,000			\$600,000									\$721,000
356	Dry Creek Road west of I-25 (Chester St)	Pedestrian Overpass	\$6,500,000	2028	\$8,100,000					\$166,261	\$33,739							\$200,000
354	Dry Creek Road east of I-25 (S Clinton St)	Pedestrian Overpass	\$6,500,000	2029	\$8,400,000						\$133,141	\$66,859						\$200,000
285	Havana Street from Peakview Ave to just North of E Geddes Ave	Sidewalk	\$5,800,000	2032	\$8,500,000							\$100,600	\$168,004	\$161,305	\$161,794			\$591,703
<b>Other Bicycle/Pedestrian Projects TOTAL</b>						<b>\$534,000</b>	<b>\$340,000</b>	<b>\$431,000</b>	<b>\$600,000</b>	<b>\$166,261</b>	<b>\$166,880</b>	<b>\$167,459</b>	<b>\$168,004</b>	<b>\$161,305</b>	<b>\$161,794</b>			<b>\$2,896,703</b>

### Table 7. Traffic Program

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding		
				YOE	YOE Cost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032			
N/A	Citywide	Traffic Program				\$3,617,000	\$2,412,000	\$990,705	\$994,092	\$955,217	\$958,123	\$960,842	\$963,399	\$756,962	\$759,255			\$13,367,596
N/A	Citywide	DRCOG RTO&T Grant (S2S Connection)				\$1,000,000												\$1,000,000
N/A	Citywide	ITS Project				\$1,286,000	\$780,000											\$2,066,000
173	Arapahoe Road at Clarkson Street	DRCOG SAFER Construction (Signal)				\$500,000												\$500,000
N/A	Dry Creek Road at Holly Street	HSIP design spanwire replacement					\$327,735											\$327,735
<b>Traffic Program TOTAL</b>						<b>\$6,403,000</b>	<b>\$3,519,735</b>	<b>\$990,705</b>	<b>\$994,092</b>	<b>\$955,217</b>	<b>\$958,123</b>	<b>\$960,842</b>	<b>\$963,399</b>	<b>\$756,962</b>	<b>\$759,255</b>			<b>\$17,261,331</b>

### Table 8. Studies

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding		
				YOE	YOE Cost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032			
N/A	Various	Studies						\$38,843	\$39,004	\$37,153	\$37,292	\$37,421	\$37,543	\$36,046	\$36,155			\$299,457
N/A	Citywide/Countywide	DRCOG Call 2: Arapahoe County Mobility Study	\$1,455,000	2023	\$1,455,000	\$21,450												\$21,450
<b>Studies TOTAL</b>						<b>\$21,450</b>	<b>\$0</b>	<b>\$38,843</b>	<b>\$39,004</b>	<b>\$37,153</b>	<b>\$37,292</b>	<b>\$37,421</b>	<b>\$37,543</b>	<b>\$36,046</b>	<b>\$36,155</b>			<b>\$320,907</b>

### Table 9. Citywide Programs

ID	Location	Description	Cost (2023\$)	Year of Expenditure		Funding Allocation										Total Funding	
				YOE	YOE Cost	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032		
N/A	Citywide	Major Structures				\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$4,000,000
N/A	Citywide	Minor Structures				\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$500,000
N/A	Citywide	Neighborhood Traffic Management Program				\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,500,000
N/A	Citywide	Advanced Mobility / Smart City Improvements				\$0	\$0	\$174,000	\$175,000	\$166,000	\$167,000	\$167,000	\$168,000	\$161,000	\$162,000	\$162,000	\$1,340,000
N/A	Citywide	Street Rehabilitation				\$12,000,000	\$12,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$96,000,000
N/A	Citywide	Building Maintenance and Improvements				\$1,595,000	\$45,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$2,840,000
N/A	Citywide	CP Management				\$0	\$0	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$2,600,000
N/A	Citywide	Infill Sidewalk Program				\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$750,000
N/A	Citywide	Misc. Bike & Pedestrian Improvements				\$418,750	\$718,750	\$318,750	\$318,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,775,000
N/A	Citywide	ITS Master Plan Maintenance				\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$240,000
N/A	Citywide	Undergrounding Reserve				\$0	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$1,000,000
N/A	Citywide	Emergency Capital Repairs				\$0	\$0	\$62,500	\$62,500	\$62,500	\$62,500	\$62,500	\$62,500	\$62,500	\$62,500	\$62,500	\$500,000
N/A	Citywide	Street Lights				\$50,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$850,000
N/A	Citywide	Roadside Improvements				\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
N/A	Citywide	Livable Streets Implementation				\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,550,000
<b>Citywide Programs TOTAL</b>						<b>\$16,038,750</b>	<b>\$13,688,750</b>	<b>\$11,210,250</b>	<b>\$11,211,250</b>	<b>\$10,883,500</b>	<b>\$10,884,500</b>	<b>\$10,884,500</b>	<b>\$10,885,500</b>	<b>\$10,878,500</b>	<b>\$10,879,500</b>	<b>\$117,445,000</b>	

### Table 10. Summary

Program	Funding Allocation										Total Funding
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	
Roaway Projects	\$9,830,000	\$750,000	\$9,405,210	\$5,751,990	\$5,597,648	\$5,609,185	\$5,619,979	\$5,630,133	\$3,005,320	\$3,014,425	<b>\$54,213,890</b>
Arterial Sidewalk Projects	\$800,000	\$0	\$455,166	\$456,537	\$440,802	\$441,978	\$443,079	\$444,114	\$306,389	\$307,318	<b>\$4,095,383</b>
Neighborhood Sidewalk Projects	\$716,000	\$0	\$455,166	\$456,537	\$440,802	\$441,978	\$443,079	\$444,114	\$306,389	\$307,318	<b>\$4,011,383</b>
Other Bicycle/Pedestrian Projects	\$534,000	\$340,000	\$431,000	\$600,000	\$166,261	\$166,880	\$167,459	\$168,004	\$161,305	\$161,794	<b>\$2,896,703</b>
Traffic Program	\$6,403,000	\$3,519,735	\$990,705	\$994,092	\$955,217	\$958,123	\$960,842	\$963,399	\$756,962	\$759,255	<b>\$17,261,331</b>
Studies	\$21,450	\$0	\$38,843	\$39,004	\$37,153	\$37,292	\$37,421	\$37,543	\$36,046	\$36,155	<b>\$320,907</b>
Citywide Programs	\$16,038,750	\$13,688,750	\$11,210,250	\$11,211,250	\$10,883,500	\$10,884,500	\$10,884,500	\$10,885,500	\$10,878,500	\$10,879,500	<b>\$117,445,000</b>
<b>Grand Total</b>	<b>\$34,343,200</b>	<b>\$18,298,485</b>	<b>\$22,986,340</b>	<b>\$19,509,410</b>	<b>\$18,521,383</b>	<b>\$18,539,936</b>	<b>\$18,556,359</b>	<b>\$18,572,807</b>	<b>\$15,450,911</b>	<b>\$15,465,765</b>	<b>\$200,244,597</b>



Department	Application	Description	Values		
			Sum of 2022	Sum of 2023	Sum of 2024
All Staff	Adobe Pro DC	Allows staff to read PDF files and create and build PDF forms	\$ 7,000.00	\$ 7,560.00	\$ 8,164.80
	CrowdStrike	Anti-virus software used across the city	\$ 17,000.00	\$ 18,360.00	\$ 19,828.80
	DocuSign	Electronic signature application.	\$ 7,500.00	\$ 8,100.00	\$ 8,748.00
	Finance System - Munis	Enterprise financial applicaton	\$ 61,400.00	\$ 66,312.00	\$ 71,616.96
	LastPass	Password Management application	\$ 5,500.00	\$ 5,940.00	\$ 6,415.20
	O365	Productivity tool that includes Outlook, MS Word, MS Excel, MS Powerpoint and more.		\$ 40,000.00	\$ 40,000.00
	OnBase Agenda and records management	Records Management application - repository for all City records and handles the workflow for agenda management.	\$ 44,300.00	\$ 47,844.00	\$ 51,671.52
Team Meeting Board	Scheduling Software	\$ 1,000.00	\$ 1,080.00	\$ 1,166.40	
Zoom	Videoconferencing for Municipal Court, Public Meetings and a license for each department for video conferences that cannot be held in Avaya.	\$ 8,000.00	\$ 10,000.00	\$ 10,000.00	
<b>All Staff Total</b>			<b>\$ 151,700.00</b>	<b>\$ 205,196.00</b>	<b>\$ 217,611.68</b>
Building	CompassCom	GPS tracking for all City vehicles	\$ 2,400.00	\$ 3,500.00	\$ 3,780.00
	Energygov	Building permits, land development projects, work requests and citations	\$ 1,000.00	\$ 122,169.60	\$ 131,942.77
<b>Building Total</b>			<b>\$ 3,400.00</b>	<b>\$ 125,669.60</b>	<b>\$ 135,722.77</b>
Communications	Adobe Captivate	Create training interactive videos, screen captures and slides.	\$ 1,100.00	\$ 1,188.00	\$ 1,283.04
	Adobe Creative Suite	Tools for laying out newsletters, marketing tools, professional videos, flyers, and other publications. Also allows for enhancing photos and creating logos.	\$ 7,750.00	\$ 10,000.00	\$ 10,800.00
	Adobe Stock	Stock assets including pictures, backgrounds, music) for creating flyers, videos, publications Connects directly to your social networks to capture and preserve all the content your organization posts and engages with, in-context and in near-real-time. One easy-to-use, secure archive, so you can easily manage your online communications and help your organization stay compliant with public records laws, regulations, and recordkeeping initiatives.	\$ 1,200.00	\$ 1,296.00	\$ 1,399.68
	Archive Social	Digital signage for the lobbies in Civic Center and Eagle Street	\$ 2,500.00	\$ 3,000.00	\$ 3,000.00
	Brightsign	Digital signage for the lobbies in Civic Center and Eagle Street	\$ 500.00	\$ 1,000.00	\$ 1,080.00
	Easl.ly	Simple web tool that empowers anyone to create and share powerful visuals (infographics, posters)... no design experience needed!	\$ 60.00	\$ 64.80	\$ 69.98
	Flickr	Stock images		\$ 60.00	\$ 64.80
	GovDelivery (Granicus)	Enables government agencies to transform how they connect with the public through a unified experience that integrates website, online services, digital communications, and more Create embeddable flipbooks, email graphics, social stories, and more. Transform a single PDF into a uniquely interactive reading experience with creative assets automatically scaled for promoting across every channel.	\$ 13,125.00	\$ 14,175.00	\$ 15,309.00
	Issuu.com	Monitoring and automation tools for a flawless website UX across Web Accessibility, Content Quality Assurance, Data Privacy, Performance and more.	\$ 110.00	\$ 240.00	\$ 240.00
	Monsido	Web site hosting, maintenance and content management system for the intranet and internet sites	\$ 5,000.00	\$ 6,500.00	\$ 6,500.00
	Open Cities	Simplifies compliance and litigation by automatically archiving websites, social media, mobile text messages, and enterprise collaboration platforms through its archiving software solutions.	\$ 45,000.00	\$ 48,600.00	\$ 52,488.00
	Pagefreezer	Create, Test and Modify Surveys Instantly Without Any Coding	\$ 7,500.00	\$ 8,100.00	\$ 8,748.00
	Qualtrics	Social media management platform	\$ 7,350.00	\$ 10,000.00	\$ 10,000.00
	Sprout Social		\$ 5,400.00	\$ 5,832.00	\$ 6,298.56
<b>Communications Total</b>			<b>\$ 96,595.00</b>	<b>\$ 110,055.80</b>	<b>\$ 117,281.06</b>
Community Development	3-D Imagery by Aerometrex	Aerometrex allows users to view parts of the City in 3D. data can be dropped in on top of it to create visualizations based on data	\$ 127,000.00	\$ -	\$ 70,000.00
	Adobe InDesign	Create marketing material, flyers, newsletters, year end and quarterly reports	\$ 3,000.00	\$ 3,240.00	\$ 3,499.20
	Airtable	Low-code or no-code platform that makes it easy to build powerful, custom applications. Can streamline just about any process, workflow, or project.	\$ 1,500.00	\$ 1,620.00	\$ 1,749.60
	AutoCAD	AutoCAD is a commercial computer-aided design and drafting software application.	\$ 2,500.00	\$ 6,000.00	\$ 6,480.00
<b>Community Development Total</b>			<b>\$ 134,000.00</b>	<b>\$ 10,860.00</b>	<b>\$ 81,728.80</b>
Economic Development	CoStar	Comprehensive platform of commercial real estate information, analytics and news across office, industrial, retail, multifamily, hospitality and land sectors.	\$ 9,600.00	\$ 15,000.00	\$ 16,000.00
	Insightly	CRM designed to build long-lasting customer relationships and drive your business success	\$ 1,740.00	\$ 1,740.00	\$ -
<b>Economic Development Total</b>			<b>\$ 11,340.00</b>	<b>\$ 16,740.00</b>	<b>\$ 16,000.00</b>
Emergency Management	Dropbox	Repository for files for Staff and outside agencies to collaborate	\$ 6,000.00	\$ 6,480.00	\$ 6,998.40
<b>Emergency Management Total</b>			<b>\$ 6,000.00</b>	<b>\$ 6,480.00</b>	<b>\$ 6,998.40</b>
Facilities	RecTrac	Park Reservations software for facilities (Coffee Shelter, Amphitheater)	\$ 2,700.00	\$ 2,916.00	\$ 3,149.28
<b>Facilities Total</b>			<b>\$ 2,700.00</b>	<b>\$ 2,916.00</b>	<b>\$ 3,149.28</b>
Finance	Sales Tax - Innoprise	Tax reporting software	\$ 36,000.00	\$ 38,880.00	\$ 41,990.40
	Wordrake	Grammar application for finance publications	\$ 700.00	\$ 756.00	\$ 816.48
<b>Finance Total</b>			<b>\$ 36,700.00</b>	<b>\$ 39,636.00</b>	<b>\$ 42,806.88</b>
Human Resources	Gallup Access	Engage employees, develop managers and build a winning workplace culture with Gallup Access, the only software proven to turn human potential into business performance.	\$ 3,200.00	\$ 3,456.00	\$ 3,732.48
	NeoGov	Human capital management solution consists of three integrated modules— Recruit, Develop, Manage, and Comply. The modules work together seamlessly to support the unique needs of public sector and education HR teams and automate the entire employee lifecycle, while maintaining the highest standards of compliance.	\$ 3,600.00	\$ 3,888.00	\$ 4,199.04
	OrgChart Now	Web-based software that automates the creation of organizational charts and facilities workforce planning exercises.	\$ 350.00	\$ 600.00	\$ 700.00
	ReviewSnap -> TrackStar	Employee reviews, engagement surveys and goal tracking		\$ 5,400.00	\$ 5,832.00
	SkillSurvey	Reference verification for job candidates		\$ 2,500.00	\$ 2,700.00
<b>Human Resources Total</b>			<b>\$ 7,150.00</b>	<b>\$ 15,844.00</b>	<b>\$ 17,163.52</b>
Information Technology	ArcFM	A clear vision of assets at all times is key to maintaining a utility's infrastructure. ArcFM™, is a powerful extension of Esri's ArcGIS® platform, provides a graphical, data-rich environment and supports map-centric, intuitive modeling, design, maintenance, and management of facility and land base information for electric, gas, water utilities and telecommunications providers. Cybersecurity company that provides security monitoring to detect and respond to cyber threats. The company monitors on-premises computers, networks and cloud based information assets from malicious activity such as cybercrime, ransomware, and malicious software attacks.	\$ 5,300.00	\$ 5,724.00	\$ 6,181.92
	Arctic Wolf	ARIN is a nonprofit, member-based organization that administers IP addresses & ASNs in support of the operation and growth of the Internet.	\$ 38,000.00	\$ 68,250.00	\$ 71,662.50
	ARIN	Barracuda Email Protection provides comprehensive protection against email threat, from spam and ransomware to socially engineered threats such as spear phishing, business email compromise, and account takeover.	\$ 200.00	\$ 216.00	\$ 233.28
	Barracuda		\$ 7,000.00	\$ 7,560.00	\$ 8,164.80

Information Technology	Conference Room Maintenance	Maintenance contract for all conference room technology to keep it working efficiently.		\$ 5,000.00	\$ 5,000.00
	Dot.gov	The City's centennialco.gov domain	\$ 750.00	\$ 810.00	\$ 874.80
	ESRI	GIS mapping software - the most powerful mapping & spatial analytics technology available.	\$ 60,500.00	\$ 60,500.00	\$ 65,340.00
	FME Desktop Server	All-in-one tool for data integration and productivity. Easily configure interfaces between applications	\$ 4,140.00	\$ 4,471.20	\$ 4,828.90
	GoDaddy	SSL and Wildcard certs	\$ 2,800.00	\$ 3,024.00	\$ 3,265.92
	GoToAssist	Desktop support for users working remotely	\$ 3,000.00	\$ 3,240.00	\$ 3,499.20
	iLand Secure Backup	Provides integrated, secure, and cost-effective protection for on-premises and cloud data, including Microsoft 365 data		\$ 4,000.00	\$ 4,000.00
	KnowB4	Phishing and Training application	\$ 3,200.00	\$ 3,456.00	\$ 3,732.48
	LinkedIn Learning	Virtual training licenses for staff to learn applications, soft skills, etc.	\$ 8,000.00	\$ 9,600.00	\$ 10,320.00
	Managed Engine	Service desk application - tracking IT Assets, work requests, and projects	\$ 20,000.00	\$ 21,600.00	\$ 23,328.00
	MSDN Subscription	Allow development team members to install and use software to design, develop, test, evaluate, and demonstrate other software.	\$ 1,990.00	\$ 2,000.00	\$ 2,160.00
	Near Map	GIS software integrated into all mapping services utilized by the City	\$ 16,500.00	\$ 17,820.00	\$ 19,245.60
	Network Solutions	centennialcolorado.com domain		\$ 1,080.00	\$ 1,166.40
	Paessler (PRTG)	Monitoring software for networks. Sends notifications when a component on the network fails.	\$ 1,800.00	\$ 1,944.00	\$ 2,099.52
	Red Gate	Tool to assist in managing SQL Servers	\$ 900.00	\$ 972.00	\$ 1,049.76
	Teamwork	Collaborative project management application	\$ 1,500.00	\$ 7,500.00	\$ 7,740.00
VMWare Support	Infrastructure that allows building and maintaining Virtual Servers	\$ 14,000.00	\$ 15,120.00	\$ 16,329.60	
<b>Information Technology Total</b>			<b>\$ 189,580.00</b>	<b>\$ 243,887.20</b>	<b>\$ 260,222.68</b>
Municipal Court	Municipal Court - Municipal Justice	Court software for case management.	\$ 47,024.82	\$ 50,786.81	\$ 54,849.75
<b>Municipal Court Total</b>			<b>\$ 47,024.82</b>	<b>\$ 50,786.81</b>	<b>\$ 54,849.75</b>
Public Works	BlueBeam	PDF application that allows for online markup and e-review within Energov application. Previous asset management system; Maintained in 2023 and 2024 for records retention requirements	\$ 1,700.00	\$ 6,000.00	\$ 6,480.00
	Cartegraph	New asset management system - manage all work requests and work orders, assets, pavement, street lights, signs, etc.	\$ 15,000.00	\$ 6,000.00	\$ 7,000.00
	Cityworks	Comprehensive community data library	\$ 58,000.00	\$ 65,000.00	\$ 72,800.00
	mySidewalk	Call Center application for intake of PW and Code Enforcement requests	\$ 8,000.00	\$ 8,640.00	\$ 9,331.20
	Rock Solid	Health and Safety - identification of risks and hazards	\$ 28,000.00	\$ 71,820.00	\$ 75,411.00
	Site Connect		\$ 2,500.00	\$ 2,700.00	\$ 2,916.00
<b>Public Works Total</b>			<b>\$ 113,200.00</b>	<b>\$ 160,160.00</b>	<b>\$ 173,938.20</b>
Strategic Initiatives	NounProject	Aggregates and catalogs symbols that are created and uploaded by graphic designers around the world.	\$ 40.00	\$ 43.20	\$ 46.66
	SquareSpace	Online payment processor for trees, extra equipment for movies in the park and liquor licensing fees	\$ 250.00	\$ 270.00	\$ 291.60
	Zappier	Allows end users to integrate the web applications they use and automate workflows.	\$ 350.00	\$ 378.00	\$ 408.24
<b>Strategic Initiatives Total</b>			<b>\$ 640.00</b>	<b>\$ 691.20</b>	<b>\$ 746.50</b>
<b>Grand Total</b>			<b>\$ 800,029.82</b>	<b>\$ 988,922.61</b>	<b>\$ 1,128,219.51</b>